

# T&D P3 Project – Request for Clarification ("RFC") Log

October 2020



**Puerto Rico Electric  
Power Authority**

**Strictly Private and Confidential**



#	Topic	Dataroom Reference	Question	Response	Date Answered
1	Integrated Resource Plan	1.5.3	The Integrated Resource Plan includes T&D portions that are redacted due to it being CEII. Are we able to see the redacted T&D information?	Yes. The unredacted versions of the IRP are available in the Independent Engineer and Technical folder in the data room, under sub-folder 2018-19 IRP (Index 1.5.3). Also, please note that we have posted additional workpapers in Index 1.5.3.6.	4/12/2019
2	Finance		What is the 2018 deferred balance of the Contributions in Lieu of Taxes (CILT) account that is due to municipalities. Who bears this responsibility after the concession is complete?	The deferred balance of CILT payable to municipalities is offset by receivables from municipalities. The balances are recorded per requirement of the Trust Agreement, and any legacy payables or receivables will not be carried over to the concession except where agreed upon. The primary responsibility of the concessionaire / operator will be calculating and billing the CILT and Subsidy rate riders, and collecting billed sales from customers.	4/12/2019
3	Legal	1.12.2	What is the total employee count for the T&D concession? Please break down current employee count by office and also contract or full time employee.	All non-generation directorate employees would be considered for the T&D concession, approximately 4,500 regular employees. The active employee roster of positions by directorate and office can be found in the Human Resources folder, Staffing sub-folder (Index 1.12.2).	4/12/2019
4	Legal		Does the new cooperative law require the concessionaire to sell distribution systems in order to help locals form cooperatives?	SB1121 (signed into law on April 11th) provides that electric service companies and microgrids (which may include energy cooperatives) shall have the right to demand interconnection to the transmission and / or distribution network under conditions that are non-discriminatory, when it is technically feasible, consistent with the Integrated Resource Plan and the regulations of the Energy Bureau. PREPA or the T&D Concessionaire / Operator will also be required to develop a microgrid interconnection regulation. The T&D Concessionaire / Operator shall evaluate interconnection requests pursuant to the regulation. If the T&D Concessionaire / Operator denies the interconnection of a microgrid or determines that additional technical requirements or improvements to the distribution system are required, the party requesting interconnection may seek the review of the Energy Bureau.	4/12/2019
5	Federal Funding		It is our understanding that the FEMA 428 program requires an estimate to be delivered by October 2018. Can we have access to the preliminary 428 estimate?	The FEMA 428 program currently requires an estimate to be delivered by October 2019. Determining the preliminary estimate is an active and ongoing process in close coordination with FEMA, and the current discussion still focuses on cost-estimate procedures. However, the latest Grid Modernization Plan assess the cumulative cost estimate for Transmission and Distribution to be \$12.21 billion from 2019 through 2028.	4/12/2019
6	Legal		Have the four collective bargaining agreements been translated into English?	The CBA's have not been translated in English.	4/12/2019
7	Finance	1.5.4	Are there any more recent annual reports on electric property completed by Consulting Engineers/URS. The most recent available is 2013.	To date, there are no more recent reports on the T&D system. However, an Independent Engineer report is currently in progress. Please find select draft releases of this ongoing report in data room folder Index 1.5.4.	4/12/2019
8	Title III		In PREPA's Title III case, do you know if a Restructuring Support Agreement was reached on or before February 12, 2019? If not, has the date been extended, and if so, until when?	On April 9, AAFAF, the Oversight Board, Assured Guaranty and the Ad Hoc Group of PREPA bondholders (the "Moving Parties") announced they have reached an agreement in principal with regards to a Definitive Restructuring Support Agreement ("RSA") to restructure PREPA's existing debt obligations, which provides that certain PREPA debt must remain tax-exempt. Assured Guaranty and the Ad Hoc Group represent holders of approximately 50% of outstanding PREPA bonds. Despite negotiations with National and Syncora (the two other Monoline insurers of PREPA's bonds that collectively hold less than 15% of outstanding PREPA bonds), no agreement has been reached with these parties. The Moving Parties are currently in the final stages of documenting and executing the agreement and are seeking to extend various deadlines until April 26 in order to finalize and execute the Definitive RSA and prepare various motions for the courts approval for the debt restructuring.	4/12/2019
9	Information Technology		Please provide maps overviewing the microwave network used by PREPA	Please find the maps of the microwave network posted to data room folder index 1.11.5	4/15/2019
10	Environmental		According to the Environmental Compliance whitepaper, PREPA has 250 transformers that are not in compliance with the Toxic Substances Control Act. How many of these 250 transformers have been replaced?	The statement in the Environmental Compliance Whitepaper regarding the 250 transformers that remain to be disposed of was intended to provide a rough estimate of the number of PCB Contaminated Transformers that PREPA estimated to still be in service at the time of drafting to the best of PREPA's knowledge; however, the number of such transformers that are still in service could be more or less. Note that for the PCB Contaminated Transformers that are still in service, the Toxic Substances Control Act does not require that they be removed from service provided that certain use conditions are met (e.g., the transformers cannot be leaking oil or in bad condition). Thus, these transformers are not necessarily in noncompliance.	4/23/2019

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11	Customer Service		What percentage of the customer's bill is fixed?	This varies broadly by tariff and customer class. For general residential, there is a \$4 per month fixed charge, which comprises approximately 20% of basic residential revenue and 5% of total revenue.	5/9/2019
12	Customer Service		What percentage of revenues come from government entities?	Revenues from government entities that are considered "collectible" or "non-excluded" are approximately 12% of revenues. Municipal consumption called contributions in lieu of taxes ("CILT"), municipal public lighting, and government mandated subsidies (e.g. low income public housing) is not included in this amount.	5/9/2019
13	Customer Service		What percentage of revenues are subsidies?	Municipal contributions in lieu of taxes ("CILT") is estimated to be approximately 2.5% of total revenues, public lighting approximately 3% of total revenues, and subsidies for low income and other special customers is approximately 3.5% of total revenues, for a total of approximately 9% of total.	5/9/2019
14	Generation		Please provide generation dispatch information	For additional information on generation dispatch please refer to the Fuel and Purchase Power summary file in the data room at Index (1.3.6.7).	5/9/2019
15	Human Resources & Labor		What happens to PREPA employees that go to government and are licensed without pay - would the private partner be obligated to retain them? How many of such employees are there right now?	<p>There are twenty-three (23) cases, detailed below, of PREPA employees that are licensed without pay, and assigned to other government agencies / public corporations. These employees normally return to PREPA once their appointment to these governmental agencies ends. As the below data suggests, there are only 10 employees that are directly related to T&amp;D functions (T&amp;D and Customer Service). All PREPA employees are engaged either in operations or as a support to operations.</p> <p>License without Pay</p> <ul style="list-style-type: none"> <li>- Customer Service – 6 employees</li> <li>- Generation – 7 employees</li> <li>- Finance – 2 employees</li> <li>- Transmission and Distribution – 4 employees</li> <li>- Legal Affairs – 1 employee</li> <li>- Executive – 1</li> <li>- Human Resources – 1</li> <li>- Planning - 1</li> </ul>	5/9/2019
16	Human Resources & Labor		Do unions comply with NLRB?	The unions are certified by state law and comply with the Puerto Rico Labor Relations Board. With regards to PREPA, they are not certified by the NLRB.	5/9/2019
17	Human Resources & Labor		What is a typical lineman's marginal tax bracket? What is their take-home pay?	Puerto Rico income tax brackets can be found in the PWC summary in folder 1.12 Human Resources. Average PREPA employee take home pay (salary) is approximately \$40k per year. Average tax rate on \$40k is approximately 8%, and marginal tax rate above \$41.5k is 25%, and 33% above \$61.5k.	5/9/2019

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18	Legal		How many arbitration / grievances are there on an annual basis? What is the nature of these cases?	<p>Arbitration Department (Natural Years):</p> <ul style="list-style-type: none"> <li>- 714 claims in 2016</li> <li>- 453 claims in 2017</li> <li>- 526 claims in 2018</li> </ul> <p>Nature: Risk Bonus, Christmas Bonus, Job Postings, Traveling Time, Overtime, Reemployment, Health Care Plan</p> <p>Special Procedures Subdivision (Natural Years):</p> <p>Cases before the Puerto Rico Labor Relations Board:</p> <ul style="list-style-type: none"> <li>- 20 cases in 2014</li> <li>- 176 cases in 2015</li> <li>- 1000 cases in 2016</li> <li>- 165 cases in 2017</li> <li>- 271 cases in 2018</li> <li>- 385 cases in 2019</li> </ul> <p>Cases before the Conciliation and Arbitration Bureau:</p> <ul style="list-style-type: none"> <li>- 321 Subcontracts – 11 Extraordinary Improvements in 2015</li> <li>- 118 Subcontracts – 5 Extraordinary Improvements in 2016</li> <li>- 591 Subcontracts – 2 Extraordinary Improvements in 2017</li> <li>- 204 Subcontracts in 2018</li> <li>- 40 Subcontracts in 2019</li> </ul> <p>*Subcontracts:</p> <ul style="list-style-type: none"> <li>- Unions' claims under Article IV of the respective Collective Bargaining Agreements. This Article forbids PREPA from subcontracting any company to perform duties belonging to the unions except under specific circumstances delineated in each of the Collective Bargaining Agreements.</li> </ul> <p>**Extraordinary improvements to property:</p> <ul style="list-style-type: none"> <li>- The terms "operation" and "conservation" include all duties performed by UTIER's personnel. Extraordinary improvements to PREPA's property are excluded from this. They are defined under Article III of UTIER's CBA. These are the circumstances which make them extraordinary.</li> </ul>	5/9/2019
19	Regulatory		Would document retention policy change if run by private operator? And broadly which rules that currently apply to PREPA as a government entity, would continue to apply to the private partner?	The Operator will only have such obligations with respect to document storage as are established under the O&M Agreement.	5/9/2019
20	Regulatory		How does Act 120 impact employee retention?	Act 120 does not require that Operator employ any PREPA employees. The O&M Agreement will require that the Operator interview PREPA employees. The requirements of Act 120 will only apply to PREPA employees that the Operator decides to hire.	5/9/2019
21	Title III		How do CBAs fit into the Title III discussion?	This is still subject to discussion and analysis. We are open to receiving suggestions.	5/9/2019
22	Financial Model		Please provide status of process to file Form 428/PW documents. Include the elements on the forms which are being calculated and how PREPA is creating these estimates (e.g. how are escalation, risk factors and other parameters developed, what schedule assumptions are built into estimates). Please provide any draft forms that PREPA has completed if that is available.	The FEMA 428 program currently requires an estimate to be delivered by PREPA by October 2019. Determining the preliminary estimate is an active and ongoing process in close coordination with FEMA, and the current discussion focuses on cost-estimate procedures. PREPA, under the MOU with COR3, has secured additional resources from Navigant and other professionals that are helping to develop these estimates. Documentation to be submitted includes, but is not limited to: Scope of work, DDD, detailed cost estimate and architectural estimates. PREPA is generally approaching the process to prepare cost estimates on a district by district basis. The initial district for which a cost estimate is being prepared is Humacao. The cost estimate for the Humacao district is currently in progress. Draft forms will be provided available after completion.	5/9/2019
23	Generation		Why is production at the hydro facilities so low? Is it because of the actual generation units, or is it a problem with silt build-up in the reservoirs? What is the recorded generation they have operated at for the past 5-10 years?	ae_meta file (folder 1.2.2.4) has historic hydro generation. Our general understanding is that the issue with hydro generation is related to silt build-up, and restoration would require significant dredging at high cost.	5/9/2019

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24	Integrated Resource Plan		Please provide analysis and any internal studies used to estimate potential of rooftop and utility-scale solar generation (other than the IRP). This could include PREPA's existing load profile (8760 hour data if possible), assessment of installed rooftop capacity and future adoption rates by customer segment, any data on existing housing stock and available roof area inside Puerto Rico.	The IRP has adopted PREPA internal studies as the baseline estimate for existing and potential DG expansion. These forecasts are available in the IRP workpaper folder 1.5.3.6.7 titled CONFIDENTIAL-DG_Totals Forecast_V10	5/9/2019
25	Legal		What will happen with the existing pension liability? Does that stay with PREPA?	The PREPA Fiscal Plan contemplates keeping the existing pension liability at the successor entity and implementation of a transition charge as a dedicated funding source to resolve underfunding and fund the pension on a go-forward basis.	5/9/2019
26	Planning / Contracts		Please identify all self-generation that is known to exist. If available, break this out by class of customer (R,C, and I) or to any detail available (e.g. by technology, PURPA unit or not, Cogen, solar, storage)	The PREPA Planning IRP and Siemens team has prepared an estimate of this in the file called "DG Allocation by Customer Class_v1" available in the IRP workpaper folder 1.5.3.6.7	5/9/2019
27	Regulatory		Please provide any studies or analysis performed that provide an overview of the ROW acquisition process. This might include selected case studies from prior projects, process maps or flow charts describing existing process. What we are trying to do is develop a perspective on potential for land acquisitions to slow the transformation process.	The process for the acquisition by PREPA of properties and rights of way is established by PREPA regulation. The applicable regulations are Regulation No. 6955 of 2004, Regulation No. 7282 of 2005 and Regulation No. 7302 of 2006 (Data Room Index #1.4.7). We do not expect land acquisitions to delay the transaction or the transformation process. After the closing, we expect PREPA to retain responsibility in either proving, managing or acquiring rights of way or other real property rights, as necessary, with respect to the system. Furthermore, we have diligence PREPA's real property rights with respect to certain of the transmission lines and it appears that PREPA has documentation evidencing its title or other rights with respect to such lines. We have not been able to diligence any of the distribution lines because such documents have not been available for review.	5/9/2019
28	Regulatory		With respect to document storage, there were 35mm docs – does Act 5 define how PREPA must maintain documents?	Act 5 applies to PREPA, but the Operator will only have such obligations with respect to document storage as are established under the O&M Agreement.	5/9/2019
29	Regulatory		Will the agreed-upon partnership contract take precedent over existing legislation and regulations after being reviewed and approved up to an including the Governor? This was stated to us in the regulatory workshop in San Juan on April 9th. On the past P3 projects (toll roads, airport), have there been any regulatory issues related to interpreting regulatory commitments or legislation that were resolved?	<p>Pursuant to Section 6 of Act No. 120-2018, as amended, the Partnership Contract may provide exemptions or alternate procedures with respect to the following statutory provisions (and any related regulatory provision or related action), subject to approval by PREB through the issuance of the Energy Compliance Certificate:</p> <ol style="list-style-type: none"> <li>1. any requirement of Act No. 109 of June 28, 1962, as amended, known as the Puerto Rico Public Service Act;</li> <li>2. any requirement of the Integrated Resources Plan, as defined in Act No. 57-2014, as amended; and</li> <li>3. any statutory provision applicable to PREPA, including, among others, those imposed by PREPA's enabling act.</li> </ol> <p>Therefore, in such cases, the Partnership Contract may take precedent over such statutory provisions. However, it may not take precedent over any other statutory provisions.</p> <p>In the prior P3 projects, there have not been regulatory issues related to interpreting regulatory commitments or Iregulation.</p>	5/9/2019
30	Human Resources & Labor		Please provide a translated English version of the employee spreadsheet currently in the data room (FS-665 Active Employee Positions as of 17-Dec-2018.xls)	An English version of the referenced employee spreadsheet is not available. Please note that an updated version of the referenced file (now as of 5/2/19) has been uploaded to the data room at Index 1.12.2.3.	5/9/2019
31	Information Technology		Please provide a copy of the last cybersecurity audit report with the full audit findings.	Due to security concerns, PREPA will provide the cybersecurity reports as part of the transition process.	5/9/2019
32	Information Technology		Who is the 3rd party managed security contract provider (referenced on p. 128 of CIM)? Can we get a copy of contract?	PREPA contracted GM Security Technologies professional services with the PREPA Network and PREPA Master Service Agreement. The managed security service contract is still in the processes of being signed.	5/9/2019

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33	Customer Service		Please provide the number of customers, revenue and energy sales for each tariff class. If the count of customers in each tariff changed between the "Electric Service Rates" document in the data room and the proposed new rate classes, please provide the customer count for each set of existing and proposed rates.	In folder 1.4.3.4 see Exhibit C for the current tariff book containing new PREB approved rates implemented by PREPA on May 1, 2019, and Exhibit D for tariff level detail on revenues and billing determinants from the 2016 rate case. Updated data will be provided if available.	5/21/2019
34	Customer Service		How much of total generation output is lost to theft? Please provide any overview or relevant data on non-technical loss trends for past 3-5 years if available plus any analysis on where the theft is occurring from (e.g. which customer segments, most common methods of theft).	According to analysis performed by PREPA Planning, in FY 2017 there were approximately 12% losses from Net Generation (after auxiliary power). Approximately 8% is attributed to technical losses (line and substation losses) and 4% attributable to non-technical losses, which includes theft and measurement or metering error. It is unclear what amount of non-technical losses is directly attributable to theft vs. metering error.	5/21/2019
35	Human Resources & Labor		Please provide data for employees by age for each directorate. What is going to happen over the next 10 years from a labor perspective?	Many key employees are nearing retirement eligibility, and will need to be replaced with new trained personnel. Headcount has declined nearly 40% from a decade ago, due to a combination of financial constraints, demographic trends, and competition. The fiscal plan envisions no further decline in headcount, and some level of new hiring to staff understaffed areas. The new system operator may propose increasing or decreasing staffing levels above the fiscal plan projection to meet financial or operational reliability targets.	5/21/2019
36	Regulatory		Please describe existing and proposed framework of how storage projects will be executed. How will output of storage be priced? Which ancillary service products will have a dollar value itemized? Will customers with storage be eligible for a new tariff? Has that tariff been designed and approved yet? Is there any storage planned as part of the T&D system?	The least complicated conceivable route at present is to structure battery storage PPA's as fixed / ancillary service payments that would be included in the Purchased Power Adjustment Clause as a pass-through expense. Battery storage is a major component of the proposed IRP.	5/21/2019
37	Finance		Please provide a translated English version of a General Ledger spreadsheet currently in the data room (PREPA_GL_FY2018.xls)	A translated English version of the General Ledger is not available at this time.	5/21/2019
38	Generation		Please clarify how the New Fortress Energy project in San Juan will relate to PREPA? Who is the counterparty on the LNG supply? What is the plan for conversion of existing units to burn natural gas? What is the plan for the addition of new generation capacity (who are the counterparties, what is the technical configuration, what is the timeline)?	PREPA is contracting directly with NFE as an offtaker of LNG for the San Juan 5 & 6 combined cycle power plant. San Juan 5 & 6 are scheduled to be converted to burn natural gas between September 2019 and June 2020, the timing of which is largely dependent on environmental permitting. Additional gas-fired generation in the metro area, either at San Juan or Palo Seco, is included in the IRP and will use the NFE import facility in the San Juan harbor.	5/21/2019
39	Planning / Contracts		Please provide a complete list of contractors that currently provide services to PREPA as well as the value of the annual of their contracts as well as the nature of the work covered or performed under the contract.	File no. 1.8 in the data room includes the relevant commercial contracts entered into by PREPA. For ease of reference we further include a key vendors' list that was prepared by PREPA for due diligence efforts in January 2019 (index 1.2.6). For additional reference and informational purposes only, we performed a query in the Puerto Rico Comptroller's website for all contracts entered into by PREPA during the current fiscal year, and included it in the data room in file 1.8.7. Please note that PREPA is required under law to register every contract but we cannot guarantee that the query is accurate.	5/21/2019
40	Financial Model		Is there a cash forecast available covering the period 2019-2028 showing a detailed sources and uses of funds for each year?	The Financial Model released to Proponents is the most recent long-term forecast through 2028. As part of its PROMESA requirements, PREPA is developing an updated fiscal plan and short term cash flow projections based on the FY 2020 annual budget. These will be made available to proponents when finalized.	5/21/2019
41	Title III		Provide an update on the bankruptcy/debt restructuring.	Please see folder 10.1.3 for the PREPA RSA published May 3, 2019.	5/21/2019
42	Finance		What access does PREPA have to short term funding sources to meet working capital requirements? (DIP financing, other credit facilities)	Since the beginning of forbearance, PREPA has had to use various financing avenues to meet short term working capital needs. In general, PREPA relies on cash working capital, and has a stated requirement of one-sixth of budget operating expenses provided for in the Trust Agreement (governing document of legacy bonded debt). Since filing for Title 3 bankruptcy protection in July 2017, PREPA obtained access to short term working capital through a revolving loan from the Government of Puerto Rico.	5/21/2019

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43	Generation		1. What is the status of your generation divestiture process: a. Current status / expected completion date b. Are you still expecting to divest all currently owned generation c. Who will be responsible for fuel supply with these divested assets d. What is the term of the contracts you may be contemplating for power for these assets e. Do you have a contemplated list of bidders and potential asset valuations	a. The RFP for generation divestiture is currently being drafted and will allow for either the purchased or operation of the generation facilities, in a similar arrangement to the T&D agreement. B. yes, divest ownership or operating responsibility c. possibly the T&D system operator or successor entity, to-be-determined d. TBD e. not yet, TBD	5/21/2019
44	Generation		What is the current status of renegotiating the two large PPOA's (AES and EcoElectrica) as well as the fifteen solar and WTE contracts.	One of the two large PPOA renegotiations is in advanced stages. The other PPOA's are still in negotiation and must be accepted, rejected or renegotiated before the Plan of Adjustment is finalized and submitted to the Title 3 Court	5/21/2019
45	Generation		What is the current status of the natural gas conversion projects for San Juan as well as the incremental land / sea based LNG projects? Do you see these fuel supply responsibilities shifting to the new owners of the to-be divested assets?	PREPA is contracting with New Fortress Energy for LNG at the San Juan 5 & 6 combined cycle power plant. San Juan 5 & 6 are scheduled to be converted and back online burning natural gas between September 2019 and June 2020, the timing of which is largely dependent on environmental permitting. Additional gas-fired generation in the metro area, either at San Juan or Palo Seco, is included in the IRP and could use the NFE import facility in the San Juan harbor. Sea based LNG and other import projects around the island are subject to the findings of the IRP.	5/21/2019
46	Generation		Do you have an estimate of the current level of self-supply / customer owned generation in Puerto Rico?	The PREPA Planning IRP and Siemens team has prepared an estimate of this in the file called "DG Allocation by Customer Class_v1" available in the IRP workpaper folder 1.5.3.6.7	5/21/2019
47	Human Resources & Labor		The workforce (e.g., allocations to T&D, definition and role of "trust" positions, use of contractors, staffing shortfall, outside consultant assessment)	Please see the Confidential Information Memorandum in the data room, the Management Presentation from April, and folder 1.12 of the data room for an overview of PREPA's workforce	5/21/2019
48	Human Resources & Labor		Collective bargaining agreements, arbitration awards, bargaining history, bargaining obligations, and union activity	Please see folder 1.12.3 of the data room for PREPA's CBAs.	5/21/2019
49	Generation		What organization does the dispatch function currently reside in?	The energy control center was previously housed in the Generation directorate, but was separated as its own division at the beginning of FY19. The T&D service provider is intended to be responsible for system dispatch operations.	5/21/2019
50	Human Resources & Labor		Do you foresee any issue transferring employee records post transaction?	No issues are expected.	5/21/2019
51	Federal Funding		FEMA funding request: Provide full FEMA request and the list of projects and associated cost estimates Follow-up discussions on specific timeline (i.e., October complete and final approval)	Please find uploaded to the data room at index #1.1.2.3.3 an internal project management document, which contains the "priority section 428 (permanent work) projects". This list is broken down into Tier 1 and Tier 2 projects. Work associated with the Tier 1 projects is underway, but only the DFMO #001 Vieques & Culebra and #005 Humacao District have been officially submitted to FEMA.  DFMO #001 has undergone significant revision and modification, and a cost estimate for this project is not available. DFMO #005 has a cost estimate of approximately \$0.3 billion (only repair damage) and \$1.3 billion (repair and upgrade damage to new codes and standards).  In general, FEMA, COR3 and PREPA are engaged in a collaborative proses and meetings, discussions and follow-up occurs daily. However, there is no specific timeline.	5/21/2019
52	Title III		Bankruptcy update – PREPA agreed on a call in the next month or so as they expect meaningful positive development on approving the settlement	Please see folder 10.1.3 for the PREPA RSA published May 3, 2019.	5/21/2019



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53	Financial Model		Rates – provide a forecast from current rates over the next ten years and the underlying assumptions (i.e., increases due to the Restructuring Support Agreements reached with bondholders, increases to address the underfunded budget, increases for mgmt. fee, increases for veg mgmt. and other operating costs, changes for new generation to replace existing generation (up for capacity cost, down for lower fuel and more efficient units), and changes due to higher or lower volume to customers, etc.)	Please see the Financial Model released to Proponents. Note that this model does not incorporate any compensation to T&D Operator; Proponent will have to add that information in the relevant field. Proponent should take their own views on operating costs, generation costs, vegetation management, etc.	5/21/2019
54	Federal Funding		Confirm whether the October 2019 deadline is for the submission of funding requests or the date that FEMA will confirm the funding awards.	The October deadline is for the submission of section 428 (permanent work) projects to FEMA with cost estimates, not the date that FEMA will confirm awards. FEMA has advised PREPA, in writing, that the deadline may be extended on a case by case basis at FEMA's discretion.	5/21/2019
55	Customer Service		What percentage of payments are received via mail?	According to analysis prepared by PREPA, mail/check transactions received by PREPA between January 2019 and March 2019 represent 1.07% of the total number of transactions and 4.42% of the total amounts received.	5/21/2019
56	Federal Funding		Please post the August 8, 2018 Economic Disaster and Recovery Plan to the data room	Economic disaster and recovery plan has been uploaded to the data room at index # 1.1.2.3.1	5/21/2019
57	Federal Funding		Please provide the CDBG Action Plan - September 2018	Approved CDBG action plan has been uploaded to the data room at index # 1.1.2.3.2	5/21/2019
58	Federal Funding		Has FEMA been receptive to the funding of smart meters? Are they supportive of the ability to use such meters for remote shutoff?	Smart Meters have been included in the Humacao District project formulation that has been submitted to FEMA. No feedback has been provided by FEMA at this time.	5/21/2019
59	Human Resources & Labor		Is employment in Puerto Rico "at will"?	Employment in Puerto Rico is NOT "at will" due to the provisions of Act No. 80 of May 30, 1976, as amended ("Act 80"). As a result, although an employer can dismiss an employee without just cause, Act 80 would require the employer to pay certain amounts to such employee. The payment due to an employee dismissed without just cause is based on a formula included in Act 80 and varies based on the amount of time the employee worked for the employer.	5/21/2019
60	Human Resources & Labor		Can the four existing unions represent private sector employees?	The four PREPA unions are not legally prohibited from representing private sector employees. Notwithstanding the foregoing, to the extent a PREPA union represents private sector employees, it would have to comply with certain federal law requirements, such as the provisions of the Landum Griffin Act.	5/21/2019
61	Customer Service		Please provide number of meters by metering type and by vendor. How many are electromechanical, electronic and smart meters? How many are capable of meter J49diagnostics, interval, TOU and remote disconnects. How many are bi-directional and net metering?	<p>Details on (1) number of meters by type and (2) number by interval, TOU and remote disconnect capability are included in the data room at #1.3.7.10. Details by vendor are not available at this time.</p> <p>Bi-directional Meters                      - 1,475,535 meaning they receive and send data                      - 623,835 meaning they have forward and reverse energy registers that can be read at once</p> <p>Net Metering                      - 623,835 are capable                      - approximately 6,500 by an CCB Report created by IT personnel I July 2017                      - TWACS quantity it's not accurate because we are waiting IT updates in the TNS Data Base with CCB</p> <p>Please clarify what is meant by J49 diagnostics.</p>	5/24/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
62	Customer Service		Please describe the process of meter testing and meter asset management in your Meter Shop. What systems are used for meter life-cycle management, inventory, testing and quality assurance? What type of meter for wholesale measurement?	<p>i. - A sample of the new meters is determine to be tested by type and ANSI standards. After the testing findings are reported to the procurement dept</p> <ul style="list-style-type: none"> <li>- Verify the sample for visual damages</li> <li>- Install the meter in the tester machine and do tests</li> <li>- AMR tested (read the meter by TWACS system if applicable)</li> <li>- Disconnect mechanism tested (if applicable)</li> </ul> <p>ii. Meter life-cycle management: PREPA's economic condition and hurricane Maria doesn't allowed PREPA to replace meters to do meter life-cycle management. We received small quantities of meter to use with the districts operations. This question should be answered by Customer Service Regions (AOC). For inventory, PREPA uses the procurement division for inventory. Districts requests meter from the central warehouse and place them at their local inventory. The same with Metering offices</p> <p>iii. Types of meters for wholesale measurement are: 3S, 5s, 9s and 16s polyphase meters with auxiliary metering equipment's</p>	5/24/2019
63	Customer Service		Please describe the process for installation and field testing of metering equipment.	This process it's done by Metering Testers I and II joined by a Metering Testers Specialist or lineman I, always in teams. They complete a visual inspection and then do a procedure to verify the metering efficiency ("cotejo"), billing constant "k", CTs and PTs. This procedure is verified by the Engineer and notified to wholesale department.	5/24/2019
64	Customer Service		What is the pilot AMI's communication infrastructure? Is it mesh RF or PLC?	This is non existent at the moment but there are plans to issue a pilot. RFP has been drafted and is currently under review.	5/24/2019
65	Customer Service		How many meters are actively used for remote disconnect and revenue protection?	In total the number of meters that can be disconnected remotely are approximately: Echelon: 18,221 AMR: 313,320	5/24/2019
66	Planning / Contracts		Please send a copy of the recently issued Vegetation Management RFP.	Please clarify what is meant by revenue protection. For a copy of the vegetation management RFP please refer to folder #1.8.8 in the data room.	5/24/2019
67	Customer Service		What is the credit and collections process (30, 60, 90 days)?	Detailed procedures for processing overdue bills have been uploaded to the data room at #1.3.7.8.  Generally, PREPA begins the internal process of shutting off service when bills are 55-60 days overdue and officially cuts off service after day 60.	5/24/2019
68	Customer Service		Does the call center respond to email inquiries?	Yes, the call center responds to email inquiries.	5/24/2019
69	Customer Service		Can customers be set up on pre-authorized credit card payment?	Not currently. However, customers can set up payments from preauthorized bank/debit accounts.	5/24/2019
70	Customer Service		When do the district offices log into the call center phone queues to begin taking calls? How is this accounted for in forecasting? How many calls do the district offices take?	Currently, district offices do not accept any calls and are only used for in-person visits and other administrative work.	5/24/2019
71	Customer Service		What social funding is available for low income customers that cannot afford their bill payments?	Social funding is not available to customers however, PREPA does receive subsidies that are applied to preselected customers bills once they provide the necessary documentation.	5/24/2019
72	Customer Service		Is the Customer Services Directorate report for July and December 2018 available? Are there any reports available for 2019?	Please clarify which Customer Services Directorate report this is in reference to.  KPI reports for January - April 2019 have been uploaded to the data room at folder 1.3.7.12.	5/24/2019
73	Customer Service		Is there available data from the call center to show average call volumes by interval throughout the day?	Details on call volume in half hour increments during the first week of April 2019 has been uploaded to the data room at #1.3.7.11.	5/24/2019
74	Customer Service		How many seats are available in the call center?	Approximately 70 are available in the call center. Approximately 100 additional seats will be added pursuant to a currently ongoing RFP process.	5/24/2019
75	Customer Service		Is there an outbound call process for collections?	Not currently. An outbound call process would be put in place once the new call center is finalized.	5/24/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
76	Customer Service		Who closes the service tickets completed by the field ops workers?	Customer Service related service tickets are closed by Customer Service Representatives. For emergency and outage related tickets, customer service may generate service tickets for the T&D directorate. Those tickets would be closed by T&D representatives.	5/24/2019
77	Customer Service		What shifts do the call center run?	The call center operates and is staffed 24/7. For a detailed current shift schedule please refer to data room index #1.3.7.6.  District Offices, Theft Division and Metering Division Offices are typically open Monday thru Friday (7:30am - 5pm). First shift runs 7:30am - 4:00pm and second shift runs 8:00am - 5:00pm. Several district offices have extended hours and run a third shift from 10:00am - 6:30pm.	5/24/2019
78	Customer Service		What shifts are run in the district offices? For what positions? How many people per shift?	District Offices, Theft Division and Metering Division Offices are typically open Monday thru Friday (7:30am - 5pm). First shift runs 7:30am - 4:00pm and second shift runs 8:00am - 5:00pm. Several district offices have extended hours and run a third shift from 10:00am - 6:30pm.	5/24/2019
79	Customer Service		Are call center agents bilingual (Spanish/English)?	Yes, call center agents are required to take and pass an oral language exam to ensure they have bilingual capabilities.	5/24/2019
80	Customer Service		How is metering data entered into the billing system? What causes the discrepancy between meter read completion (97%) and monthly billing completion (sometimes as low as 37%)	AMR and manual reads were used and entered after the hurricane. Occasionally there is a disconnect between the AMR system and CC&B often caused by substation outages and communication breaks. These differences would be reconciled in the next month.  Please clarify what the 97% and 37% figures are in reference to.	5/24/2019
81	Customer Service		Are there any customer service staff assigned to back office billing functions like bill QA, hi/lo meter reads, other To Dos?	Yes, customer service staff rotate between customer facing "front office" positions and back office functions.	5/24/2019
82	Customer Service		Other than receiving an electronic bill, are there any other functions that customers can perform online?	A variety of functions are available to customers on the PREPA website. A recently distributed email to customers (included in the data room at #1.3.7.7) provides the following examples:  <ul style="list-style-type: none"> <li>- Access previous invoices</li> <li>- Make payments</li> <li>- Report areas without service throughout the Island</li> <li>- View consumption history</li> <li>- Request Certificates of Debt or Balance and Active Service</li> <li>- Service Transfers</li> <li>- Service Disconnection</li> <li>- Report Energy Theft</li> </ul>	5/24/2019
83	Customer Service		Does the call center have a training facility? How are customer service reps trained? Is there a training environment for Oracle CC&B? How long is customer service training? Do customer service reps receive ongoing training?	The center commercial operations training center ("CAOC") is now housed under the human resources directorate. This facility has areas specifically for customer service related training. A 6 month training course is provided at the onset of each employee's tenure within the customer service directorate. Ongoing training is provided periodically.	5/24/2019
84	Customer Service		Are call center scripts available for review?	Yes, a copy of the call center script has been uploaded to the data room at #1.3.7.9.	5/24/2019
85	Customer Service		What is the average call center labor shrinkage used for schedule forecasting?	PREPA does not change schedules depending on forecast calls.	5/24/2019
86	Customer Service	1.3.7.4	How many call is the call center receiving monthly? (an August status report showed 170K, is that a normal month?)	The 170K figure reflected in the August status report is a typo and is overstated. For updated data on monthly call figures please refer to the KPIs uploaded to the data room in folder 1.3.7.12.	5/24/2019
87	Customer Service	1.3.7.4	How many customer offices do they have? Why are some closed?	PREPA currently has 21 district commercial offices and 6 local offices which are operational. 7 of the customer service offices did not reopen after sustaining damage during Hurricane Maria.	5/24/2019
88	Customer Service	1.12.15	Is there employee training around customer satisfaction?	Customer service employees receive a 6 month training course at the onset of their tenure within the Customer Service directorate. There is not additional employee training related to customer satisfaction at this time.	5/24/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
89	Customer Service		How are they currently marketing their products and services?  i. Messaging around reliability, safety, customer service ii. Messaging around products (paperless billing, budget billing, customer portal, etc.) iii. What channels are they using to get their messages out? (TV? Radio? E-mail? Bill inserts? etc.)	Currently PREPA markets products and services through the use of TV interviews (unpaid), social media, and inserts included with Customer's bills.	5/24/2019
90	Safety		What specific actions have been taken to improve workplace safety since the Dupont study? Any outstanding recommendations?	PREPA has implemented all safety recommendations per the Dupont report including the establishment of an operational risk management system, near miss-tracking, monthly incident detailed reporting, union-leadership engagement, incident investigation and training. PREPA has yet to implement the disciplinary protocol recommendation for safety related incidents as recommended by the Dupont study.	5/24/2019
91	Safety		Provide by job classification the Total Recordable Incident Rate for 2017	Please refer to the 2017 Total Recordable Incident index, found in the data room as 1.12.4.10. Please note that due to the hurricane, these statistics are not representative of a typical year.	5/24/2019
92	Customer Service		What IT funding has been provided to support Modernizing of Call Center?  There will need to be funds for IVR overhaul, new agent desktop, real time recording of calls, QA capabilities, chat, call back functionality, new paper bill, new customer portal, theft detection analytics software, robust reporting package, etc.	None currently. IVR is subcontracted with oriental bank. The call center RFP which is in process will modernize the call center facilities.	5/24/2019
93	Customer Service		What O&M funding has been provided for employee training and development?	No O&M funding has been budgeted for any additional training or development.	5/24/2019
94	Federal Funding		Please upload one sample FEMA filing to data room	The Humacao District project formulation documentation has been uploaded to the data room at folder #1.4.11. This is the draft plan for 428 work in the Humacao District. Please let us know if there is a different type of filing you are looking for.	5/24/2019
95	Transmission		Provide a Ten year history of Transmission and Distribution CAIDI prior to Hurricane Maria.	Data is not reliable prior to FY2013. Please note that the T&D condition assessment prepared by S&L has relevant data in the appendix.	5/24/2019
96	Safety		Please provide the safety metrics by directorate / operational category. In particular, please provide a detailed breakdown for the T&D directorate	Please refer to safety metric dataset for the month of April, which provides directorate and job classification for incidents, as per event recording recommendations in the Dupont study. This can be found in the data room as 1.12.4.9	5/24/2019
97	Safety		What are the "other" OSHA recordable events? Why are there so many of them / why haven't they been classified into one of the other incident categories?	PREPA classifies OSHA recordable events per OSHA classification standards as either injuries, skin disorders, respiratory conditions, poisoning, hearing loss, or other. Recordable events that do not fall within the definition of the first five categories are categorized by default as "other".	5/24/2019
98	Transmission		Does PREPA have any joint pole agreements with other entities such as telephone? and if so, get a copy of any such agreements.	Yes, please refer to folder #1.1.2.3.4 in the data room. Please note that PREPA expects that new agreements will be executed based on a revised form that it is still in the process of preparing. Any such new agreements will be made available to the proponents through the data room.	5/29/2019
99	Human Resources & Labor		We understand that your HRIS system of record is Oracle. What other systems do you use for talent management, recruitment, and other HR functions?	Currently the only two systems used by the Human Resources Directorate are Oracle and Kronos.	5/29/2019
100	Transmission		What are the standard conductors deployed on the system? Are they common for all voltage classes considered transmission?	The below list is not exhaustive but includes general details on standard conductors:  In 115kv lines: 3/0 AWG, 556 ACSR, 556 SAAC, 795 ACSR, 795 SAAC, 1192 ACSR, 2750 KCMIL(for underground)  In 230kv lines: 1192 ACSR  Additionally, please note that there are some lines that have dual conductors per phase. PREPA does not have a LIDAR inspection process at this time.	5/29/2019
101	Transmission		Is LIDAR included in the inspection process? If so when was the last LidAR survey?	PREPA does not have a LIDAR inspection process at this time.	5/29/2019
102	Transmission		Is the workforce trained in live line capabilities? If so up to what voltage? Are they bare hand qualified?	Lineman are certified to work on live lines up to 13kV. Lineman that are bare hand qualified work on live lines from 38kV up to 230kV.	5/29/2019

T&D P3 Project RFC Log - 10/14/20

#	Topic	Dataroom Reference	Question	Response	Date Answered
103	Transmission		SAIDI – provide list of outages that comprise SAIDI #s for the past three years. Also provide list of outages that are excluded from SAIDI for each of those years.	For details on SAIDA figures for 2016 - 2019 please refer to folder #1.3.2.8 in the data room.	5/29/2019
104	Transmission		Storm – provide emergency response manual / storm process	Please refer to the emergency operations manual which has been uploaded to the data room at folder #1.3.2.7.	5/29/2019
105	Transmission		Provide the transmission and Distribution System One Line Diagrams along with the Transmission and Distribution station One Line Diagrams as well.	These documents have been uploaded to the data room at #1.3.2.5 and 1.3.2.6.	5/29/2019
106	Transmission		Provide Land routes of the 230kv and the 115kv lines	For maps that include details on the 230kv and 115kv line routes please refer to #1.3.1.5 and #1.3.1.9 in the data room.	5/29/2019
107	Environmental		Transmission Easements vs. fee owned? Easement restrictions with landowners?	Please let us know if you are looking for a more detailed listing. In most cases, PREPA has easements over the real property where the T&D lines are located, rather than being the fee simple owner of the properties. The restrictions applicable to the areas subject to PREPA's easement are established in PREPA's Easement Regulation, Regulation No. 7282 of January 25, 2007. Such regulation is currently only available in Spanish, but we are preparing an unofficial translation of the regulation to upload to the data room.	5/29/2019
108	Legal		How restrictive transmissions easements are? It is unclear. (Note: PREPA representatives requested that we submit questions via the data room.)	The restrictions applicable to the areas subject to PREPA's easement are established in PREPA's Easement Regulation, Regulation No. 7282 of January 25, 2007.	5/29/2019
109	Transmission		Provide a copy of the Emergency/Storm Disaster Manual.	Please refer to the emergency operations manual which has been uploaded to the data room at folder #1.3.2.7.	5/29/2019
110	Transmission		Describe the process and documentation that is current being utilized in System Operations to dispatch generation.	PREPA does not have SOP's for generation dispatch. Load flow studies using Siemens Spectrum System are made for high risk outages or line clearances. Monthly/quarterly generation forecasts are made with local applications and are shared with Planning and Fuel Office areas for their respective operations.	5/29/2019
111	Environmental		Provide the easements and/or fee owned property records for the transmission ROW's crossing private land.	All easement records that have been digitized have been uploaded to the data room under the folder titled "Real Property Documents." Such records cover most of the properties for the 230kV lines and a significant portion of the properties for the 115kV lines. Additional documents will be uploaded to the data room as PREPA continues to digitize its real property records. In some instances, PREPA's easements may not be recorded in the Registry of the Property, but PREPA has sufficient evidence to prove that it has acquired an easement through adverse possession for 20 years pursuant to Act No. 143 of July 20, 1979.	5/29/2019
112	Legal		Please provide detail on restrictions on towers in terms of access, or total cost of rent for land agreements for access to the T&D system	Towers are located in land over which PREPA has easements. Refer to the regulation referenced below for the restrictions applicable to such easements.  The restrictions applicable to the areas subject to PREPA's easement are established in PREPA's Easement Regulation, Regulation No. 7282 of January 25, 2007.	5/29/2019
113	Transmission		How many transmission lines share same poles / same right of ways?	An old report notes there are approximately 85.6 miles of lines with shared poles.	5/29/2019
114	Transmission		What percent of transmission centers / substations have SCADA?	PREPA has approximately 99.4% of transmission centers and 98.8% of distribution substations with SCAD RTU.	5/29/2019
115	Transmission		Is there a standard conductor used across the entire 230 kV system?	All PREPA 230 kV lines use 1192.5 kcmil ACSR, except lines from Costa Sur S.P. to EcoEléctrica P.P., which uses 795.0 kcmil ACSR.	5/29/2019
116	Transmission		Please provide additional detail on easements	Please provide additional detail as to the information being sought. For example, are you interested in the rights that easements provide under Puerto Rico law or how are they created and recorded?	5/29/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
117	Environmental		How many notices of environmental violations have you received?	<p>We received 5 NOVs within the last year. PREPA received 3 NOVs related to USTs within the last year or so, at the Utuado, Humacao and, Arecibo workshops. See above response.</p> <p>PREPA received a fourth NOV related to the Control of Erosion and Prevention of Sedimentation ("CES") Program at Bairoa Substation on May 9, 2019. See Folder 1.6.23. PREPA responded on May 15, 2019 and is waiting for PREQB's response.</p> <p>A fifth NOV was issued by PREQB on December 4, 2018, alleging that PREPA's underground injection control ("UIC") permit for the Monte del Estado facility had expired and requesting that PREPA submit a permit renewal application. On February 1, 2019, PREPA responded to the NOV, explaining that it had submitted a renewal application for the Monte del Estado UIC facility on June 22, 2018. Accordingly, PREPA requested that PREQB drop the case. No penalties were issued.</p>	5/31/2019
118	Environmental		In reviewing the e-room, there are a number of Notice of Violations and EPA consent decrees, what are the current environmental corrective actions and costs associated with the current agreements	Please clarify the specific NOV/Consent Decrees to which this question is referring.	5/31/2019
119	Environmental		It appears there are US Forest service permits and requirements for vegetation management on federal lands that expired in 2009, what permits and conditions for maintenance are currently in place?;	PREPA submitted the renewal application on time. The permit was split in three (Telecommunications, Transmission lines, and Rio Blanco). PREPA previously had a single special use permit/ communications use lease from the U.S. Forest Service in the El Yunque Caribbean National Forest. The original U.S. Forest Service special use permit included the following three uses: a telecommunications site, power transmission lines, and a hydroelectric power project. However, going forward, the U.S. Forest Service has requested that PREPA obtain three separate individual permits/leases for this infrastructure located on federal lands. In March 2019, PREPA signed a 30-year lease issued by the U.S. Forest Service for PREPA's use of El Yunque for its telecommunications site, which is in the data room. See Folder 1.6.14.1. PREPA is still waiting for the U.S. Forest Service to sign and issue the fully executed lease document. Currently, PREPA is also working closely in conjunction with U.S. Forest Service to acquire the new permits/leases for its power transmission lines and the hydropower project. These two are in process. 2009 conditions remain in effect.	5/31/2019
120	Environmental		A number of no-action assurances from EPA existed through 6/2018; what current documents is PREPA operating under?	PREPA is operating under its regular Title V operation permits. PREPA is not currently operating under any no-action assurances from EPA. The last no-action assurance extension issued by EPA (dated June 29, 2018) for Clean Air Act requirements expired on July 31, 2018, subject to limited exceptions. Reports covered by the final no-action assurance extension were due 30 calendar days later. Certain narrow testing requirements were covered by the no-action assurance until August 31, 2018, and several reports were due by October 1, 2018, at the very latest. Private parties should look to the terms of each no-action assurance extension to identify the applicable expiration dates for specific Clean Air Act requirements. Note that, in general, each no-action assurance extension covers a narrower set of compliance issues than the prior no-action assurance. Thus, the no-action assurance expired for many requirements prior to the July 31, 2018 date.	5/31/2019
121	Environmental		It appears that in the 1970's a number of resolutions were passed by the local governments and Department of Agriculture to expand the system out into the country side based upon an engineering and construction plan known as JPE-22. All future siting documents reference that as the basis point, could we get a copy of that document?	Yes, it is in the data room. See Doc. 1.6.1.4.	5/31/2019
122	Environmental		Under a number of these documents there are provisions for revising plans for improvements to the transmission or distribution system, what are the requirements from a federal and local siting/permitting standpoint to do minor improvements versus large scale improvements?	Each project should be evaluated individually to determine siting and permitting requirements.	5/31/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
123	Environmental		Clarification of inconsistencies between local regulations (Junta de Calidad Ambiental) and EPA	Puerto Rico environmental regulations are not inconsistent with the EPA. Federal regulations are incorporated into Puerto Rico law. However, localities do occasionally have more stringent regulations than those required by the EPA.	5/31/2019
124	Regulatory		What are some of the key features of the net metering rules? (i.e., system size, carryover of production, pricing, % limits and/or targets, etc.)	For details on net metering regulations please refer files #1.4.13 and #1.4.14 in the data room.	5/31/2019
125	Planning / Contracts		Has PREPA had an Energy Efficiency market potential study done within the past 5 years? And does it have any EE programs?	An Energy Efficiency market potential study has not been completed within the past 5 years. 10 - 12 years ago there was an Energy Efficiency - Customer Awareness Program, mostly targeted towards residential customers.	5/31/2019
126	Transmission		What software does PREPA currently utilize to perform load flow analysis and calculate interconnection costs for new facilities?	Currently PREPA utilizes PSS/e by Siemens PTI.	5/31/2019
127	Transmission		What organization does the staff that performs this type of analysis reside in?	Analysis related to load flow and calculation of interconnection costs for new facilities is performed by the Transmission Planning Department.	5/31/2019
128	Human Resources & Labor		Provide a copy of complete organizational chart	For organizational charts please refer to folder #1.12.7 in the data room.	5/31/2019
129	Information Technology		Complete list of companies and entities they provide services to or receive services from and would require a transition services agreement in place	File no. 1.8 in the data room includes the relevant commercial contracts entered into by PREPA. For ease of reference we further include a key vendors' list that was prepared by PREPA for due diligence efforts in January 2019 (index 1.2.6). For additional reference and informational purposes only, we performed a query in the Puerto Rico Comptroller's website for all contracts entered into by PREPA during the current fiscal year, and included it in the data room in file 1.8.7. Please note that PREPA is required under law to register every contract but we cannot guarantee that the query is accurate.	5/31/2019
130	Environmental		Are there time restrictions for vegetation management	Please clarify.	5/31/2019
131	Transmission		Interconnection Costs / Load Flow Studies What software does PREPA currently utilize to perform load flow analysis and calculate interconnection costs for new facilities? What organization does the staff that performs this type of analysis reside in?	Load flow is done using PSS/e by Siemens. This task is performed by Transmission Planning Dept. Interconnection infrastructure requirements and cost estimation is done by Engineering & Design.	5/31/2019
132	Regulatory		What is the process for increasing customer rates? What approvals are required? How much time is required?	PREPA must file a rate case with PREB in order to review and adjust customer rates (revenue requirement, rate structure and corresponding charges). PREB approved the current rate structure, which includes new and revised pass-through rate riders for fuel, purchased power, and subsidies charges. The first rate case took approximately 1 year from initial request to final resolution. In the interim, starting approximately two months after the initial request, PREB authorized a 1.3 cent per kWh provisional rate increase based on PREPA's initial request for a \$225 million rate increase. The final order authorized a 1 cent per kWh and \$170 million rate increase. This final order did not fully address PREPA's long term liabilities and pension underfunding, which are currently being dealt with through the Title III process.	5/31/2019
133	Regulatory		Does PREPA have any discretionary authority to increase rates without regulatory approval?	PREPA does not have discretionary authority to adjust rates on all rate components. It does have the ability to adjust pass-through rate riders on a quarterly or annual basis, subject to PREB evaluation and approval. Pass-through rate riders for fuel and purchased power are adjusted on a quarterly basis and can be adjusted more frequently if costs exceed a certain threshold.	5/31/2019
134	Environmental		Please post spill program procedures to the data room	Please see Docs. 1.6.25 and 1.6.26.	5/31/2019
135	Environmental		Please provide an updated log of all transformer spills	Please see Folder 1.6.8.2.5 for a log documenting spills from approximately 2012 to 2019.	5/31/2019
136	Environmental		Please post underground storage tank inspection plans to the data room	PREPA inspects USTs monthly in compliance with the Rule 819 of the of EQB UST regulation. Please see Folder 1.6.9.5 for Rule 819 and PREPA's UST inspection form.	5/31/2019
137	Environmental		How many community "right to know" programs filings are needed to be made?	PREPA files 33 SARA Tier II reports	5/31/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
138	Environmental		Please provide budget for environmental compliance (including # of employee and related data)	The environmental division has 25 employees, with an administrative budget of \$2,420,362 dollars. The division has an additional \$10MM budget to address environmental issues, including but not limited to contracts, cleanup, removal, permit fees, penalties, and recycling, among others	5/31/2019
139	Environmental		Are there any remaining substation transformers with PCBs that are still in service?	The statement in the Environmental Compliance Whitepaper regarding the 250 transformers that remain to be disposed of was intended to provide a rough estimate of the number of PCB-contaminated transformers (50 ppm - 499 ppm) that PREPA estimated to still be in service at the time of drafting to the best of PREPA's knowledge; however, the number of such transformers that are still in service could be more or less. There are approximately 1,088 PCB-contaminated transformers (50 ppm - 499 ppm) for which PREPA does not have electronic database documentation of removal or disposal. PREPA's lists of the transformers that are in this category for the relevant regions are in the data room. See Folder 1.6.8.5. PREPA's understanding is that many of these transformers have been removed from service and disposed of properly. Note that for the PCB-contaminated transformers that are still in service, TSCA does not require that they be removed from service provided that certain use conditions are met (e.g., the transformers cannot be leaking oil or in bad condition). Thus, these transformers are not necessarily in noncompliance	5/31/2019
140	Environmental		How many of the identified PCB transformers that have been removed from service are yet to have been properly disposed of per federal law?	The statement in the Environmental Compliance Whitepaper regarding the 250 transformers that remain to be disposed of was intended to provide a rough estimate of the number of PCB-contaminated transformers (50 ppm - 499 ppm) that PREPA estimated to still be in service at the time of drafting to the best of PREPA's knowledge; however, the number of such transformers that are still in service could be more or less. There are approximately 1,088 PCB-contaminated transformers (50 ppm - 499 ppm) for which PREPA does not have electronic database documentation of removal or disposal. PREPA's lists of the transformers that are in this category for the relevant regions are in the data room. See Folder 1.6.8.5. PREPA's understanding is that many of these transformers have been removed from service and disposed of properly. Note that for the PCB-contaminated transformers that are still in service, TSCA does not require that they be removed from service provided that certain use conditions are met (e.g., the transformers cannot be leaking oil or in bad condition). Thus, these transformers are not necessarily in noncompliance	5/31/2019
141	Environmental		Please provide the number of SPCC program plans that need to be updated for the technical district offices	22	5/31/2019
142	Environmental		Does PREPA require biannual certifications for emergency generators? How many such generators are on the system?	PREPA is not required to obtain biannual certifications for emergency generators. Instead, permits are issued for five years, and PREPA is required to maintain records of their operation. PREPA currently has 149 emergency generators across all facilities.	5/31/2019
143	Environmental		How large is the environmental division? What kind of budget does the division have?	The environmental division has 25 employees, with an administrative budget of \$2,420,362 dollars. The division has an additional \$10MM budget for FY 2018-2019 to address environmental issues, including but not limited to contracts, cleanup, removal, permit fees, penalties, and recycling, among others	5/31/2019
144	Financial Model		The documents presented in San Juan entitled "Puerto Rico Energy Transformation" contained several org charts for various groups and sub-groups reporting to each Directorate, but not for all. Please provide all available org charts (including headcounts) for the entire PREPA organization to the level of detail that is available.	For organizational charts please refer to folder #1.12.7 in the data room.	5/31/2019



#	Topic	Dataroom Reference	Question	Response	Date Answered																
145	Transmission		When was the San Juan Central Loop (underground) put in service (constructed initially)? We are looking for average age of line and major equipment.	<p>Most of the San Juan Central loop was placed in service in between 2007 - 2009. For additional details on age by line please see below:</p> <table border="0"> <tr> <td>Línea 40500 Monacillo T.C. – Hato Rey T.C.</td> <td>November 2007</td> </tr> <tr> <td>Línea 39300 Hato Rey T.C. – Martín Peña T.C.</td> <td>October 2008</td> </tr> <tr> <td>Línea 40000 Martín Peña T.C. – Viaducto T.C.</td> <td>October 2008</td> </tr> <tr> <td>Línea 39200 Viaducto T.C. – Isla Grande T.C.</td> <td>October 2008</td> </tr> <tr> <td>Línea 38000 Isla Grande T.C. – San Juan S.P.</td> <td>December 2009</td> </tr> <tr> <td>Línea 41600 San Juan S.P. – Palo Seco S.P.</td> <td>December 2009</td> </tr> <tr> <td>Línea 40700 Palo Seco S.P. – Bayamón T.C.</td> <td>September 2008</td> </tr> <tr> <td>Línea 40600 Bayamón T.C. – Monacillo T.C.</td> <td>September 2008</td> </tr> </table>	Línea 40500 Monacillo T.C. – Hato Rey T.C.	November 2007	Línea 39300 Hato Rey T.C. – Martín Peña T.C.	October 2008	Línea 40000 Martín Peña T.C. – Viaducto T.C.	October 2008	Línea 39200 Viaducto T.C. – Isla Grande T.C.	October 2008	Línea 38000 Isla Grande T.C. – San Juan S.P.	December 2009	Línea 41600 San Juan S.P. – Palo Seco S.P.	December 2009	Línea 40700 Palo Seco S.P. – Bayamón T.C.	September 2008	Línea 40600 Bayamón T.C. – Monacillo T.C.	September 2008	5/31/2019
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146	Regulatory		Can you provide a historical (10 year history) for all billing rate riders?	Please refer to file #1.4.12 in the data room.	5/31/2019																
147	Environmental		What is the current annual spend on environmental compliance initiatives (excluding salaries)?	Current FY 2018-19 PREPA has spent an approximate \$5MM.	5/31/2019																
148	Environmental		What is the current annual spend on NOVs, fines, penalties, Consent Decrees, Consent agreements, etc. and which of these are recurring required payments?	During Current FY 2018-19 PREPA has spent an approximate \$2.5MM, which includes 1999 Consent Decree Stipulated Penalties, annual Title V emissions fees, and payments under the Palo Seco Depot Superfund Settlement Agreement and Vega Baja Superfund Site Consent Decree.	5/31/2019																
149	Environmental		What is the potential for involvement in the Vega Baja Superfund site?	PREPA expects there to be no potential for involvement.	5/31/2019																
150	Environmental		Is there a current map of the system that shows environmental features (rivers, wetlands, bird nests, etc) either in GIS or paper format?	PREPA has available GIS layers of information from the Planning Board to make environmental assessments.	5/31/2019																
151	Environmental		How will regulations that PREPA is exempt from impact the 3rd party operator?	Please identify specific regulations to which this question is referring.	5/31/2019																
152	Environmental		Is there an environmental org chart that shows responsibilities?	PREPA will upload an environmental organization chart to the data room. See Folder 1.6.31.	5/31/2019																
153	Environmental		Please confirm that there are no remaining elements of the 1999 Consent Decree from the EPA that impact the T&D Operations (Reference VDR 1.6.21). If available, please provide the documentation that demonstrates the release from the Consent Decree for the elements that impacted the T&D Operations.	The Consent Decree programs primarily apply to PREPA's four baseload generating plants; however, certain programs also apply to the Monacillos Transmission Center, a non-generation facility. Under the Consent Decree, PREPA was required to submit a Spill Prevention, Control, and Countermeasure ("SPCC") plan for the Monacillos Transmission Center. PREPA submitted an SPCC plan for the Monacillos Transmission Center, which was approved by EPA in 2003. The Monacillos Transmission Center was also subject to the Consent Decree's Underground Storage Tank Compliance Program. In compliance with the Consent Decree, PREPA certified to EPA that all underground storage tanks ("USTs") at the Monacillos Transmission Center had been permanently closed on site or removed, thus completing the Consent Decree's requirements for that program for the facility. The EPCRA and CERCLA programs also generally applied to the Monacillos Transmission Center. PREPA also considers these programs to have been completed. Folder 1.6.21.3 contains a request for partial termination of the Consent Decree, which provides documents regarding PREPA's completion of various Consent Decree programs. There is no "release" from the Consent Decree for elements that impact T&D operations. PREPA remains in the process of renegotiating the 1999 Consent Decree with the United States to terminate programs that have been completed.	5/31/2019																
154	Environmental		What will be the responsibility and obligation of the new T&D operator with respect to the management of the Vega Baja site and superfund (Reference VDR 1.6.28)?	PREPA expects there to be no management obligations.	5/31/2019																

#	Topic	Dataroom Reference	Question	Response	Date Answered
155	Environmental		On what basis is PREPA currently exempted from the Section 47.1 of the Construction and Land Use Permit that regulates the cutting of trees? Will that exemption be applicable to the new T&D Operator, and by what mechanism will that occur?	The Puerto Rico Planning Board's Joint Regulation of Permits for Construction Works and Land Use contains an exemption for tree cutting within PREPA rights of ways ("ROWs"). The Joint Regulation went into effect in 2010, but an amended version of the regulation is set to take effect on June 7, 2019. Volume III (permits for development and business); Section 3.4.1.2 (applicability); Subsection C.2.c (authorization of cutting, pruning, transplanted and planting of trees); indicates the following: dispersions of this chapter do not apply: to cutting and pruning performed by any agencies that are empowered by law to do so, as is PREPA. The June 7, 2019 version of the regulation is available at <a href="http://jp.gobierno.pr/Portals/0/Borradores%20VP/Reglamento%20Conjunto%202019/REGLAMENTO%20CONJUNTO%202019%20[RP-38]%20Final%20Aprobado%20vig%207junio2019.pdf?ver=2019-05-09-223107-527">http://jp.gobierno.pr/Portals/0/Borradores%20VP/Reglamento%20Conjunto%202019/REGLAMENTO%20CONJUNTO%202019%20[RP-38]%20Final%20Aprobado%20vig%207junio2019.pdf?ver=2019-05-09-223107-527</a> .	5/31/2019
156	Environmental		Please provide of summary of all current matters with the environmental agency pertaining to management of PCB's (Reference VDR 1.6.8).	PREPA has transformers that contain PCBs that are still in service. For PCB Contaminated Transformers (50-499 ppm) that are still in service, the Toxic Substances Control Act does not require that they be removed from service provided that certain use conditions are met (e.g., the transformers cannot be leaking oil or in bad condition). Thus, these transformers are not necessarily in noncompliance.	5/31/2019
157	Environmental		Has PREPA resolved all of the Notice of Violations with respect to the underground storage tanks for gasoline and diesel (Reference VDR 1.6.9)? Has PREPA put in place suitable procedures to properly post documentation and do integrity tests on the tanks? If so, please provide the documentation. Are any directives related to the 1999 Consent Decree still in place?	<p>PREPA received 3 NOV's related to USTs within the last year or so, at the Utuado, Humacao and Arcibo workshops. For Humacao, EQB agreed not to proceed with enforcement of the NOV. For Utuado, PREPA is awaiting EQB acceptance of a stipulation that will resolve this matter, under which PREPA would pay a penalty of \$1000. To become final, the Secretary of the Puerto Rico Department of Natural and Environmental Resources must approve the stipulation. For Arcibo, PREPA responded to the NOV, providing documentation related to compliance, but has not yet received a response from PREQB regarding the NOV.</p> <p>PREPA follows the EQB regulation for integrity testing. PREPA inspects USTs in compliance with the Rule 819 of the of EQB UST regulation. Please see Folder 1.6.9.5 for Rule 819 and PREPA's UST inspection form.</p> <p>The 1999 Consent Decree contains an Underground Storage Tank Compliance Program that applied to PREPA's power plants and the Monacillos Transmission Center. In compliance with the Consent Decree, PREPA certified to EPA that all USTs at the Monacillos Transmission Center had been permanently closed on site or removed, thus completing the Consent Decree's requirements for that program for the facility. Folder 1.6.21.3 contains a request for partial termination of the Consent Decree, which contains documents related to PREPA's completion of various Consent Decree programs, including the UST Compliance Program. Note that PREPA remains in the process of renegotiating the Consent Decree with the United States to terminate programs that have been completed.</p>	5/31/2019
158	Environmental		Does PREPA have information or records to demonstrate compliance for the underground injection of sanitary water for each site (Reference VDR 1.6.13)? If so, please provide. For those locations where an authorization has not been obtained, does PREPA have a plan to obtain the authorization and to demonstrate compliance? Would this be an obligation of the new T&D operator to fix?	The only sites with authorization are the Utuado Technical District and Monte del Estado Telecommunication Station. Please see Data Room Folder 1.6.13. Given the large number of PREPA UIC facilities, PREPA has been developing compliance plans in a step-by-step fashion. For UIC facilities for which PREPA wishes to cease underground injection activities instead of continuing to operate (and attaining the requisite permit), the regulation allows PREPA to develop an alternate compliance plan for closing the UIC facility. Due to the large number of PREPA UIC facilities, PREPA presented a two-phase compliance plan to PREQB. The first phase includes the preparation and implementation of compliance plans for PREPA's power plants. Once this first phase is completed, PREPA expects to move to the second phase which would cover other PREPA facilities, including T&D facilities. PREPA is still working on compliance activities at its power plant facilities. Whether compliance is going to be an obligation of the operator should be discussed as part of the legal agreement negotiations.	5/31/2019
159	Environmental		Does PREPA have any reports to the agency or internally that would describe compliance with the light pollution law (Reference VDR 1.6.15)?	Not at this time.	5/31/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
160	Environmental		Does PREPA have any reports to the agency or internally that would describe compliance with the emergency generator permits (Reference VDR 1.6.15)? Are records maintained with respect to hours of operations of each generator?	We do not have reporting requirements. Each generator operator is responsible for the recordkeeping required.	5/31/2019
161	Information Technology		In addition of current vendor expenses, please indicate if the software vendors identified have an active software maintenance contract	For a list of active IT related contracts please refer to document #1.11.11 in the data room.	6/6/2019
162	Information Technology	1.12.15	Describe your DSCADA, EMS, and other OT systems utilized to manage the grid. Describe age of systems, extent of automated devices (reclosers, etc.) and the infrastructure/networking supporting field telemetry, monitoring, control, etc.	PREPA does not have a DSCADA system at this time. The EMS and DA are classified as shadow IT.	6/6/2019
163	Information Technology		Provide breakdown of total number of desktops/laptops/mobile terminal units and the quantity of those over 4 years old. Please provide also the Operating System	For details please refer to document #1.11.12 in the data room.	6/6/2019
164	Information Technology		Description of private and public carrier networks and connectivity plans for data centers, field offices/locations, telemetered devices, etc.	PREPANET is used for broadband. ATT is used for APN (Access Point Name). Worldnet redundant phone line for call center and HUGHES Satellite Dish (7 ants).	6/6/2019
165	Information Technology		Review key current and future funded projects	Key IT related projects include:  1 - Smart Metering 2 - Mobile Workforce Management 3 - Technology Upgrade CC&B 2.34-2.7 4 - Upgrade EAM Asset Suite 5 - IT/OT Backbone	6/6/2019
166	Information Technology		Any recent and major control issues	No, not at this time.	6/6/2019
167	Safety		Health & safety (e.g., federal regulatory compliance, safety sensitive positions, Dupont study)	Please refer to section 1.12.4 Worker Health and Safety in the data room.	6/6/2019
168	Information Technology	1.1.1.8.1	What is the annual licensing fee for ABB Asset Suite Purchasing?	Annual licensing fee for ABB Asset Suite Purchasing is approximately \$1.0M.	6/6/2019
169	Information Technology		What tools / software is currently used to determine an hourly dispatch schedule for the next day? For the current day? For the next two hours?	Currently PREPA uses OMS from Intergraph for client outages, STORMS Work Management from CGI for Design T&D works.	6/6/2019
170	Human Resources & Labor		Description of any recent, current, or anticipated organizing activity	Over the last several months a new union has been formed consisting of approximately 10-12 electrical system operators.	6/6/2019
171	Human Resources & Labor		Description of any recent or current union elections	PREPA does not track or follow the union elections at this time.	6/6/2019
172	Human Resources & Labor		Is any strike or work stoppage anticipated?	None expected. Typical strikes or work stoppages last 1 day or less. Last "major" strike was in 2012.	6/6/2019
173	Human Resources & Labor		Confirmation that no severance plan exists	Currently, no severance plan exists.	6/6/2019
174	Human Resources & Labor		What is the employer contribution?	Please clarify what employer contribution this question is in relation to.	6/6/2019
175	Human Resources & Labor		How many in-scope employees are subject to federal regulations around safety (e.g., DOT)?	All PREPA employees are subject to OSHA regulations, and Estate Act 16 PROSHA 1975.	6/6/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
176	Safety		Are you the subject of any material OSHA citations?	Yes, PREPA is the subject of OSHA citations. On average, PREPA incurs 10 OSHA citations per year. To date, 05/31/2019, PREPA has received 4 OSHA citations. PREPA received 12 OSHA violations in the 2018 calendar year. Due to disruptions caused by hurricane Maria, PREPA received 4 citations in 2017, though this is atypical.	6/6/2019
177	Information Technology		Status of all applications and infrastructure; e.g. current version and latest versions available	Please refer to document #1.11.6 in the data room.	6/6/2019
178	Federal Funding		Is there a 6 month update of the Recovery Plan available? If so, please post to the data room	For a status report on the recover plan, please refer to 1.1.2.3.6 in the data room.	6/6/2019
179	Human Resources & Labor		Does PREPA's retiree medical insurance benefit cover children and spouses?	PREPA's retiree medical insurance does cover spouses however, the PREPA contribution only applies to the retiree employees and surviving spouses.	6/6/2019
180	Human Resources & Labor		What is the current status of all ongoing union litigation?	For details on current ongoing union litigation please refer to document #1.10.4 in the data room.	6/6/2019
181	Information Technology		What are IT / OT projects are currently active? Which are funded?	Current projects include: Pilot AMI 45K total Smart Meters, Data Center Migration, Network Hardening, Cybersecurity Best Practices, Azure implementation, Disaster Recovery Improvements, and Headquarters WIFI networks.	6/6/2019
182	Federal Funding		Please provide a map of flooding that took place during the hurricanes. In particular, please highlight the substations that experience flooding during Maria. How many substations were lost due to flooding?	There are 17 substations that were heavily damaged by the hurricanes. Most, if not all were flooded. These 17 substations are included in one "Tier 1" project that PREPA is currently preparing for submission to FEMA. The list of the 17 substations can be found in the data room at 1.1.2.3.5	6/6/2019
183	Information Technology		What is the current Automation level of the Distribution and Transmission Grid? Please, could you provide details associated to that automation (SA and DA) infrastructure such as RTU information, level of remote supervision and control (percentage), etc.?	Currently, PREPA uses EMS SCADA. At the distribution level PREPA does not use DMS. Previously, PREPA had DA tools in OnRamp Application, but the sensors were damaged by Hurricane Maria.	6/6/2019
184	Information Technology		Please provide a copy of the full results of the last penetration test.	PREPA will provide penetration test results following the selection of a proponent.	6/6/2019
185	Information Technology		PREPA notes that they are actively performing vulnerability management. Please provide an updated report of network wide vulnerabilities.	PREPA will provide penetration test results following the selection of a proponent.	6/6/2019
186	Information Technology		The organization chart shows one employee in cybersecurity. Are there any other employees or contractors focused on cybersecurity functions?	Yes, a contract is in place with GM Securities Technologies.	6/6/2019
187	Information Technology		What tool(s) does PREPA use for Endpoint Protection?	Palo Alto Traps	6/6/2019
188	Information Technology		Is the intent to achieve NERC SIP compliance from a cybersecurity perspective?	Yes, the intent is for PREPA to be NERC-CIP V5 Compliance.	6/6/2019
189	Grid Modernization Plan		Please provide a summary of PREPA's disaster recovery plan.	Economic disaster and recovery plan has been uploaded to the data room at index # 1.1.2.3.1  Also, please refer to 1.3.2.7 in the data room for a copy of PREPA's emergency operations manual.  Please clarify if this question is requesting something different.	6/6/2019
190	Information Technology		Does PREPA have a method for software distribution to all endpoints (e.g., SCCM)?	Yes, SCCM.	6/6/2019
191	Information Technology		Please provide overall network diagrams for the PREPA network.	Please refer to document 1.11.8 in the data room.	6/6/2019
192	Information Technology		What is the total number of databases by database type (e.g., SQL Server, Oracle DB, PostregSQL)?	Oracle Database - 47 SQL Server - 34 PostregSQL - 2	6/6/2019
193	Information Technology		Please provide the total number of physical and virtual servers at PREPA.	VMs: 600 Physical: 125	6/6/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
194	Information Technology		Please provide the software version numbers for all applications shown on page 129 of the CIM	For details please refer to document #1.11.6 in the data room.	6/6/2019
195	Information Technology		Please expand on the Operations overall systems diagram of PREPA's OT systems similar to page 129 of the CIM (including software version numbers) for items such as a Front End Processors, Historians (all systems within the secure OT zone)	For details please refer to document #1.11.2 in the data room.	6/6/2019
196	Information Technology		Can you provide information about the Fibre network assets used by and operated by the distribution part of PREPA?	<p>PREPA's Fiber Optic Network (FON) is made of a backbone network and a distribution network. The backbone's network topology forms several fiber optic rings throughout the Island using OPGW (Optic Ground Wire) (96 single mode fibers) in some 115KV and 230KV transmission lines and has 56 segments, is present in 49 PREPA locations and has 512 miles of OPGW cable. Hurricane Maria caused damage to 19 OPGW segments, 15 are pending repair.</p> <p>The distribution network connects to other PREPA locations that don't have backbone network presence. It uses Armored Black Jacket fiber optic cables (96 and 48 fibers) installed in distribution poles.</p> <p>The FON provides fiber optic connection to the following locations:</p> <ul style="list-style-type: none"> <li>· 100% - Technical Regional Offices (7 out of 7)</li> <li>· 100% - Technical District Offices (23 out of 23)</li> <li>· 100% - Commercial Regional Offices (7 out of 7)</li> <li>· 86% - Commercial Offices (24 out of 28)</li> <li>· 100% - Power Plants (6 out of 6)</li> <li>· 82% - Substations (242 out of 294)</li> </ul> <p>The distribution part of PREPA does not operate the fiber optic assets, this is the responsibility of PREPA's Telecommunications Subdivision. The same fiber optic cable used for the electric system operations and the distribution part, is used by other offices in PREPA.</p> <p>Most of the damage done by hurricane Maria to the fiber optic distribution network has been repaired (approximately 95%).</p>	6/6/2019
197	Information Technology		Please provide information about protocols (61850, DNP, MODBUS, ICCP) used throughout the OT network and include any network diagrams available.	PREPA is not using 61850 yet. It is proposed for the new OT Backbone. DNP, MODBUS, and ICCP are used by SCADA EMS.	6/6/2019
198	Information Technology		Can you provide a breakdown for the island wide number and indicative model numbers for mechanical, electromechanical and digital revenue meters currently deployed.	For a details on meters by mechanical, electromechanical, and digital type please refer to document #1.11.13 in the data room.	6/6/2019
199	Information Technology		Please provide the number of AMR modules (on meters) within the fleet that have UMT modules installed. Also how many substation CRUs have MIRA boards installed	For additional details please refer to document #1.3.7.10 in the data room. 1) 653,703 (UMTRF120,UMTRF12S,UMTRF240,UMTRF240D,UMTRF25S) 2) CPU with MIRA boards: 60	6/6/2019
200	Information Technology		Please provide information about any Multi-Factor authentication systems used within the IT or OT networks, including password management systems, logging, provisioning/deprovisioning, privileged access management, VPN systems.	1) MFA is only available (but not enforced) for Office 365 administrator. 2) PREPA currently uses Manage Engine for password management and recovery.	6/6/2019
201	Information Technology		Are there any other data center facilities, if so how many and where are they located?	Yes, currently there are four: Monacillos, PREPAnet, Azure, and Aguirre DRC.	6/6/2019
202	Information Technology		What types and level of certification do the data center providers adhere to? E.g. SOC, ISO, SSAE etc.	Currently just Production Datacenters adhere to SOC3 certification.	6/6/2019
203	Information Technology		Please provide a network asset list with a description of what each component is used for	Please refer to document 1.11.7 in the data room.	6/6/2019

T&D P3 Project RFC Log - 10/14/20

#	Topic	Dataroom Reference	Question	Response	Date Answered
204	Information Technology		Please list the Cisco / other equipment used to provide network connectivity	Please refer to document 1.11.7 in the data room.	6/6/2019
205	Information Technology		What level of availability is currently provided for each application?	Approximately 98.3% to 100% uptime. Please refer to document #1.11.9 in the data room.	6/6/2019
206	Information Technology		Do you have a business continuity plan? If so what are the RTO's and RPO's?	Please refer to document #1.11.10 in the data room.	6/6/2019
207	Human Resources & Labor		Please provide a copy of the complete PREPA organizational chart along with position descriptions to assist with our due diligence process.	For organizational charts please refer to folder #1.12.7 in the data room.	6/6/2019
208	Safety		Does PREPA have a crisis communications plan and firm under contract to help in the event of a crisis. If so, can you identify which company and the annual cost?	PREPA currently has a emergency response plan, but does not have a crisis communications plan, and does not retain such a firm under contract.	6/6/2019
209	Federal Funding		Are PREPA/COR3 and their consultants and FEMA identifying what Permanent Work projects are subject to NEPA reviews, when they are to begin and finish NEPA requirements and what the estimated cost is of each NEPA review? If so, can you tell us how many projects require EA's and EIS' or have exclusions	PREPA is actively working, with its advisors and COR3, on the development of submissions packages for the Tier 1 projects (List of Tier 1 and Tier 2 projects separately provided). The process by which environmental issues are articulated, documented and resolved is collaborative between FEMA and the Applicant/Sub-Applicant. To that end, no such list exists at this time. PREPA believes that as projects are submitted to FEMA for review, a collaborative approach of reviewing, vetting and approving projects will ensue and plans to resolve all issues or concerns will be developed with FEMA.	6/6/2019
210	Federal Funding		Has the Humacao district plan received final approval for FEMA funding? If it has not, when do you anticipate receiving this approval and/or an update on that application?	No. The official transmittal of the Humacao District plan and supporting documentation to FEMA was on 5/15/19. PREPA has not received feedback from FEMA on Scope of Work (SOW) or Fixed Cost Estimate (FCE) as of 5/31/19.	6/6/2019
211	Federal Funding		Please provide the T&D design criteria document as approved on February 2019 (referenced in the Humacao District EHP Executive Summary)	PREPA Planning Department maintains this document, and it is referred to as a DCD. The T&D DCD was not final, as of 5/31/19.	6/6/2019
212	Customer Service	1.3.7.4	Are past due accounts growing or in line with historical rates?	For details please refer to the monthly board reports which have been uploaded to the data room at #1.2.10.	6/18/2019
213	Federal Funding		Overview of existing PREPA (Autoridad de Energía Eléctrica/ AEE) FEMA Compliance Program and draft action plans for FEMA and HUD funds	Not sure what FEMA Compliance Program refers to. Is this the COR3 program designed by Deloitte? Please advise and we can research.	6/18/2019
214	Integrated Resource Plan		What was the criteria to build / retire generation assets that was used in the Siemens IRP study (reserve margin, loss of load, etc.) Why are current and future reserve levels apparently "high"?	The Long Term Capacity Expansion plan is to minimize the present value of the total costs of supply. The reserve is a constraint (30% selected initially = twice largest unit), but it was seldom binding. That is the generation additions and retirements were those that minimized the costs.	6/18/2019
215	Human Resources & Labor		Provide a copy of job descriptions for each in-scope position identified in the spreadsheet	Detailed job descriptions have been uploaded to the data room at folder #1.12.9.	6/18/2019
216	Human Resources & Labor		List of any strike or work stoppage for the period between 2014 and 2019	Details on strikes or work stoppages should be included in the governing board reports which have been included in the data room for FY18 at folder #1.2.10.  Board reports for additional periods will be requested.	6/18/2019
217	Safety		Safety – Provide list of OSHA incidents that are underlying the incidence rate for the past three years.	Please refer to section 1.12.4.11 in the data room.	6/18/2019
218	Customer Service		What O&M funding has been provided to support overhaul of district offices?	\$950,000 has been proposed for repairs to commercial offices in FY 2020. Summary document included in the data room at #1.3.7.15.	6/18/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
219	Transmission		Visibility into the way that the two islands Culebra and Vieques are fed:  Of what importance are these 2 islands and do they have back up generation?	Vieques is fed from a submarine cable that enters in Punta Lima, Naguabo and rises in Punta Arenas , Vieques this feeds a 38/4.16kv 10.5MVA transformer. From Vieques in Batimento is the take Off towards Culebra which feeds a 38/4.16kv 4MVA transformer.  Both submarine cable are 4/0 Cu  Vieques has only one backup 3MW generator to supply 75% of the load. Culebra still has three 2.1MW generators provided by FEMA. PREPA has three 2.1MW generators in testing phase.	6/18/2019
220	Information Technology		Describe key Cyber Security practices, tools, reference models (e.g. C2M2, NIST) and recent 3rd party assessments (e.g. PenTest, NERC CIP)	Key Cyber Security practices are regularly worked with security frameworks. More specific in best practice (COBIT) and ITIL. More complex and more detailed frameworks NIST, ISO, NERC. The Cybersecurity Capability Maturity Model (C2M2) is a public-private program that was established to improve cybersecurity capabilities in the utility sector (AEE). It helps organizations evaluate, prioritize and improve their own cybersecurity capabilities. The model focuses on the implementation and cybersecurity practices associated with the operation and use of information technology (IT) and operating technology (OT) assets and the environments in which they operate. Integrating with the NIST Framework. PREPA understands that the 3rd party assessments, the ones that have been done are the vulnerability that the American company and other workers made. PREPA must focus on the NIST in the IT part and NERC OT and integrate them.	6/18/2019
221	Planning / Contracts		PREPA are assuming very high levels of customer engagement in EE efforts. How will they entice customers to engage?	Main concerted efforts are targeted towards Government Customers and Municipalities, as it is required by law.	6/18/2019
222	Regulatory		Are there rate increases that have been approved that are not yet in effect? What is the timing on the implementation of these rate increases?	At present and as of May 1, 2019, all PREB authorized and required rate increases have been put into effect. Rate increases related to the 2019 Restructuring Support Agreement are yet to be put into effect.	6/18/2019
223	Regulatory		Is there a rate cap – either official or unofficial?	There is no official or unofficial rate cap at this time.	6/18/2019
224	Planning / Contracts		Are there contracts or commitments to supply certain water volumes to PRASA from hydro unit reservoirs? Do these affected generation availability at any times or seasons?	PREPA and PRASA have an informal verbal communication protocol and understanding on water supply commitments at the Caonillas/Dos Bocas, and Yauco System reservoirs. The PREPA ECC considers daily water levels (based on data from USGS) and current control curves for all reservoirs related to generation units to determine their generation capacity.	6/18/2019
225	Human Resources & Labor		Please send a copy of the complete PREPA organizational chart along with position descriptions to assist with our due diligence process.	For directorate level org charts please refer to folder #1.12.7 in the data room.  Detailed position descriptions have been uploaded to folder 1.12.9.	6/18/2019
226	Customer Service		Are the accounts with the 40,000 broken meters being billed?	To clarify, the number of malfunctioning meters after the storm was approximately 120,000. Currently there are approximately 80,000 meters that need to be replaced. Broken meters are billed based on estimated consumption.	6/18/2019
227	Customer Service		How does payment processing work? The district offices collect payments, but where are they processed? And how?	Customer Service Representatives in the commercial offices receive payments and enter into CC&B.  PREPA currently has contracts in place for payment processing with Oriental bank and Banco Popular. Payments received by customer service reps, through the online web page, phone call, mail or IVR (interactive voice response) are processed by Banco Popular or Oriental bank.	6/18/2019
228	Customer Service		In the Customer Service Preliminary Summary under the preliminary flash report section, is the average waiting time in Commercial offices by Region for phones or walk ins?	The average waiting time presented on the flash report refers to walk ins / "in person" waiting time. Commercial offices do not handle calls.	6/18/2019
229	Customer Service		How is key account or commercial customer care performed? How is B2B different from B2C, are there assigned account reps, are the accounts billed out of the same billing system, are the collections processes different? Same questions for government accounts.	PREPA has separate departments for each type of Customer (Government accounts and Whole Sale accounts). The same billing system (CCMB) is used for both and collections are received the same way. Government accounts receive a statement instead of a full bill based on their particular service agreement.	6/18/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
230	Information Technology		Please provide a summary of major cybersecurity incidents over the last three years.	Two major cybersecurity incidents have occurred. Please let us know if you would like additional detail.  1) 3/14/17 - KB4012212 (Security-only Update) 2) March 2018 - Ransomware	6/18/2019
231	Information Technology		Can you please outline telephony information including office lines, mobile phones, and campus phone systems including contracts with third party providers and clarification on which parts of the system are maintained and owned by PREPA.	<p>PREPA has an Integrated Telephone Network (ITN) that has 13 main PBX switches (Santurce, Monacillo, 7 regional offices and 4 power plants) and 35 secondary telephone systems that allow 4-digit dialing to extensions throughout PREPA locations (each employee has a unique extension number). Although most employees have a unique extension number, some locations have a key system. The key system allows employees to share ITN extensions and numbers from the public telephone company.</p> <p>All ITN extensions use the DID (Direct Inward Dialing) feature, which allows outside the network incoming calls to all extensions. PREPA uses 10,000 DID numbers with the prefix (787) 521-XXXX (XXXX=extension number) for all extensions. In order to avoid long distance charges to customers by the local public telephone company, the ITN has other DID lines and prefixes installed locally at the following locations:</p> <ul style="list-style-type: none"> <li>· 787-816-XXXX (Arecibo)</li> <li>· 787-812-XXXX (Ponce)</li> <li>· 787-805-XXXX (Mayaguez)</li> <li>· 787-836-XXXX (SOUCO Steam Plant)</li> <li>· 787-853-XXXX (Aguirre Steal Plant)</li> </ul> <p>The ITN and the key systems are owned by PREPA and maintained by PREPA's Telecommunication subdivision.</p> <p>The ITN and the key systems use 15 PRI ISDN lines &amp; 443 DID blocks (25 numbers per block) from AT&amp;T and 5 PRI ISDN lines &amp; 198 POTS (Plain Old Telephone Service) lines from WorldNet. There are no current contracts on telephone lines or circuits provided by these telephone companies (month-to-month use).</p> <p>PREPA has 34 AT&amp;T cellular telephones assigned to key personnel, mostly T&amp;D employees. There are no current contracts on any of the cellular telephones.</p> <p>The telephone switch used by the Customer Service Center (787-521-3434) uses 4 PRI lines &amp; 250 SIP trunks from WorldNet and 500 SIP Trunks from ConsoTel and is managed by PREPA's Information Technology Office.</p>	6/18/2019
232	Information Technology		Can you please provide information, network diagrams and equipment model numbers and firmware versions (including equipment counts) for the Push to Talk mobile radio system used by PREPA	Please refer to document 1.11.15 in the data room.	6/18/2019
233	Customer Service		Are there existing surveys or reports on customer views of PREPA?	Yes, several customer satisfaction reports have been uploaded to the data room in folder #1.3.7.13.	6/18/2019
234	Environmental		Please confirm if the approval received from the Puerto Rico Planning Board under Resolution JPE-22 is still in force (Reference VDR 1.6.1). If so, please clarify the operational obligations under this resolution.	JPE-22, as amended, is still in place and applies to PREPA, but it is unclear to what extent it applies to the private contractor. As discussed with PREPA, it seems that current practice is that when PREPA undertakes a project, JPE-22 exempts them from the applicable permits, but that it does not exempt from the applicable permitting requirements any private party contracted by PREPA in connection with a PREPA project.	6/18/2019
235	Customer Service		Can we have access to the Call Centre contract that was in place prior to 2017?	Yes, please refer to folder #1.3.7.14 in the data room.	6/18/2019
236	Customer Service		Can we please have a copy of the previous call center contract (breached in 2017)	Yes, please refer to folder #1.3.7.14 in the data room.	6/18/2019



#	Topic	Dataroom Reference	Question	Response	Date Answered
237	Human Resources & Labor		Please upload the employee census (salary, DOB, hire date, position)	Please see 1.12.2.3 in the dataroom.	6/18/2019
238	Operations / Dispatch		Please upload the medical plan documents	Please see 1.12.8 in the dataroom.	6/18/2019
239	Human Resources & Labor		Please provide the ID codes used by maintenance dispatch to identify interruption in service	Please 1.3.2.9 see in the dataroom.	6/18/2019
240	Human Resources & Labor		How quickly do linemen progress through the levels typically?	<p>CELADOR DE LÍNEAS I Requirements to become a Lineman I include: high school diploma, completed training course for Linemen (training typically lasts 6 months), be physically active, pass the general skills and lineman exams, pass required medical exam and have a license to drive heavy motor vehicles.</p> <p>CELADOR DE LÍNEAS II Progression to Lineman II, requires two years of experience as Lineman I.</p> <p>CELADOR DE LÍNEAS III Progression to Lineman III requires four years of lineman experience. The four years of experience can be can be obtained in two ways: (1) two years as Lineman I and two years as Lineman II or; (2) three years as a Lineman I, one year as Lineman II and successful completion of the Lineman III exam.</p> <p>CELADOR DE LÍNEAS IV Requirements to progress to Lineman IV, include a total of five years of lineman experience or four years' experience and successful completion of the Lineman IV exam. Additionally, the lineman must have held the position of Lineman III for a minimum of 12 months in the last two years.</p>	6/21/2019
241	Legal		Overview of relevant sections of recently approved law (e.g., SB 1121) that will impact Operator/proposed structure (Note: SB 1121 was approved on 03/25 and is still pending to be signed by the governor of PR.)	Please see the updated regulatory white paper, 1.1.1.9.7	6/21/2019
242	Federal Funding		Provide an update on the FEMA/ Federal funding requests. What is total amount of funding expected? Over what time period?	Please see the updated federal funding white paper, 1.1.1.9.8	6/21/2019
243	Other	2.8.1	Are the negotiations and management of the power purchase and operating agreements (PPOA) part of this RFP?	No, they are being handled as part of the Title III proceeding. Future renegotiations of PPOAs will be under this RFP, but not current negotiations.	6/21/2019
244	Human Resources & Labor		What is the current accrued unfunded liability? Are all adequately reported on company financial statements? What is the status of the assets in the plan? (It is not clear how the status impacts the successful bidder.)	Please see folder 1.12.10 of the dataroom	6/21/2019
245	Human Resources & Labor		What is the current status of all ongoing union litigation?	For details on current ongoing union litigation please refer to document #1.10.4 in the data room.	6/21/2019
246	Human Resources & Labor		Does PREPA's retiree medical insurance benefit cover children and spouses?	PREPA's retiree medical insurance does cover spouses however, the PREPA contribution only applies to the retiree employees and surviving spouses.	6/21/2019
247	Regulatory		What is the latest on the rate change that was to be implemented (past year, delayed until April 2019)?	The rate change was implemented on May 1, 2019.	6/21/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
248	Generation		Are modification or refurbishment projects for the hydro units on the island regulated by FERC? Is PREPA required to obtain or modify any FERC permits to perform construction on hydro units?	The only hydroelectric project currently regulated by FERC is the Rio Blanco Hydroelectric Power Project because is located on Federal lands in the Caribbean National Forest "El Yunque". The Project is licensed by the FERC under Permit Project No. 663. The Rio Blanco Hydroelectric Power Project operating license granted by FERC expires on August 2021. PREPA is trying to obtain an extension of 8 years to the current operating permit to be able to carry out the Hurricane Rehabilitation Works, comply with license renewal requirements and put the installation into service. The passage of Hurricane Maria caused significant damage to Rio Blanco associated infrastructure. Documents will be submitted for consultation and approval from the U.S. Forest Services and stakeholders.	6/21/2019
249	Other		Number of streetlight broke down by wattage, O/H verse U/G	Please refer to 1.2.3.9 in the data room which includes a detailed estimate of damage to streetlights.	6/21/2019
250	Other		How many lights are currently not working	Please refer to 1.2.3.9 in the data room. Currently, there is no real time information for broken luminaries as PREPA needs to wait for customers calls to register them.	6/21/2019
251	Other		How many lights have faulted underground cables?	No information is currently available on faulted underground cables. The largest incidence rate of UG faults is regarding theft, upon which PREPA installs overhead cables as temporary solution.	6/21/2019
252	Other		How many streetlight outage complaints have occurred over time?	Please refer to 1.2.3.10 in the data room.	6/21/2019
253	Other		Number of streetlight crews and who currently fixes the lights (lineman) and which department Operations or Customer service	PREPA currently does not have streetlight crews, instead using linemen for streetlight maintenance.	6/21/2019
254	Other		How many lights as part of the RFP to convert streetlights to LED	PREPA estimates at least 100K luminaries will be replaced with LEDs in the RFP. Please refer to 1.2.3.9 in the data room.	6/21/2019
255	Finance		Have PREPA engaged BDO to the auditors for the year ended 2018?	Yes, BDO has been engaged.	6/21/2019
256	Finance		Please provide a reconciliation of federal funding through PREPA's accounts	PREPA is currently preparing this reconciliation with the assistance of outside consultants in order to issue audited financial statements and single audit report required for federal assistance.	6/21/2019
257	Finance		Please provide the FY 2019 budget (not the 9 months actual plus 3 months budget)	Yes, please refer to folder 1.2.3 in the data room.	6/21/2019
258	Legal		Please provide the Pension Plan documents, and any summaries	For information on PREPA's pension plan please refer to folder #1.12.10 in the data room.	6/21/2019
259	Other		Will the selected O&M Operator have access to all PREPA buildings, computers, equipment, etc.? Will they be expected to pay rent for any of the space used?	The O&M operator will have access to all non-generation directorate buildings and facilities.	6/21/2019
260	Planning / Contracts		Please upload the renegotiated fuel contracts into the dataroom (if / when available)	Renegotiated fuel contracts are not available at this time. Will be provided after contracts are finalized.	6/21/2019
261	Procurement		How many gallons of diesel and bunker fuel do you keep on hand in storage?	Inventory as of the end of May 2019 was approximately:  Diesel: 658,195 barrels Bunker: 1,396,548 barrels	6/21/2019
262	Procurement		Is there a strategy for managing fuel prices via hedges / futures / forwards? If not, why do you not do any fuel hedging?	Not at this time. This is a pass through cost to customers. Prior to PREPA's forbearance there was a small hedge in place.	6/21/2019
263	Human Resources & Labor		Please provide job descriptions of all positions.	Job descriptions have been uploaded to the data room in folder #1.12.9.	6/21/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
264	Legal		Please describe the basic job functions of: a.Senior Lawyers b.Income Lawyers c.Investigators d.Legal Advisors e.Executive Advisors f.Director g.Division Chief h.Principal Supervisor i.Secretary of the Secretariat Adjudicative Procedures	For position descriptions please refer to folder #1.12.9 in the data room.	6/21/2019
265	Legal		Please provide an organization chart of the legal department.	For organizational charts please refer to folder #1.12.7 in the data room.	6/21/2019
266	Legal		Please provide a description of the main legal matters handled in-house (e.g., contracts, financing, tort claims, employment/labor law, regulatory, etc.)	For an overview of the legal division and tasks performed please refer to document #1.10.5 in the data room.	6/21/2019
267	Finance	1.1.1.10.3	Generation unbundling – development and planning for boundary metering – process, who will be heard, and when will this occur?	Sargent & Lundy has been tasked with identifying the demarcation points.	6/21/2019
268	Finance		When do we expect to have a fulsome model incorporating the different capital programs (IRP, PREPA 2020 Capex plan, FEMA, additional capital unbundling, IT, customer service)?	An updated model will be released in the very near term.	6/21/2019
269	Finance		Please provide timing around generation – how unbundling will occur, cost, timing	The P3 Authority will provide a response on next steps once available.	6/21/2019
270	Operations/Dispatch		Request for number of customers by region.	Please refer to pg. 97 of the CIM.	6/21/2019
271	Information Technology		Have you spoken with software vendors about your future generation scheduling / dispatch software needs given your requirements to be able to handle multiple minigrids, load flows, and potentially large percentages of solar and batteries?	PREPA has not spoken with any vendor. The actual Siemens Spectrum 3.10 has the software capabilities to manage: <ul style="list-style-type: none"> <li>- Up to 20 companies</li> <li>- Up to 60 zones</li> <li>- Up to 20 control areas</li> <li>- Up to 20 interchange areas</li> <li>- Generation Control System <ul style="list-style-type: none"> <li>- Multiple minigrids – multiple companies</li> <li>- Solar and Batteries <ul style="list-style-type: none"> <li>- Solar total aggregated</li> <li>- Wind total aggregated</li> </ul> </li> </ul> </li> <li>- Load Flow <ul style="list-style-type: none"> <li>- Up to 20 companies</li> </ul> </li> </ul> <p>It will require Siemens and PREPA effort to implement these parameterization, tests and in service.</p>	6/25/2019
272	Human Resources & Labor		Existing individual employment contracts or agreements	PREPA Human Resources Directorate is not aware of any individual employee contracts or agreements at this time.	6/25/2019
273	Information Technology		Does the current tool / software suite used include a solution based upon security constrained dispatch; aka taking the current transmission topology and outage schedule into account?	No, the current system does not include security constrained economic dispatch.	6/25/2019
274	Human Resources & Labor		Any charts describing salary structure of career employees and those in “trust” positions	For details on salary structure for both career and trust employees please refer to #1.12.2.4 and #1.12.2.5 in the data room.  For details on position descriptions please refer to folder #1.12.9 in the data room.	6/25/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
275	Finance		<p>A. Does PREPA have a systematic and documented process for assessing risks to the following;</p> <ol style="list-style-type: none"> <li>People</li> <li>Property</li> <li>Operations including supply chain</li> <li>Environment</li> </ol> <p>B. Does the risk assessment include;</p> <ol style="list-style-type: none"> <li>Vulnerability assessment</li> <li>Impact analysis (people, property, operations, environment, and entity)</li> </ol> <p>C. When was the last time the assessment was updated or reviewed</p>	PREPA is in the process of approving an Enterprise Risk Management Charter. A copy that has been reviewed with and to be signed soon by the CEO has been uploaded to the data room at #1.2.11.	6/25/2019
276	Information Technology		PREPA documents reference "the implementation of DWDM and MPLS systems". Please provide the build-up estimates that comprise the \$36M implementation plan.	Please refer to document #1.11.14 in the data room.	6/25/2019
277	Planning / Contracts		Please provide copies of the contracts for vendors shown on page 131 of the CIM	Please see commercial contracts folder (1.8) for all vendor contracts	6/25/2019
278	Finance		<p>General Finance Questions:</p> <ol style="list-style-type: none"> <li>Can we get a better understanding on headcounts/roles &amp; responsibilities under the current Finance &amp; Accounting headcount?</li> <li>Can we have a copy of their org chart?</li> <li>As well as a summary of Finance &amp; Accounting work done by third party.</li> </ol>	Please refer to the detailed org chart document included in the data room at #1.2.14.	6/25/2019
279	Finance		Quality Related - Is PREPA's Auditing team related to Business Auditing for compliance? Or accounting?	Audit Charter has been uploaded to the data room at #1.2.12. Its scope primarily includes financial, operations and administrative audits related to the entity.	6/25/2019
280	Integrated Resource Plan		Request to begin considering how the training will be funded. Does the student pay for it? Is it subsidized somehow?	Not clear what this question is in reference to. If related to lineman training, the training would be part of the cost of labor and would be rate-payer funded.	6/25/2019
281	Regulatory		Under 1.4.3.1_May 27 2016 Full Filing > 1.4.3.1.5 Filing Letter, Petition, Index > 1.4.3.1.2.9 I Schedules > P I-4 Business Plan has a note referencing to contact Tom O'Neil at Navigant as it was too large to upload. Can we please have access to this full file?	This file is the 40th Annual URS Report for 2013 available in folder 1.5.2.5	6/25/2019
282	Finance		Can we have access to an internal controls letter for the June 2016 year end?	Draft of the Internal Control Memorandum prepared by the auditors pursuant to GAS has been uploaded to the data room at #1.2.13.	6/25/2019
283	Transmission		<p>Could PREPA please provide electronic shape files (not PDFs) for direct import to our GIS system for analysis.</p> <p>If possible, the shape files should include:</p> <ul style="list-style-type: none"> <li>•Centreline for all Transmission and Distribution lines</li> <li>•Voltage, wire type for all lines</li> <li>•Substation locations, facility locations (including office buildings)</li> <li>•Structure locations (towers, telecom, poles, padmount transformers, street lights, pedestals, switches)</li> <li>•Structure equipment details.</li> <li>•All items from the dataroom section 1.3.4 should be in the shape files</li> </ul>	Please refer to 1.3.4.3 in the data room.	6/25/2019
284	Information Technology		1.4.3.1.2.10 – Document indicates file was not uploaded, could we please get all four schedules?	All available regulatory submissions and schedules from the 2016 rate case have been uploaded to the data room. Please submit requests if you are unable to locate a specific schedule (e.g. Schedule J)	6/25/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
285	Finance		Please provide a list of all required tax filings (income, excise, payroll, property, etc.) and their due dates	As a government agency, PREPA is not subject to taxes. However, PREPA is required to file the following returns and to send the corresponding payments related to payroll: a) labor department quarterly returns, b) 941 PR ss quarterly returns. In addition, a yearly return and payment to the State Insurance Fund for workmen's compensation is required. Lastly, as a withholding agent, PREPA pays on a monthly basis the payroll and professional service income tax withholdings and files quarterly returns.	6/25/2019
286	Regulatory	1.4.3.2.18.1.27	Please provide a copy of the unredacted version of the Siemens PTI Report Number: R087-14, PREPA's Electric Power System Reliability Study	Provided and uploaded to the data room.	6/25/2019
287	Planning / Contracts		Can we please have a copy of all RFPs recently submitted for 2019? For example, the RFP for Brushing has been provided, would it be possible to see the RFPs for the Customer Call Centre, Cyber Security and any other recent RFP submittal?	Vegetation management and call center RFP's have been uploaded to the data room under folder 1.8 Commercial Contracts.	6/25/2019
288	Customer Service		How often do people apply the net metering credits from one account to a different account that they hold?	Not often. Not all net metering customers have more than one account to credit. The current balance will reflect the applied credit when the customer has multiple service agreements under the same account.	6/25/2019
289	Customer Service		Please confirm the dataroom location for the Banco Popular lockbox service contract (details the check outsourcing process)	Please refer to document #1.3.7.20 in the data room.	6/25/2019
290	Customer Service		How many bankruptcy files do you process in a month?	PREPA manages approximately 678 accounts to bankruptcy process every month.	6/25/2019
291	Customer Service		Please provide the signed copies of the outsourced call center contracts	Please refer to document #1.3.7.14.3 in the data room. The second contract is still in the process of being finalized.	6/25/2019
292	Customer Service		Please provide a report with additional information on the post-hurricane payment plan collections rate	Please refer to document #1.3.7.20 in the data room.	6/25/2019
293	Customer Service		Please provide additional information on peak hours at the district offices	For data on peak hours please refer to document #1.3.7.24 in the data room.  For data on customer wait times in District Offices for 2018 and 2019 please refer to document #1.3.7.22 and #1.3.7.23.	6/25/2019
294	Human Resources & Labor		Please upload the incident report data (internal and separate excel document for external contractors)	PREPA does not track or follow incident reports of external contractors. You may find the latest incident excel tracker for PREPA in the data room as 1.12.4.9	6/25/2019
295	Planning / Contracts		Please provide the solar PV curve for historical customer uptake	See file called "CONFIDENTIAL-DG_Totals Forecast_V10" in folder 1.5.3 2019 IRP.	6/25/2019
296	Distribution		Please provide information including: -Distribution Engineering split -Different processes and procedures utilized to execute projects and programs -Rights of Way -Street lighting	Please refer to document #1.3.9.2 in the data room.	6/25/2019
297	Operations/Dispatch		Please provide information including: -How work is dispatched from the office to the field -Location, size and configuration of key customer loads in the area - High level overview of the capital plans for Las Piedras, Humacao, Naguabo, and Yabucoa	Please refer to document #1.3.9.1 in the data room.	6/25/2019
298	Finance		Latest finance org chart, including headcount and overall roles and responsibilities for the 4 different departments (controller, treasury, general accounting and risk).	For detailed Finance org charts please refer to document #1.2.14 in the data room.	6/25/2019
299	Finance	1.1.1.10.1	Confirm that all multi-year contracts out for RFP or that will be signed shortly (vegetation, call centers (and equipment) and public lighting repairs) will have a clause to allow for termination upon new operator	Confirmed	6/25/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
300	Human Resources & Labor		Please confirm that the monthly HR reports to the PREPA Board are available in the dataroom	Yes, HR board reports for calendar year 2019 are included in folder 1.12.11 in the data room.	6/25/2019
301	Safety		Please provide OSHA recordables, rates, etc.	Please refer to section 1.12.4 in the data room, which includes incident rate tracking and recordables from 2015 to April 2019.	6/25/2019
302	Human Resources & Labor		Litigation and claims	Please refer to the HR related board reports which have been uploaded to the data room at #1.12.11.	6/28/2019
303	Human Resources & Labor	1.1.1.8.1	Which procurement employees, if any, are members of unions?	There are seven (7) UTIER employees. Of these, five (5) carry out procurement functions.	6/28/2019
304	Human Resources & Labor		Are all amendments reduced to writing?	Please clarify what this question is related to.	6/28/2019
305	Human Resources & Labor		Has the plan been audited recently? If so, what were the results?	If this is in reference to the pension plan please refer to the documents included at folder #1.12.10 in the data room.  If something else please clarify.	6/28/2019
306	Planning / Contracts		Does PREPA follow International Organization for Standardization (ISO) Business Continuity Management Systems – Requirements ISO 22301?	Development of a formalized comprehensive Business Continuity Program is slated to being in July 2019. The program is scheduled to be implemented by December 2019 will comply with ISO 22301 as well as DRI standards. In addition, the new plans will meet FEMA/DHS continuity of operation/business continuity federal circulars for resiliency.	6/28/2019
307	Planning / Contracts		Does the Utility have a business continuity program?	Development of a formalized Comprehensive Business Continuity program is slated to being in July 2019.	6/28/2019
308	Regulatory		Is there a governance program with business continuity oversight, e.g. business continuity committee etc.?	An Enterprise Risk Management Committee ("ERMC") has been approved as part of the beginning stages of the implementation of the Business Continuity Program. The governance and management oversight of the program will be tied into the program implementation.	6/28/2019
309	Planning / Contracts		Is there a business continuity manager or coordinator?	Currently, there is not a formal business continuity manager but these responsibilities fall under the PREPA Risk Management Office as part of the development of the BCM program.	6/28/2019
310	Planning / Contracts		Does the Utility have separate business continuity plans for individual facilities or lines of business?	Yes, business continuity plans are in the process of being developed by line of business and mapped to what facility that business function takes place.	6/28/2019
311	Planning / Contracts		How often are plans reviewed? How often are plans exercised?	PREPA is in the process of implementing a formalized program. Plans will, at a minimum, be updated, exercised and tested annually which complies with standard DRII, ISO and FEMA/DHS protocols.	6/28/2019
312	Planning / Contracts		Do business continuity plans include a "Business Impact Analysis"	Yes, the plan being implemented will include a Business Impact Analysis ("BIA"). Implementation team will meet with leads and PREPA personnel from each Directorate. As part of the BIA process, enterprise impact parameters will be developed across PREPA's business.	6/28/2019
313	Planning / Contracts		Do business continuity plans address the loss of critical operations, applications, facilities, and personnel,	Yes, in addition to internal and external dependencies. A gap analysis will be developed along with recommended mitigation steps.	6/28/2019
314	Planning / Contracts		Does PREPA have a Crisis Management plan for executives to address critical or catastrophic incidents?	PREPA is in the process of implementing a Crisis Management Program Framework. An illustrative overview of the proposed Framework has been uploaded to the data room at #1.9.10.1.	6/28/2019
315	Planning / Contracts		Is there an identified list of executives that are called to address critical incidents?	This will be developed as part of the crisis management implementation framework. Additionally this will be detailed in each of the Directorate's specific business continuity plans which roll up into the broader PREPA Crisis Management Plan.	6/28/2019
316	Planning / Contracts		If a plan exists how often is the plan or executive team trained or asked to participate in exercises.	Plans are being developed now and will be maintained and exercised, at a minimum, once per year.	6/28/2019
317	Planning / Contracts		Does the utility have an alert warning communications system to notify executive members of a significant incident?	Not at this time. Communication escalation and notification will be included as part of the implementation of the crisis management framework.	6/28/2019
318	Planning / Contracts		Has PREPA identified critical applications that require a certain level of disaster recovery equipment to ensure critical information and processes can quickly be restored during the aftermath of an unplanned incident resulting in their failure?	Not at this time, however critical applications will be identified as part of the business impact analysis process. Once the BIA is completed the list of critical prioritized applications will be cross walked with the broader PREPA Crisis Management Plan and the IT Disaster Recovery Plan.	6/28/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
319	Planning / Contracts		Are tests conducted to ensure critical applications can be restored as indicated in business continuity/disaster recovery plans?	Maintenance and testing procedures will be included in the implementation of the business continuity program. It is recommended that PREPA perform an annual test of the Disaster Recovery and Business Continuity Plans.	6/28/2019
320	Environmental		Are there Union rules around moving or disposing of pole type transformers?	<p>There is an agreement with UTIER union for them to install, and uninstall, any electrical equipment, including pole transformers, on the electrical system (Article III, Section 3: Appropriate Unit). For any change on this, such as external contracting, PREPA has to notify the union about the plan, why the decision was made and the benefits (including cost savings) on it. Then PREPA has to receive an evaluation from the union and compare with the one on hand, and decide whether it is more favorable, in all terms, to be implemented.</p> <p>With the current PREPA economical status and the current approved laws, the process has been reduced to a notification to proceed from PREPA to the union with external resources.</p>	6/28/2019
321	Other		<p>Relationships with Law Enforcement-</p> <p>A. Describe how the Security Dept. interacts and shares information with local, state or federal law enforcement officials, including DHS.</p>	<p>As for transformer disposal, it is made through contracts when it is already uninstalled. PREPA's Corporate Security Office manager, corporate security supervisor and corporate security officers work closely with local, regional and federal law enforcement and government agencies including, but not limited to, the Puerto Rico Police Department, Municipality Police Commissioners, US Coast Guard, Puerto Rico's Department of Justice, FBI and Department of Homeland Security.</p> <ul style="list-style-type: none"> <li>o Police Department – We have weekly meetings (various levels) that vary from labor management situations, employee investigations, criminal investigations, metals collection centers, among others.</li> <li>o US Coast Guard – We have weekly meetings (various levels) regarding our Corporate Facility Plans in each of our plants (CFR 033).</li> <li>o Municipality Police – Our corporate security officers have meetings with municipal police commissioners regarding issues pertaining to their regions.</li> <li>o FBI – We have weekly meetings and frequent communications on a weekly basis, discussing critical infrastructure policies, training programs, confidences, among others.</li> <li>o Homeland Security – We have meetings and visits from Homeland Security to discuss critical infrastructure policies, possible security breaches situations, among others.</li> </ul>	6/28/2019
322	Other		<p>Physical Security –</p> <p>A. If the security dept. has a "Security Command Center" please describe the number of people used to maintain daily operations as well as a list of the [incomplete question]</p>	PREPA has a Security Command Center at Monacillo Complex. This facility operates 24/7 with a supervisor and two (2) operators.	6/28/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
323	Other		A. Please describe what protective measures PREPA has put in place to secure its T&D infrastructure, to include office space, etc. (Protective Measures include; fencing, cameras, barricades, alarm systems, lighting, access control, etc., or other security measures. Also include the type and to what extent or standard those measures have been installed.	<p>o Physical security features such as cameras, fencing and card access readers are included by every directorate in capital projects or imbedded in other expenses categories under operations and maintenance budgets.</p> <p>o Access Controls are run on the Honeywell Prowatch platform, Electronic Surveillance Operations are run in Onsy and Occularis platform. All of our surveillance and access control systems are installed in accordance with the standards of the National Electrical Code (NEC) and although we have various types of cameras, our security standard is moving toward IP cameras or network camera technology with megapixel resolutions (ranging from 2 to 4 megapixels). The security surveillance storage system uses Razberi Technologies which work through the PREPA security network.</p> <p>o Security protections in place at substations are primarily deployed to mitigate against burglary/theft (often copper ground wire) and vandalism. Substations are typically unmanned and thus somewhat more susceptible to unauthorized access. Risk and vulnerability assessments performed on substations are primarily done in response to perceived potential weakness. It is very important to acknowledge that physical security in all substations is a high priority for PREPA, the company must always answer the question of what are the most important assets to protect, and the answer is that we will have physical security on those that are more critical, such as critical substations, plants and control centers (see attached list of substations with security points titled "Surveillance Map").</p>	6/28/2019
324	Information Technology		Dataroom documents 1.3.4.1 Informes de inventarios de la AAE a noviembre 2017 por municipio, an excel file; and 1.3.4.2 INFRASTRUCTURE@NOV2017, a powerpoint file, state that all of the assets listed were digitized by the contractor G/Technology. Please provide the GIS files that were created with this data (ARC GIS or Google Earth format).	Please refer to the shape files uploaded to the data room at #1.3.4.3.	6/28/2019
325	Customer Service		How many UMT meter modules and CRU's MIRA boards are installed? What is the TNS and head-end (iiDeas or AclaraOne) versions?	<p>Including data on both MTU &amp; UMT:</p> <p>The quantity of MTU (Modulation Transformer Units) installed is approximately 337.</p> <p>The quantity of UMT meter modules is approximately 653,703. 60 MIRA are installed in our 295 CRUs, TNS 2.11.</p> <p>iiDeas/AclaraOne are not yet in production. Version 1.4 is installed but PREPA is preparing to install version 1.7.</p>	6/28/2019
326	Customer Service		Is the plan to upgrade the online portal with the upgrading of the Oracle CC&B version (Oracle CC&B has an online portal depending on licensing and version purchase)?	The online portal will be updated with iiDeas/AclaraOne after it is implemented, which will capture the AMI data. CC&B is a more general technological upgrade.	6/28/2019
327	Customer Service		What is the timeline for upgrading the Oracle CC&B to version 2.6?	Oracle CC&B will be upgraded after the signing of the contract with Accenture, currently under discussion.	6/28/2019
328	Information Technology		Could you provide a complete listing by application, employee and workstation of software deployment and licenses, including server licenses?	A complete list is not available at this time. To be provided after the close of the transaction.	6/28/2019
329	Information Technology		Can you confirm what equipment exactly is located in the 5 racks hosted at PREPA Net? What applications run from this location?	A diagram of these racks has been uploaded to the data room at #1.11.16. The application run is Production environment.	6/28/2019
330	Information Technology		Are IT and OT networks physically or logically separated from each other? Please provide details in a diagram if possible	For a diagram please refer to document #1.11.8 in the data room.	6/28/2019



#	Topic	Dataroom Reference	Question	Response	Date Answered
331	Other		Provide a fleet health assessment (per unit)	The Fleet Management system does not collect information about the physical condition of the unit. The units belong to the end user directorates (for example, T&D, Generation, Customer Service, etc.). The fleet does not belong to the Land Transportation Division. The end-users are the owners and custodians of the units.  It is important to note that the fleet, in general, is in less than favorable conditions and mostly obsolete.	6/28/2019
332	Other		What is the planned Fleet CAPEX budget/asset plan for the next 2 years (adds and replacements)	There is a projected annual investment of \$10M to \$12M for the purchase of fleet. This investment includes replacement units and additional units.	6/28/2019
333	Information Technology		Please provide a copy of the Accenture "IT Digital Transformation Strategy" deliverable.	PREPA is currently not in contract with Accenture at this time, as such there is no deliverable to provide.	6/28/2019
334	Information Technology		Do you have a defined list of business processes that are supported by technology and applications? Are the dependencies understood and documented? If so please provide a copy of this.	Please refer to document #1.11.17 in the data room.	6/28/2019
335	Information Technology		What is the total number of IT users (as measured by Active Directory accounts or O365 mailboxes)?	There are approximately 2,971 users per the active directory.	6/28/2019
336	Information Technology		Is the intent to achieve NERC CIP compliance from a cybersecurity perspective?	Yes, this is part of the specification in the new IT OT backbone plan.	6/28/2019
337	Information Technology		PREPA documents reference "the implementation of DWDM and MPLS systems". Please provide the build-up estimates that comprise the \$36M implementation plan.	Please refer to the last page of the IT/OT backbone for the estimate breakdown as submitted to FEMA as document #1.11.14 in the data room.	6/28/2019
338	Information Technology		Can you please provide copies of the contracts for vendors shown on page 131 of the CIM	For contracts please refer to folder #1.8 in the data room.	6/28/2019
339	Information Technology		Please provide information about any Multi-Factor authentication systems used within the IT or OT networks, including password management systems, logging, provisioning/deprovisioning, privileged access management, or VPN systems.	1- MFA is only available (but not enforced) for Office 365 administrator. 2- We use Manage engine for password management and recovery, not for siloed applications. 3- Palo Alto Network Global Protect VPN.	6/28/2019
340	Human Resources & Labor		For clarification, the CAOC and CDCA are housed under the HR Directorate, where will CECL and CASE training centers report to?	CECL reports to the HR Directorate. CASE reports to the Generation Directorate.	6/28/2019
341	Environmental		Please confirm the dataroom reference for the rules / permits for pesticide use at the irrigation channels	Please see Folder 1.6.19. The irrigation districts are eligible for permit coverage and authorized to discharge to waters of the United States in accordance with the requirements of the 2016 Pesticide General Permit ("PGP") for Discharges from the Application of Pesticides. The 2016 PGP is issued under the CWA's National Pollutant Discharge Elimination System program, and expires on October 31, 2021. PREPA's Notices of Intent to be covered under the PGP, PREPA's Pesticide Discharge Management Plans, and PREPA's annual reports for the last few years are located in Folder 1.6.19 in the data room. More information about the 2016 PGP is available on EPA's website: <a href="https://www.epa.gov/npdes/pesticide-permitting-2016-pgp">https://www.epa.gov/npdes/pesticide-permitting-2016-pgp</a>	6/28/2019
342	Environmental		How many miles / km of open irrigation channels are there on the island?	PREPA's three irrigation channels are 280 miles in total.	6/28/2019
343	Information Technology		Please provide a copy of the IT / OT backbone transformation plan that was submitted to FEMA	Please refer to document #1.11.14 in the data room.	6/28/2019
344	Information Technology		Please confirm who is performing the CC&B update (Oracle, Accenture, etc.?)	The CC&B update will be completed by Accenture, pending completion of the contract.	6/28/2019
345	Information Technology		What is the plan, if any, to move the Aguirre data center once T&D and generation are split?	The physical demarcation between generation and T&D is currently under discussion to be included in the O&M agreement. There is currently is no plan to move the data center.	6/28/2019
346	Information Technology		How many users have remote access to the system network?	There are approximately 512 active users with VPN access.	6/28/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
347	Planning / Contracts		Please provide a copy of all the studies you need to do annually as part of T&D planning	Presently, PREPA's main planning document is the Integrated Resource Plan (IRP). This document shows the desired roadmap of improvements necessary in a 20-year timeline at both transmission and distribution level, taking into consideration the scenarios studied within the Long Term Capacity Expansion plan. It also takes into consideration reliability and resiliency principles, as strategic pillars set forth by the Governing Board. In the past, PREPA also had a yearly process of Capital Improvement Program. This program considered a 5-year timeline and considered the needs and recommendations from Planning, T&D and Operations divisions.	6/28/2019
348	Safety		Please upload the public safety program to the dataroom	PREPA does not have a public safety program or operating procedure relating to the general public. In case of emergency or disasters the following agencies: Public Security Department (state and municipality police), Fire Department, State Agency for Emergency and Disaster Management or any Public Agency depending the emergency are responsible for the public safety orientation.	6/28/2019
349	Safety		Please upload the work stoppage report to the dataroom	Details on work stoppages should be included in the HR board reports which have been uploaded for calendar year 2019 to the data room at folder #1.12.11.	6/28/2019
350	Finance	1.1.1.10.3	Please describe the process for the creation of codes and standards applicable to the T&D system including how the codes / standards are created, and by whom and the ability to negotiate / challenge these codes. [There is a worry that codes will be so cumbersome that it will cause significantly higher rates to end customers]. Additionally, of these codes, need to understand what portion of them will be covered by FEMA funds.	Before Hurricane María, PREPA had both design & construction standards for T&D infrastructure, as well as specs standards for parts & materials. Now, some of these standards were last updated during the 80's or 90's and were outdated. Some of them were in fact, updated — to some extent, taking into consideration recent updates in international, recognized standards such as IBC. After Hurricane María, FEMA asked for the update of all standards that were outdated and were related to infrastructure that could be eligible for FEMA funding. An internal committee at PREPA from Planning, T&D, IT/Telecom, Engineering and Protection convened and with the help from external consultants started working on the update of six (6) standards: Transmission, Distribution, Civil, Substation, Protection and Telecom. The updates for these codes & standards take into consideration: (1) new updates in international codes or standards such as IBC, IEEE, etc. (2) specific features or provisions for improving resiliency in Puerto Rico due to Hurricane Maria and (3) need for modernization of infrastructure. The expectation is that these updated codes and standards will be vetted by FEMA, so all infrastructure projects submitted for federal funding can comply with acceptable codes from FEMA's perspective.	6/28/2019
351	Environmental		Please provide the total number of waste water systems which are required to meet EPA UIC standards? PREPA has previously stated 'many' but a quantative number would be beneficial.	PREPA has identified 367 total systems, approximately 242 of which are associated with non-generation facilities. The remaining systems are associated with PREPA's generation and hydroelectric facilities. Note that these are approximate estimates of the systems that PREPA has identified. Additional systems may exist that have not been identified. Please see also Doc. 1.6.13.4 for a UIC inventory, which provides additional information regarding PREPA's UIC systems	6/28/2019
352	Environmental		Please provide a copy of the plan for compliance with UIC standards that PREPA previously generated.	PREPA has included the alternate compliance plan for Martin Pena Substation in the data room in Folder 1.6.13.3. Most T&D facilities do not currently have an alternate compliance plan. If there is a specific UIC facility that is of interest, please clarify the question.	6/28/2019
353	Environmental		Can you please provide a copy of the Corporate Recycling Program in English?	The Corporate Recycling Program is not available in English.	6/28/2019
354	Environmental		Can you please provide copies of paperwork to confirm that the USTs at Monacillos were closed in compliance with EPA standards?	Please see Doc. 1.6.9.6.1 for a certification regarding the USTs at Monacillos. Please see also Doc. 1.6.21.3.2. Appendix K of this document (PREPA's request for partial termination of the Consent Decree) contains PREPA's certifications to EPA regarding USTs at Monacillos.	6/28/2019
355	Environmental		What permits are currently in place for transmission line and facility maintenance with federal agencies (ex. DOD, US Forest Services, etc)? Can copies of permits be provided?	Please see Folder 1.6.14.1 for PREPA's permits/leases with the U.S. Forest Service for facilities in El Yunque. PREPA previously had a single special use permit/ communications use lease from the U.S. Forest Service in the El Yunque Caribbean National Forest. The original U.S. Forest Service special use permit included the following three uses: a telecommunications site, power transmission lines, and a hydroelectric power project. However, going forward, the U.S. Forest Service has requested that PREPA obtain three separate individual permits/leases for this infrastructure located on federal lands. In March 2019, PREPA signed a 30-year lease issued by the U.S. Forest Service for PREPA's use of El Yunque for its telecommunications site, which is in the data room. See Folder 1.6.14.1. PREPA is still waiting for the U.S. Forest Service to sign and issue the fully executed lease document. Currently, PREPA is also working closely in conjunction with U.S. Forest Service to acquire the new permits/leases for its power transmission lines and the hydropower project. These two are in process. 2009 conditions remain in effect	6/28/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
356	Environmental		The PREPA environmental department is currently working on required reporting for FEMA funding. Can copies of compliance reports for 2019 YTD be provided?	This is very large volume of information, because each piece of work for each line/feeder segment has its own report that must be submitted to FEMA. Please narrow request to ask for specific documents for specific project works if desired.	6/28/2019
357	Environmental		Can you please provide the most recent version (no later than 12/2005) of the Right-of-Way Regulations in English?	These regulations are not available in English.	6/28/2019
358	Human Resources & Labor		Does PREPA do any EEO reporting on race?	PREPA does not submit any EEO reporting on race at this time.	6/28/2019
359	Human Resources & Labor		Please provide a summary on the new (5th) union / CBA establishment process	<p>The Union of Electric System Operators (UOSE) filed a petition with the Puerto Rico Labor Relations Board for representation for the classes of Electrical System Operations Supervisors pursuant to Decision and Order D-90-1170 in the PC- Case. 86-11.</p> <p>The union it is composed of ten (10) Supervisors of Operations of the Electrical System that are distributed in Monacillos and Ponce.</p> <p>Some of the topics that the union is interested in negotiating include the following:</p> <ol style="list-style-type: none"> <li>1. Extra time to what the law stipulates.</li> <li>2. The time for taking lunch.</li> <li>3. Change of classification from exempt to non-exempt, etc.</li> </ol> <p>For additional details please refer to document #1.12.12.1 in the data room</p>	6/28/2019
360	Human Resources & Labor		Can you please provide the dental and medical health plan documents in English, if available?	The dental and medical health plan documents are not available in English at this time.	6/28/2019
361	Finance		What have been the historical experience with bad debt expense (both as a percent of revenue and total dollars)?	After excluding municipal and other subsidized customers, PREPA's bad debt expense for general and government clients in the recently certified FY20 fiscal plan was approximately 2% of revenues.	7/3/2019
362	Regulatory		What is the ability to raise rates if needed, both from a regulatory standpoint and from the standpoint of political ability?	PREPA has pass through cost adjustment rate riders for approximately two-thirds of the costs in its revenue requirement: Fuel, Purchased Power, CILT, and Subsidies & Public Lighting. Under the new rate structure implemented by PREPA May 2019, Fuel and Purchased Power rate riders will be reconciled and adjusted on a quarterly basis, with the possibility for an emergency interim adjustment if fuel prices swing widely. CILT and Subsidies & Public Lighting rate riders are reconciled and adjusted annually. Any future adjustments to the base rate, which is intended to cover all non-fuel / purchased power O&M, will need to be requested and justified to PREB.	7/3/2019
363	Human Resources & Labor		Employee rewards (including compensation, health, welfare, recognition)	<ol style="list-style-type: none"> <li>1. For details on employee compensation please refer to the CBAs (1.12.3), trust and career progression documents (1.12.9), as well as the employee census file (1.12.2.3) which are included in the data room.</li> <li>2. Outside of regular compensation the only additional employee reward is the Christmas bonus which is currently mandated by law at \$600 per employee.</li> </ol>	7/3/2019
364	Human Resources & Labor		Personnel policies, procedures, handbooks, manuals, directives and practices	Please refer to the CBAs (1.12.3). Anything not covered in the CBA's should be covered in Ch. 100 and Ch. 200 of PREPA's administrative manual uploaded to the data room at 1.12.13.1 and 1.12.13.3.	7/3/2019
365	Planning / Contracts	1.1.1.8.1	Referring to the organizational summary, which Directorate(s) oversee the Procurement function? Please provide an organizational chart for Procurement.	The procurement functions do belong to the Executive directorate with the exception of professional services contracts (Legal Affairs Directorate). Please refer to document #1.3.10.3 and 1.3.10.7 in the data room for a Procurement Org Chart.	7/3/2019
366	Planning / Contracts	1.1.1.8.1	Is Procurement centralized for both T&D electric and power generation, or are they separate organizations?	Procurement is centralized for all PREPA directorates.	7/3/2019
367	Planning / Contracts	1.1.1.8.1	Who handles materials management (inventory management, logistics and warehousing), the procurement group or others?	PREPA Procurement has a Warehouse Division that handles materials management.	7/3/2019
368	Planning / Contracts	1.1.1.8.1	Provide a current open PO commitment report	Please refer to document #1.3.10.8 in the data room.	7/3/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
369	Human Resources & Labor		Update active employee position spreadsheet to indicate whether in-scope, exempt/nonexempt status, base wage rate/salary, overtime compensation, any additional compensation, age, gender, race, and years of service	Please refer to document #1.12.2.6 in the data room. Overtime Comp is for the period 1/1/19 - 5/31/19). Please note that data on race is not available.	7/3/2019
370	Human Resources & Labor		List and description of any pending or threatened grievances and arbitrations	Please refer to section B of the latest Human Resources related board reports in the data room at folder #1.12.11.	7/3/2019
371	Human Resources & Labor		Copy of any personnel policies, procedures, handbooks, manuals, directives and practices	Please refer to the PREPA Administrative Manual in the data room at folder #1.12.13.	7/3/2019
372	Customer Service		What O&M funding has been provided to support customer engagement and outreach, to support organizational change management efforts, to support EE efforts?	The current O&M budget does not provide for customer engagement or outreach, to support organizational change in management efforts, or to support EE efforts. Community outreach is sponsored by the governor of Puerto Rico and PREPA employees may participate in charitable acts of philanthropy as organized by this office, including school supplies drives and toy drives for children on Three Kings' Day.	7/3/2019
373	Planning / Contracts	1.1.1.8.1	Provide a copy of any procurement practices or procedures.	Please refer to the procurement overview in the data room at 1.1.2.3.7 and supplemental documents in section 1.4.1.2.2.	7/3/2019
374	Information Technology		Detailed list of all HW/SW licensing agreements and status; e.g. are they current and actively on maintenance?	Please view a detailed list in the data room at 1.11.27.	7/3/2019
375	Other		Personnel – A. How many full time personnel work in PREPAs Security Dept. B. Please provide a table of organization describing the various level of management, business units, and personnel assigned to those areas. C. Describe the physical assets associated with the Security Dept., e.g. vehicles, offices, radios, etc. D. Describe the selection process for hiring security personnel. E. Describe the minimum qualification and training for security personnel. F. Please describe the roles and responsibilities of PREPA's Security personnel both as an operator in a security center and while in the field. G. Are any or all security personnel armed	For detailed responses to each of these questions please refer to document #1.3.9.4 in the data room.	7/3/2019
376	Safety		Please send detailed information on what method PREPA uses to manage vehicle activity, maintenance schedules and repair histories. We would also like to understand if PREPA utilizes any automated systems for vehicle telematics and if so, what system, provided by which, what features are available and how long has the system/process has been in operation. Additionally, please provide the complete list of fleet vehicles by type, make/model and year.	PREPA uses Maximus FleetFocus as its Fleet Management System to document repairs and maintenance. PREPA has the performance of its units documented from the time it is put into service until it is no longer in use. The referrals of the units to the workshop are per occurrence, whether it be scheduled maintenance or repair or for emergencies.  The Land Transportation Division does not manage or have access to the monitoring / tracking system of the fleet. Please see the documents #1.3.9.6 and #1.3.9.7 in the data room for information regarding PREPA's current active fleet.	7/3/2019
377	Other		Provide physical location of fleet shops	Please refer to document #1.3.9.5 in the data room for a map of our workshop locations.	7/3/2019
378	Information Technology		Do you have a defined list of business information and data that underpins the business processes? If so please provide a copy of this	Please refer to 1.11.25 in the data room.	7/3/2019
379	Information Technology		Do any employees have access to a smaller subset of applications e.g. mobile workers or similar, if so how many?	Generally all employees have a standard level of access. Approximately 177 employees have iPad or mobile (remote) access.	7/3/2019
380	Information Technology		Can you provide information about the Fibre network assets used by and operated by the distribution part of PREPA	PREPA cannot provide this information at this time, due to a lack of resources. PREPA does not have visibility into the fiber network in the grid.	7/3/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
381	Human Resources & Labor		Please provide any past and/or previous data on employee training profiles as well as any records of employee training sessions	<p>PREPA has five (5) training centers, as follows: CDCA (Center for the Development of Administrative Competencies), CECI (Educational Center for Computer Training), CASE (Educational Center for Electrical System), CADE (Educational Center of Electrical Distribution), and CAOC (Commercial Operations Training Center). Only four of them (CDCA, CECI, CADE, and CAOC) respond to the Human Resources and Labor Affairs Directorate. CASE responds to the Generation Directorate. The following is the quantity of employees trained per training center on 2018:</p> <p>CDCA – 1,806 employees  CECI – 29 employees  CADE – 2,369 employees  CAOC – 1,038 employees</p>	7/3/2019
382	Planning / Contracts		What is the purchasing structure (FTE) supporting Fuel purchasing, delivery and logistics	<p>There are approximately 6 PREPA personnel involved with each fuel purchasing process (3 at the plants and 3 at the corporate Santurce office). For an overview of the fuel purchasing process please refer to document #1.3.10.4 in the data room.</p> <p>Additionally, fuel and purchased power contracts are included in the data room at #1.8.1 and 1.8.2.</p>	7/3/2019
383	Other		Can we please be provided the split of which warehouse are Generation? Transmission? Distribution?	<p>Warehouses are not specifically split by directorate but operated by PREPA overall. However, large generation assets have their own warehouses on site and seldomly use T&amp;D warehouses. Smaller generation assets, such as Cambalache use local warehouses shared by both T&amp;D and generation. T&amp;D warehouses are not split. The use of warehouses is currently flexible between directorates.</p>	7/3/2019
384	Information Technology		Please provide diagrams, photos, and lists of equipment for the PREPA Net and Monacillos data sites	Please refer to #1.11.21 and #1.11.22 in the data room.	7/3/2019
385	Information Technology		Please provide the 216 SOA services, summary of connections to the SOA platform, and general overview of any program connections, as well as the document that shows outbound / inbound connections for all interfaces	Please refer to document #1.11.19 in the data room.	7/3/2019
386	Information Technology		Please provide any 3rd party assessments / recommendations on the IR environment (e.g. those completed by Alex Partners)	Please refer to document #1.11.26 in the data room.	7/3/2019
387	Information Technology		Please provide the videos and presentations on OMS, etc. that were previously prepared	Please refer to document #1.11.24 in the data room.	7/3/2019
388	Planning / Contracts		Please provide the latest detail on the RFP for 15 MW mobile generators	The project is to install three 27MW mobile turbines in the Palo Seco Power Plant which started on June 2nd, 2019. The units arrived to the San Juan Port on June 20, 2019. Project is anticipated to be completed during the 3rd Quarter of 2019.	7/3/2019
389	Procurement		Please provide the following documentation: 1. Material & Services Vendor Contracts 2. Approved Vendor List & Performance Reports (Both Materials & Services) 3. Critical Spares List	<p>Please refer to document #1.3.10.2 in the data room for a list of all current purchase orders (contracts) for T&amp;D stock items. This report includes the vendor and a brief description of the material, and additional information regarding the P.O. All of the items in the report are for T&amp;D replenishment and their availability is critical.</p> <p>For contracts please refer to the contracts folder in the data room at #1.8.</p>	7/3/2019
390	Distribution		Please provide the trip statistics associated to the Distribution grid per circuits and causes.	Please clarify what type of statistics are being requested.	7/3/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
391	Finance	1.1.1.10.3	Is PREPA collecting any revenue from 3rd party use of the distribution poles? Can you please provide the 3rd party contracts currently in place?	<p>Up to 2017, PREPA had an agreement in place with one of its subsidiaries (PREPA Networks) who was in charge of processing the requests for the joint use of PREPA's poles and collecting the revenue for this use. The amount collected per pole varied between a range of \$8.65 up to \$12.10 per pole, per attachment. For example, in fiscal year 16-17, PREPA Networks billed \$3,340,376 for the joint use of 331,223 poles for an average revenue of \$10.08 per pole, per attachment.</p> <p>In 2017, PREPA Networks concluded its agreement with PREPA regarding the processing of the joint use requests. PREPA then started preparing the new agreements with the private Telecommunications companies for the joint use of its poles. The draft of this agreement is currently under review with PREPA's Legal Division and will soon be distributed for comments to the PR Telecommunications Board and the respective private telecommunications companies.</p>	7/3/2019
392	Information Technology		Description of current data center infrastructure and usage of public cloud if any	The current data center infrastructure is run by Azure as a new service. The migration to the cloud is a proof of concept project. The majority of information is held on PREPA net or onsite. PREPA uses a private cloud as a business and financial suite.	7/13/2019
393	Planning / Contracts	1.8	Provide a listing of all PO's cut between September 2014-December 2018	PO's and Contracts cut since September 2014 have been included in the data room at #1.3.10.5 and 1.3.10.6 respectively.	7/13/2019
394	Human Resources & Labor		Provide a list of all contractors (including Medical Consultant) including scope of work, terms, and duration of assignment	<p>Medical Consultant Services are provided by Universal Medical Option, Inc (UNIMED). The term of the contract is September 18, 2018 through June 30, 2019. The grant date is September 18, 2019.</p> <p>The only other individual contractor would be the administrative law judge. (5) Under contract to resolve complaints under the CBAs or procedures of PREPA relating to Human Resources (disciplinary etc.), Duration of assignment is indefinite.</p>	7/13/2019
395	Human Resources & Labor		Copy of any pre-employment screening procedures (including I-9 verification, drug testing, background checks, etc.)	General terms on recruitment are included in Ch. 100 - Section 111 (1.12.13.1) in the data room Please see a copy of the I9, employee questionnaire, applicant evaluation, and drug testing procedures in the data room in section 1.12.2. Background checks are not conducted at this time, however as part of PREPA's prospective applicant screening, individuals must present copies of Criminal records obtained at the local police station, which verifies criminal history or child support delinquency.	7/13/2019
396	Human Resources & Labor		Copy of any internal complaint process	Please refer to the CBAs, personnel regulation document for Career employees and copies of the board reports in the data room at #1.12.11.	7/13/2019
397	Human Resources & Labor		Copy of any affirmative action programs	As a state entity, PREPA's affirmative action policy is the PR law 212- 1999 on Guaranteeing Equal Opportunity in the Workplace, which can be found in the data room as 1.12.2.7.	7/13/2019
398	Human Resources & Labor		Is PREPA in compliance with reporting and disclosure obligations?	PREPA is up to date and in compliance with their reporting and disclosure obligations. The list of HR reporting and disclosure cadence may be found in the data room as 1.12.11.6	7/13/2019
399	Transmission		What is the process, procedure and cycle for inspection of Guyed transmission structures. Do you perform any non destructive testing of this structure/guy?	PREPA doesn't have a cycle for inspection of guyed transmission structures at this time.	7/13/2019
400	Transmission		What is the current vegetation maintenance cycle for the system? What restrictions with respect to environmental and T&E is there? What methods are utilized for clearing?	3 years inspection cycle for backbone and 6 years for laterals. Please refer to document #1.3.9.8 in the data room.	7/13/2019
401	Transmission		What is the structure inspection and maintenance cycle? Is it aligned with the vegetation maintenance process?	3 years inspection cycle for backbone and principals laterals. Please refer to document #1.3.9.9 in the data room.	7/13/2019
402	Transmission		Provide a description and documentation of the ICS ( Incident Command System ) currently being utilized by PREPA. If not, what model or structure do you use?	A description of the Incident Command System should be included in the Emergency Operations Manual which is included in the data room at folder #1.3.2.7.	7/13/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
403	Transmission		Describe the process and documentation for establishing your transmission and distribution maintenance programs.	<p>PREPA's T&amp;D maintenance office is responsible for the maintenance of equipment inside the substations and switchyards, such as transformers, transmission and distribution breakers, substation batteries and chargers and relays. Each equipment has a defined time for scheduled maintenance. Information identifying the equipment is kept in an Access Database that is regularly updated (monthly). In the case of transformers and breakers the program is run yearly from July 1st through June 30 of the next year. Records are kept for each equipment using a unique code that was assigned when the equipment was installed.</p> <p>Defined scheduled maintenance periods, which are established mostly following the manufacturers recommendations:</p> <p>Transmission transformers – 2 years                      Distribution Transformers – 4 years                      Battery Banks – 5 months                      Oil Transmission breakers – 4 years                      SF6 Transmission breakers – 6 years                      Distribution breakers – 4 years</p> <p>Each maintenance is done following defined steps, established in a document (1.3.2.11), which include inspection, testing and replacement of components if necessary, and any other requirement by the specific manufacturer of the equipment. A report is generated with the details of the work done, under the code assigned to the equipment.</p> <p>The relay maintenance program runs on a three year schedule, in which period all the relays that are in service are worked on. It involves calibrating equipment, inspection and testing.</p>	7/13/2019
404	Information Technology		Are there any service level agreements in place with either internal or external entities regarding availability and/or performance of the IT systems and infrastructure?	Yes, HP and eBusiness suite from Oracle have service level agreements affecting performance and system availability	7/13/2019
405	Customer Service		Are there IT issues at the call center impacting performance?	Yes, the call center uses PREPA IT applications for daily customer contact. PREPA IT does not ensure quality of service at the call center. IT has neither provided a modern call center application. IT lacks integration or visibility with Customer Services and requires an upgrade.	7/13/2019
406	Transmission		How many repair permits are issued daily? Yearly? If possible, provide a spreadsheet showing all permits issued for past few years or describe. Is there a flow chart which would help describe how the permitting process for vegetation management works, who approves, sequencing, timing, etc. We also understand that new regulations / processes have been implemented to improve the ease of doing business - can you please outline the changes and how the new permits are intended to be processed?	PREPA is not currently required to obtain permits for repairs and/or vegetation management.	7/13/2019
407	Transmission		Underlying data of transmission failure / outage by causes / error code for past 5 years or as long as available? (i.e. numbers caused by vegetation management, storm, etc.) Provide as much detail on the outage cause codes as available and do not roll up to higher categories	<p>The Energy Control Center records transmission breaker trip operations in a Microsoft Access database. Due to lack of personnel, ECC is not able to maintain comprehensive records, so the data is incomplete.</p> <p>For details on outages over the period March 2018 through February 2019 please refer to document #1.3.6.7 in the data room.</p>	7/13/2019
408	Grid Modernization Plan		Please provide a detailed breakdown (to as granular a level as available) of the Energy System Modernization plan T&D Priority Project List (p. 39-40 of the CIM). We would like information on specific lines, substations, etc. and major activities with timelines.	The Grid Modernization Plan (EGM) (formerly called the Energy System Modernization plan) is a top-down estimated capex plan that does not currently have specific asset replacement and investment detail to support the entire projection. Sargent & Lundy is working with PREPA on the necessary maintenance expenses (NME) and with EGM to develop an asset-by-asset prioritized capex plan for discussions with proponents. A revision to the capex plan discussed during the June meetings is expected in July to include detail from the NME and correlation to the IRP & EGM. Sargent & Lundy is working with PREPA in FY20 to develop a T&D roadmap which will provide a detailed project-by-project plan on implementing the capex investment going forward.	7/13/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
409	Customer Service		What is the new customer connection process (i.e. if a customer needs a new distribution line run to a new building)?	Please see a presentation on the customer connection process in the data room as 1.1.2.3.10. Requests for the evaluation and endorsement of the plans for connections for new customers are received by PREPA from OGP (PR's central permits management agency). Requests for the inspection, approval and connection of these same projects (customers) are handled directly between PREPA and the developers. With regards to the statistics included, please note that the amount of projects evaluated or endorsed by year does not directly reflect the amount of new customers. For example, in the case of a new apartment building, it is only one project for purpose of the engineering process but it may represent tens or hundreds of new customers.	7/13/2019
410	Information Technology		Can you provide a summary of the SCADA points that are currently being monitored. Number of analogue, number of digital, number of calculated points.	<p>The Supervisory Control and Data Acquisition (SCADA) system consist of the following:</p> <ol style="list-style-type: none"> <li>1. 352 Stations; which contains the descriptions of all digital and analog points. They also contain the description of points for connectivity purposes.</li> <li>2. They are also distributed at different voltage levels: <ol style="list-style-type: none"> <li>a. Transmission 230, 115,38 KV</li> <li>b. Distribution 3,8,7 4,2 KV</li> <li>c. Generation 2.3, 4.16, 13.2, 13.8, 20, 21, 24, 33, 34.5 KV</li> </ol> </li> <li>3. There are: <ol style="list-style-type: none"> <li>a. 41,495 digital points <ol style="list-style-type: none"> <li>i. Telemeter points <ol style="list-style-type: none"> <li>1. Distribution 9189</li> <li>2. Transmission 13476</li> <li>3. Generation 24 <ol style="list-style-type: none"> <li>ii. Non-telemeter points <ol style="list-style-type: none"> <li>1. Distribution 7082</li> <li>2. Transmission 7737</li> <li>3. Generation 88 <ol style="list-style-type: none"> <li>iii. 3892 SOE points</li> <li>iv. 14223 analog points <ol style="list-style-type: none"> <li>1. Telemeter points <ol style="list-style-type: none"> <li>a. Distribution 3280</li> <li>b. Transmission 3406</li> <li>c. Generation 241</li> <li>d. Others 1826</li> </ol> </li> <li>2. Non-telemeter points <ol style="list-style-type: none"> <li>a. Distribution 1956</li> <li>b. Transmission 1828</li> <li>c. Others 1650</li> <li>v. 844 Accumulators</li> </ol> </li> </ol> </li> </ol> </li> </ol> </li> </ol> </li> </ol> </li> </ol> </li></ol></li></ol>	7/13/2019
411	Integrated Resource Plan		Are the As Built Documentation reviewed by QC inspectors prior to customer review and payment to the contractor? Please share if there is a process on what triggers payment after the work is completed.	PREPA deploys internal or contracted inspectors during project construction. These inspectors prepare an inspection report that is included as required documentation for invoices. Accountants then review this invoice and verify contract terms and rates are fulfilled. PREPA does not have a formal QC inspection procedure at this moment, however a QC program is currently being developed to be deployed in the next six months.	7/13/2019
412	Transmission		Please provide the volume of planned and unplanned outages per week/month/year that are processed by the T&D control centers	Please refer to document #1.3.2.10 in the data room.	7/13/2019
413	Customer Service		Please provide information on approximately how many new customer interconnection requests PREPA receives per year	Please refer to document #1.3.7.25 in the data room.	7/13/2019



#	Topic	Dataroom Reference	Question	Response	Date Answered
414	Customer Service		Please provide information on approximately how many residential meters, on average, are replaced each year	Please refer to document #1.3.7.26 in the data room. This report reflects the approximate number of meters changed over the period September 2017 to December 2018. Please consider that 2018 was an atypical year in terms of meter change orders due to the emergency that affected more than 60,000 meters throughout the Island.	7/13/2019
415	Information Technology		Please provide a detailed inventory for each of the server racks in the Aguirre data center	Please refer to #1.11.21 and #1.11.22 in the data room.	7/13/2019
416	Information Technology		Please provide all of the joint-use agreements for telecoms / cable / etc.	<p>Up to 2017, PREPA had an agreement in place with one of its subsidiaries (PREPA Networks) who was in charge of processing the requests for the joint use of our poles and collecting the revenue for this use. The amount collected per pole varied between a range of \$8.65 up to \$12.10 per pole, per attachment. For example, in fiscal year 16-17, PREPA Networks billed \$3,340,376 for the joint use of 331,223 poles for an average revenue of \$10.08 per pole, per attachment.</p> <p>In 2017, PREPA Networks concluded its agreement with PREPA regarding the processing of the joint use requests. PREPA then started preparing the new agreements with the private Telecommunications companies for the joint use of its poles. The draft of this agreements is currently under review from our Legal Division and will be soon distributed for comments to the PR Telecommunications Board and the respective private telecommunications companies. Mrs. Astrid Rodríguez, Head of the Legal Division, is directing these efforts</p>	7/13/2019
417	Operations / Dispatch		Please identify the MW load of water plants considered to be critical loads	This information is not readily available at this time. PREPA does have information regarding the circuits that supply critical loads and the peak demand of those circuits which can be provided if necessary.	7/13/2019
418	Operations / Dispatch		Please provide the procedures book containing efficiency standard for Dispatch operations	This document does not exist at this time.	7/13/2019
419	Planning / Contracts		Please provide the distribution study document. This document describes the general philosophy that PREPA applies to distribution	Please refer to the Integrated Resource Plan (IRP). This document shows the desired roadmap of improvements necessary in a 20-year timeline at both transmission and distribution level, taking into consideration the scenarios studied within the Long Term Capacity Expansion plan. It also takes into consideration reliability and resiliency principles, as strategic pillars set forth by the Governing Board.	7/13/2019
420	Planning / Contracts		Please provide the contract / additional information on the LED public lighting RFP	There are 9 contracts associated with the LED public lighting RFP, which may be found in the data room in the folder 1.8.10.	7/13/2019
421	Real Estate		Please provide a matrix of the line voltage vs. size of the ROW around the line	Please refer to page 10 for overhead and page 12 for underground in document #1.3.2.12 in the data room.	7/13/2019
422	Lands/Permits		<p>Please provide copies of the following :</p> <ul style="list-style-type: none"> <li>-List of permits for construction not environmental</li> <li>-List of permits for operation</li> <li>-Flow chart of land acquisition inside PREPA for the different process</li> <li>-Flow chart for the construction (meaning how do they get permits for other government agencies to complete work)</li> <li>-Identification of exemptions of permits, land of way acquisition and work durina Hurricane Maria</li> </ul>	PREPA does not require any permits for land or easement acquisition. Nevertheless, in the aftermath of Hurricane María, the Governor of Puerto Rico, Ricardo Rosselló Nevárez, issued Executive Order No. OE2017-071, authorizing PREPA, USACE, and their contractors (most of them Mutual Assistance Crews working on the Island's electric and telecommunications systems restoration at the time) to access PREPA's easement the fastest way possible, even through private property. This order provided a waiver for any damages caused by PREPA, USACE or their contractors to third parties. These Executive Order is no longer in effect.	7/13/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
423	Finance	1.1.1.10.1	Summary or scope of work and work performed to date for the following items: Vegetation Management Plan, Improved Economic Dispatch Capacity and Transmission Constraints Study (as shown on page 13 of document)	<p>Vegetation management- To date, there are two contractors in place in the form of a pilot project. However their workforce is small, at approximately 30 individuals each. Their scope of work is to clear vegetation in critical areas identified as high risk for disruption during the hurricane season. There is currently a second RFP under development, to be delivered July 18th seeking larger companies to participate in island-wide vegetation management. PREPA is simultaneously developing a comprehensive vegetation management plan as required by law, to be operated under a single office, which will be delivered on August 9th.</p> <p>Economic Dispatch Capacity and Transmission Constraints - The Economic Dispatch and Transmission Constraints initiative is supplemented by the Vegetations management plan. Currently, Sargent and Lundy is examine a technical revision of the current T&amp;D model, to identify constraints and limitations with current transmission infrastructure. This is accomplished by running a PSSE software simulation, and running virtual contingency tests on the system. When constraints are identified, recommendations will be made targeting upgrades to transmission lines and equipment. The Preliminary grid analysis of this task is targeted to be completed by mid-August.</p>	7/13/2019
424	Finance	1.1.1.10.1	Additional detail around regulatory construct of PREB and mechanism to develop rates. What is the regulatory compact? (Agreement between the utility operator and the regulator?)	Please refer to document #1.4.9 in the data room.	7/13/2019
425	Environmental		Please provide commentary on the environmental permitting process being utilized for the Humaco District project, including who is obtaining permits, what level of involvement does the PREPA environmental team have, and if the assumption moving forward is that all FEMA funded projects will be handled similarly?	<p>The ESO Program Organization has 2 ( two ) critical steps where the Environmental Permitting aspects are managed:</p> <p>1 - During the Project Formulation and Funding phase of each and every project an Environmental and Hazard Mitigation (EHP) Consideration is performed. This is a specific requirement of FEMA for Project Worksheet approval. The ESO Program Organization has an EHP team performing these tasks for PREPA. Two engineering companies are hired to perform these tasks and this team will perform the necessary work for all the future projects presented to FEMA during the Project Formulation and Funding phase.</p> <p>2 - After a PW approval and funds are obligated by FEMA; the plan is to award Design-Build Contracts by means of a competitive procurement process following PREPA's procedures. The responsibility to submit Environmental and Construction Permits resides on the construction firm selected. The ESO Program has an Environmental Permit review and audit team composed by: Licensed Engineers, Archeologist, and Scientists specialized on this subject. The ESO Environmental Team will provide PREPA all the technical review needed to allow PREPA to award a notice to proceed for the contractors. All the Permitting Information is captured and stored in the ESO Program database and delivered to PREPA's Environmental team for future reference and audit trail.</p>	7/13/2019
426	Other	2.8.2	Which of the fuel supply agreements will be managed as part of this RFP?	None. Current expectation is that the selected proponent will not be handling the fuel supply.	7/19/2019
427	Human Resources & Labor		Confirmation that all material litigation (threatened, pending, concluded) is reflected in Summary of Material Litigation 10.3.18	Yes, the total amount of cases is 409.	7/19/2019
428	Human Resources & Labor		Are you aware of any threatened material litigation or claims?	Yes, PREPA is aware of 50 cases.	7/19/2019
429	Human Resources & Labor		Have there been any recent closed material litigation or claims?	Yes, there are 66 claims and 128 litigation cases that have been closed.	7/19/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
430	Human Resources & Labor		Tell us about any internal complaint process, how frequently it is utilized, and outcome	<p>Please refer to the CBAs, personnel regulation document for Career employees and copies of the board reports in the data room at #1.12.11. For a review of complaints issued in 2018, please refer to 1.12.2.13 in the data room.</p> <p>The following procedure is the stages/levels to contest administrative decisions according to the Non-Union Employees Grievance Procedure: Whenever a non-union employee has a grievance he must present it, in writing, to the Division Chief, Regional Administrator or Plant Chief within ten days of the issue or decision that led to the grievance. The Division Chief, Regional Administrator or Plant Chief has ten working days to reply. This is the First Level.</p> <p>If the grievance isn't resolved to the employee's satisfaction or if the First Level does not answer the grievance within the established time frame, the employee must write to the Director of the concerned Directorate within the next ten working days of receipt of the reply or the date on which the reply should have been received. The Director has 15 working days to reply. This is the Second Level.</p> <p>If the grievance isn't resolved to the employee's satisfaction or if the Second Level does not answer the grievance within the established time frame, the employee must write to the Labor Relations Division Chief within the next ten working days of receipt of the reply or the date on which the reply should have been received. Within the next 30 working days, the Labor Relations Division Chief may assume jurisdiction of the grievance to resolve it or assign it to an Independent Reviewing Officer. The Independent Reviewing Officer will then set a date to hear the case and emit their decision. The Independent Reviewing Officer's decision may be appealed before the Appellate Court.</p>	7/19/2019
431	Planning / Contracts		<p>A. Does PREPA have Life Safety plans for all facilities that address the actions to be taken to address the impact of manmade or natural hazards?</p> <p>B. Do life safety plans include; a. Building evacuation plans b. Shelter in place plans c. Active shooter d. Bomb threat/Suspicious package plans</p> <p>C. How often are life safety plans reviewed, updated and exercised?</p>	<p>A. Yes, PREPA's Life Safety plans address the actions to be taken in case of manmade or natural hazards. You may find them in the data room as 1.12.4.13</p> <p>B. Life Safety Plans include the following: a. For building evacuation, please refer to the Plan de Desalojo in the data room at 1.12.4.13.2. b. For the shelter in place plan, please refer to document 1.12.4.13. The current plan includes placement of essential personnel onsite during times of atmospheric disturbances. c. PREPA does not maintain an active shooter emergency plan. However, management is currently incorporating security protocols developed by the FBI, and drafted by the Puerto Rico State Agency for Emergency Management and Disaster Management. This document should be completed by the end of August. Currently, PREPA on site security trains for active shooter scenarios and exit controls. These actions are implemented alongside standard evacuation procedures, which rely on floor and department coordinators to lead evacuations. d. Please refer to the evacuation plan, annex H, in the data room as 1.12.4.13.2.</p> <p>C. Safety plans are currently under review in the Procedures Office. Exercises have been carried out at the office coordinator level, and PREPA is planning an exercise to include all employees.</p>	7/19/2019
432	Human Resources & Labor		Was the change in pensions (for pre-1993 and post-1993 employees) required by law, or the PREPA retirement Board? Are there any conflicts between the current pension program and what was negotiated in the CBAs?	The change in pensions was required by the Retirement System Plan Document, approved by the Board of the PREPA Employees' Retirement System as described in section 17 of document 1.12.10.9 in the data room.	7/19/2019
433	Customer Service		Please provide breakdown of payment mechanisms by type (e.g. cash, e-pay, mail-in, walk up), by number of customers, revenue and energy sales, if available.	Please refer to folder #1.3.7.27 in the data room for data on customer payments by type.	7/19/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
434	Generation		Please provide any studies or analysis performed to assess the costs of the disposal / decommissioning of generation plants (i.e. environmental costs)? Please provide any assumptions or risk factors regarding the potential timeline to decommission a plant in Puerto Rico and whether PREPA has fully decommissioned any units to date.	No studies or analysis has been performed to assess the costs of disposal / decommissioning of generation plants and associated environmental costs. However, such costs would not be the responsibility of the T&D operator. According to the PREPA Generation Director, no PREPA plants or plant sites have been fully decommissioned or retired. Several plants are long-term out of service or mothballed, and the IRP calls for retirement of decommissioning of a significant portion of PREPA generation capacity.	7/19/2019
435	Customer Service		What is the employee churn rate in the call center? What is the employee churn rate for customer services employees in the district offices?	The attrition rate is currently low across all positions. Please refer to the turnover rate documentation for 2016, 2017, 2018, and 2019 located in the data room as 1.12.2.12.	7/19/2019
436	Information Technology		Can you provide asset records for computer hardware and IT systems	Please refer to 1.11.23 in the data room: "43-PREPA 2019 Data Center Care (inventario-SMC-EOSL) Cust Review".	7/19/2019
437	Legal		How long does an employee have to repay any pension loans?	The employee has a maximum term of eight (8) years for the payment of a personal loan made to the Retirement System.	7/19/2019
438	Legal		What law / executive order gave PREPA the right to expropriate land without the need to go through the PR Department of Justice	The law which gave PREPA the right to expropriate land, without the need to do it through the Puerto Rico Department of Justice, is Act 297 of December 25, 2002 (Act 25-2002). It is stated in said Act 25-2002, that the expropriation process carried out by PREPA requires the approval of PREPA's Governing Board.	7/19/2019
439	Legal		What is the average timeline in which land rights can be applied to expropriated territory?	Once the expropriation petition is filed (including depositing with the Clerk of the Court the fair market value of the property to be expropriated), PREPA immediately becomes the new owner of the land or the easement, as the case may be, and may utilize it right away. The only controversy that may arise, is one regarding what the "fair market value" is. This issue is litigated in the same case in which the petition is filed, but does not stay the proceedings nor the occupation or use of the expropriated property by PREPA.	7/19/2019
440	Planning / Contracts		Please provide an example performance report on correct and incorrect operations on the system	Currently there is no procedure or instructive documentation on system operations and dispatch.	7/19/2019
441	Procurement		How do you validate that someone else isn't fraudulently using another person's vehicle fuel card?	There is currently no PIN number or other security metric on vehicle fuel cards, and there is no way to know if a vehicle fuel card is being used fraudulently.	7/19/2019
442	Procurement		Please provide information on the technology of the LED street light replacements	Please refer to the LED street light technology specifications documentation in the data room in folder #1.8.10.10.	7/19/2019
443	Real Estate		Do you have written procedures for acceptable levels of lead, asbestos, etc.?	Please refer to Section II of PREPA's General Manual the data room as 1.12.4.12.	7/19/2019
444	Legal		Are any of the attorneys unionized? If so, which?	All PREPA attorneys in the Legal Affairs Directorate are management employees. The Labor Affairs Division, which falls under the Human Resources Directorate, also has attorneys which are also management employees.	7/19/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
445	Legal		What legal functions and services are provided by PREPA attorneys and what legal functions and services are typically handled by outside private counsel? For example, claims and litigation? Ordinary course contracts?	<p>All attorneys in the Legal Affairs Directorate may perform all legal functions carried out by the Directorate, although through time, they gain specific expertise depending on the Division they belong to. For example, the Legal Affairs Directorate is divided into three (3) Divisions:</p> <ul style="list-style-type: none"> <li>a. Opinions, Legislation and Contract's Division</li> <li>b. Real Estate and Notarial Services</li> <li>c. Litigation Division</li> </ul> <p>Also, we have the Office of the General Council, which oversees the performance of all of the above.</p> <p>a. The Opinions, Legislation and Contract Division, as its name suggests, prepares legal opinions at the request of PREPA's Management, Governing Board, and different end users from all areas of the corporation. Also, legislative bills related to or affecting PREPA are evaluated (or prepared, if PREPA require to enact new laws by means of the Governor's Office) and official comments to them are prepared for the CEO or the person designated by him to present at the Legislative hearing. This Division also prepares and/or evaluates all PREPA contracts (construction, mou's, professional services, procurement of goods and services, fuel supply, governmental agreements, among others).</p> <p>b. The Real Estate and Notarial Services Division (now merged with the Opinions, Legislation and Contract Division) evaluates petitions to constitute easements in favor of PREPA (filed by private third parties as required by law) to ensure compliance with legal requirements in order for said easements to gain access to the Puerto Rico Property Registry. They also evaluate electrical system assignments (that is, when private third parties or other government agencies or municipalities, transfer electrical systems/equipment to PREPA, but no constitution of easement is necessary because the electrical facilities run through public domain areas). As part of the Notarial services offered by this Division, attorneys prepare public deeds, affidavits, etc., all for official matters. Attorneys from this Division represent PREPA in all court cases involving land rights issues. They also serve as administrative judges in all bid/RFP process challenges, among others.</p> <p>The attorneys from the Real Estate and Notarial Services Division also receive public for legal consultations, regarding land rights issues. They also receive subpoenas from court cases and government agencies and refer them to the different areas within PREPA, gather the information requested and forward it to the petitioners.</p>	7/19/2019
446	Legal		Are land rights issues handled by PREPA lawyers, another working group within PREPA or are they handled by outside private counsel? If handled by another PREPA working group, which group and is such group staffed by lawyers?	Assuming the land or easement has already been acquired by filing an expropriation petition or by any other means, PREPA's land rights issues are handled by PREPA's attorneys.	7/19/2019
447	Legal		How many active cases do you have right now? How many are being handled in-house versus by outside counsel?	As of 7/15/19, there 584 active cases, 138 handled by outside counsel and 446 by in-house attorneys. This information does not included cases under Title III and cases of irregularities in the consumption of energy (ICE). As of today, ICE cases are stayed, but existing cases and cases identified by PREPA but not yet filed, add up to over 5,000 cases.	7/19/2019
448	Legal		What is the average number of cases you handle in a fiscal year?	PREPA handles an average of 400 cases in a fiscal year.	7/19/2019
449	Legal		What type of cases do you mostly handle?	Most often Tort cases are handled, such as: bodily injuries, property damage, electrical contacts, electrical fires, car accidents, and breach of contract, eminent domain, debt collections and Puerto Rico Energy Bureau cases.	7/19/2019
450	Legal		How many active claims do you have right now?	PREPA currently has 291 active claims.	7/19/2019
451	Legal		What is the average number of claims you receive in a fiscal year?	PREPA receives an average of 81 claims in a fiscal year.	7/19/2019
452	Legal		What is the average yearly pay for cases settled or ordered by a judge?	We assume that "order by a judge" refers to judgements. There is not a statistic dividing payments between and settlements and judgements. Nevertheless, for both, settlements and judgements, the average yearly paid is from \$1.5 to \$2.0 million dollars.	7/19/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
453	Legal		Please describe any continuing legal education or other trainings or seminars (mandatory or voluntary) in which the Legal Department participates on a regular basis.	All attorneys are required by law to complete 24 hours of legal education every two years. Also, the legal Affairs Directorate offers all PREPA's attorneys seminars on different legal topics related to our functions, several times a year.	7/19/2019
454	Finance		Policy around allowance for doubtful accounts.	Please refer to document #1.2.2.12 in the data room.	7/19/2019
455	Finance	1.1.1.10.3	When do we expect the generation report from Sargent? Can we see the scope / outline of this report?	See 1.3.6 Gen Specs & Performance > S&L Generation Assessments	7/19/2019
456	Environmental		Is PREPA currently operating under any biological opinion letters from USFWS or Puerto Rico wildlife agencies that allow for incidental take of rare, threatened or endangered species?	<p>PREPA is not currently operating under federal Biological Opinion letters. A Biological Opinion had been issued for the Aguirre Offshore Gas Port project and the Via Verde gas pipeline project, but those projects did not move forward.</p> <p>However, following the hurricanes, Emergency Section 7 Consultation with Fish and Wildlife Service ("FWS") did take place in March 2018 for transmission/distribution restoration in the Río Abajo Forest, and in Nov. 2017 for transmission restoration projects more broadly. FWS issued Best Management Practices ("BMPs") to minimize adverse effects to listed species, including the Puerto Rican boa and parrot, Coquí guajón, Elfin-woods warbler, among others. See Folder 1.6.32.</p> <p>When FERC licensed the Rio Blanco hydro plant, it informally consulted with FWS and the Puerto Rican parrot and boa were identified as being present, but FWS found that the project would not jeopardize the species, and no formal consultation was conducted. However, the license contains requirements to consult with FWS, Forest Service ("USFS"), and DNER, regarding land disturbance and vegetative clearing, among other things. Various measures also protect aquatic species, including a 4 cf/s minimum water flow downstream of the Icacos Dam. See Folder 1.6.14.1. PREPA/FERC will need to consult with various agencies regarding species as part of the Rio Blanco re-licensing process.</p> <p>PREPA's lease/Site Management Plan with USFS for the El Yunque Telecommunication Site contain measures to protect species, including consultation with USFS regarding vegetation clearing and endangered plants, avoiding work during Elfin-Woods Warbler breeding season, mitigation regarding protected species, prohibitions on chemicals, cutoff illumination fixtures, measures to prevent entrapment of animals, among other things. See Folder 1.6.14.1.</p> <p>For construction activities on USFS land, PREPA must also submit an application to and consult with USFS (and potentially FWS). See Folder 1.6.14.1. Helicopter use is also restricted, and PREPA must coordinate/informally consult with USFS and FWS to get approval to ensure that helicopter use does not disturb listed bird species during nesting. Herbicide use is also prohibited in El Yunque and consultation with USFS is required.</p>	7/19/2019
457	Finance		Please provide the Organization chart for the department, with indicated of current headcount by subgroup and a description of functional roles & responsibilities by subgroup.	Please refer to the Org chart included in the data room at #1.2.14. Position descriptions for all PREPA positions are included in folder #1.12.9.	7/19/2019
458	Finance		Please provide the Accounting policy for determining allowance for doubtful. Any difference on how that is applied for government and non-government customers?	Please refer to document #1.2.2.12 in the data room.	7/19/2019
459	Finance		Updated Statement of Values for all operating assets, including locations and values	Please refer to 1.9.1.6, 1.9.1.8, and 1.9.1.9 in the data room for values and locations of operating assets.	7/19/2019
460	Finance		Are surety bonds needed and are they managed by the Risk and Insurance team, or some other team? Is there a list of any bonds in force where PREPA is the Principal in a surety contract?	Yes, surety bonds are needed and they are managed by the Risk and Insurance team. Currently the only surety bond in force is the SINOT bond. PREPA is obligated by the Department of Labor, to issue this bond to comply with self-insurance requirements.	7/19/2019
461	Finance		Is cyber insurance purchased and does it include cyber risk for the grid?	PREPA has not purchased or includes cyber insurance.	7/19/2019
462	Finance		What is the current Fiduciary policy limit?	The current EPL/ Fiduciary insurance policy has a combined limit of \$5 million in the primary layer, and an excess layer of an additional \$5 million.	7/19/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
463	Finance		Can you provide details as to any insurance requirements in place as a result of a credit facility, banking, leases, collateral requirements and/or any other third-party outlining insurance requirements?	There are no insurance requirements as described.	7/19/2019
464	Finance		Does PREPA carry coverage for terrorism or civil commotion in any of their lines of coverage?	PREPA does not carry coverage for terrorism, but does carry coverage for civil commotion.	7/19/2019
465	Finance		Vehicle Schedule showing vehicles insured currently	PREPA's policy is currently blanketed over all vehicles, which includes coverage up to \$10,000 per claim in vehicle to vehicle property damage incurred by a third party. PREPA policy does not cover damage incurred by the PREPA vehicle. There is an additional employee auto policy for personal vehicles of PREPA employees in use for business purposes, covering property damage and bodily harm incurred by a third party, or for business purposes are insured in a employee auto policy, only for third party damages including bodily injury and property. This policy has a combined single limit of \$400,000 per claim.	7/19/2019
466	Finance		What is the incident reporting process for reporting insured claims?	Claims are handled in the risk and insurance office. An incident report with photographs and damage estimates is drafted by the concerned PREPA party in compliance with applicable laws. This report is mailed to PREPA HQ alongside an electronic submission by email. The office then hands the report to the insurance broker so that he may make a claim to the insurers. The insurers will draft a check delivered to the risk office. The risk office then refers the check to PREPA's treasurer. For third-party claims, the claimant needs to fill out a claim request application and submit to PREPA. The claimant will submit the document with evidence of damages and estimates, and send the packet to a commercial office. This office will transfer the documents to a technical office to be validated, or for a major incident, the documents will be sent directly to the risk office. In most cases, the local technical office will validate or deny the claim. If it is validated, the case will be escalated to the risk office and the adjustment is made. If not validated, PREPA informs the claimant with an explanation.	7/19/2019
467	Finance		List of contractual obligations to provide insurance, including limits and deductibles.	There are no contractual obligations to have particular policies.	7/19/2019
468	Finance		Please confirm if there are any DBA - Defense Base Act requirements (is there any funding that can be confirmed back to the US Government?)	There are no DBA requirements.	7/19/2019
469	Transmission		Do the SAIDI and SAIFI numbers provided in folder #1.3.2.8 in the data room include all outages (Averias Primarias Sin Relevo de Carga) in their calculation or have outages related to major events been removed? If outages related to major events have been removed, what method was used to determine which outages to remove from the calculations?	The number of interruptions considered for the index calculations includes all distribution events that exceed 5 minutes and does not include major events, transmission events, or generation events. PREPA utilizes the IEEE Guide for Electric Power Distribution Reliability Indices, IEEE P1366-2012 to define these major events. PREPA considers a day a major event day when SAIDI exceeds a specific threshold value of TMED as calculated by the industry-wide IEEE 2.5 Beta method. PREPA defines the specific threshold value as eight hours.	7/19/2019
470	Regulatory		What will be the responsibilities of the legacy PREPA entity not transitioned to the Operator (e.g., GenCo, other)? Who will be in charge? How will they interface with Operator, PREB, others?	Generally speaking, the intention of the Government is to transfer all responsibilities of legacy PREPA to private operators. As in other jurisdictions with regulated electric utilities, there will be contractual arrangements between parties providing T&D and Generation services, with all parties subject to regulatory oversight by PREB.	7/19/2019
471	Human Resources & Labor		Are you the subject of any material workers' compensation claims?	Yes, please refer to the latest graphic of total employee compensation claims in the data room as 1.12.11.17.	7/26/2019
472	Human Resources & Labor		Please confirm that Sections 10.3.18 and 1.10.4 provide a complete summary of all material litigation, and that there is not anything missing	Please refer to the latest complete summary of material litigation as of July 2019, in the data room as 1.10.6.	7/26/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
473	Human Resources & Labor		<p>Supplemental Data Request:</p> <ol style="list-style-type: none"> <li>1. What are the different 'status' codes in the Prepa roster May, 2019? Please provide key/legend to all codes utilized in roster.</li> <li>2. Please provide compensation for 2018, including all bonuses (Christmas).</li> <li>3. Please provide copies of all the insurance plans (pension and/or retirement, benefits (nonunion/union benefits), employment insurance, wcb, disability, etc...)</li> <li>4. Does the company have a internal complaint history and issues, grievances outstanding, any arbitration?</li> <li>5. Please send history of government audits, investigations, etc.</li> <li>6. Please send a copy of employment application, offer letter (sample)</li> <li>7. Please send a copy of employment agreements, executive employment agreements (actual agreements)</li> <li>8. Documentation of any compensation plans (non-union), performance bonuses, safety bonuses, Christmas bonuses, etc.</li> <li>9. Add FLSA Status to the Employee Roster.</li> <li>10. Please send employee work schedules.</li> <li>11. Please send job descriptions for non union roles.</li> <li>12. Please send any policies/handbook for non union employees.</li> <li>13. Please send org chart for HR with responsibilities/locations covered/supported.</li> </ol>	<ol style="list-style-type: none"> <li>1. Provided below: E – Emergency Employees O - Occupied VT - Vacant – occupied by Temporary Employees</li> <li>2. Compensation details are included in the employee census uploaded in the data room at #1.12.2.3. In 2018 the only bonus provided to Employees was the \$600 Christmas bonus.</li> <li>3. Pension plans uploaded to 1.12.10</li> <li>4. Please refer to the HR Board reports included in the data room at folder #1.12.10.</li> <li>5. There is no history of audits related to the HR Directorate known to PREPA management.</li> <li>6. Please refer to 1.12.2.8 and the offer letter included in 1.12.2.9</li> <li>7. For general employee agreements, please refer to the collective bargaining agreements in the data room as 1.12.3. Executive employee agreements constitute an offer letter with a possible addendum limiting participate in political activities. These documents can be found the data room as 1.12.2.14 and 1.12.2.15.</li> <li>8. Please refer to the benefits outlined in 1.12.10.10</li> <li>9. FLSA does not apply to PREPA, because salaries at PREPA are higher than minimum wage.</li> <li>10. Most employees (in the corporate office) work Monday thru Friday 7:30am to 4:00pm. More broadly PREPA as a whole operates 24/7 and there are work schedules to support that operation which vary significantly across different position types.</li> <li>11. see folder 1.12.9</li> <li>12. Please refer to Ch. 11 of the Administrative Manual of PREPA in 1.12.13.1.</li> <li>13. see folder 1.12.7</li> </ol>	7/26/2019
474	Information Technology		Do you have a list of all software licenses purchased including the number of each?	Please refer to document #1.11.32 in the data room.	7/26/2019
475	Environmental		How many other Vega Baja sites are we expecting to find and will PREPA retain liability for those even if we discover them?	EPA recently identified PREPA as a potentially responsible party (PRP) at the PROTECTO Superfund site. To its knowledge, PREPA has not been identified as a PRP at any other site by any governmental entity or private party.	7/26/2019
476	Customer Service		Please provide information on the breakdown of district office visits between bill payment and general customer service requests	PREPA tracks customer service requests with a program called Q-matic, and uses CCMB for customer payments. These programs can view transactions but not determine how many customers were serviced per bill payment. This is visible in the documentation referenced below. Please refer to the June District Transaction Manifest and the Service Request Record in the data room as 1.3.7.29. and 1.3.7.30. These documents provide a payment breakdown and type of transaction, quantity and account for June. Combined, these reports do not provide the visibility necessary for real time analysis of customer service operations. As a remedial action, PREPA has requested from procurement to publish an RFP to replace and optimize Q-matic to improve visibility into daily operations, including waiting times and customer individuals tied to transactions in real time. The RFP is expected to be published in less than six months.	7/26/2019
477	Customer Service		With generation being split from T&D operations, is there the necessary metering at the boundary points of interconnection between the T&D system and the existing PREPA facilities?	Yes, confirmed with PREPA IT Director.	7/26/2019
478	Information Technology		Please provide a copy of the ABB / Asset Suite workflow process	Please refer to folder #1.11.31 in the data room.	7/26/2019
479	Information Technology		How many laptops are there that are connected to the system (or any other mobile data endpoints)?	MDM is currently deployed only for iPads. PREPA will deploy it for notebooks for a new Windows 10.	7/26/2019



#	Topic	Dataroom Reference	Question	Response	Date Answered
480	Legal		Please provide a list of permitting authorities (not only environmental, but potentially PRASA, the Highway Authority, etc.) with which PREPA must engage for construction and ROW management. Please also provide a description of the mechanism to be used by the O&M Operator to coordinate with PREPA regarding the permitting requirements.	Please refer to document #1.6.33 in the data room.	7/26/2019
481	Customer Services		Please provide copies of the RFP and associated contract for the CC&B version upgrade	Please refer to document #1.11.30 in the data room.	7/26/2019
482	Operations/Dispatch		Request for Customer Minutes Interrupted (CMI) by Region	Please refer to document #1.3.7.28 in the data room.	7/26/2019
483	Customer Service		Two call center contracts have been uploaded to the data room that are pre-hurricane. It was our understanding that new contracts have just been signed. Can we please be provided the current contracts.	The latest two call center contracts can be found in the data room at 1.3.7.14.3 and 1.3.7.14.4.	7/26/2019
484	Customer Service		Please provide the monthly quality summary reports from the Atento contract when it was in place.	Due to staffing constraints negatively impacting quality assurance, PREPA was unable to execute monthly quality summary reports from the Atento contract. Instead, PREPA certified the hours and services provided but did not provide monthly quality summaries.	7/26/2019
485	Information Technology		Can we have a detailed design presentation on the proposed network design	Please refer to document #1.11.28 in the data room.	7/26/2019
486	Information Technology		Please provide a network map / diagram for the 787 server room (both physical mapping and logical mapping of the servers).	Please refer to document #1.11.29 in the data room.	7/26/2019
487	Information Technology		Please provide a detailed hardware listing (server, storage, network, security hardware), including serial numbers, date of purchase and current installed location.	Please refer to document #1.11.33 in the data room.	7/26/2019
488	Information Technology		Please provide detailed information on the Windows XP Embedded VDI solution used at the contact center and field offices.	This VDI solution is used to present a Windows 7 Virtual desktop to the users. The thin client model is HSTNC-006-TC.	7/26/2019
489	Finance		Current claims handling procedures; is there a bank trust account used for coordination of claims payments? Are claims handled in-house or are tasks pushed to the insurance carriers? Do you have a Return-To-Work program? Are there any issues with CFSE (Corporacion del Fondo del Seguro del Estado) declining to cover compensable injuries?	There is currently one bank account for all the proceeds received in insurance claims with regard to Hurricane Maria. Claims are handled in-house in the risk management office for property damage claims that are up to \$10,000. A claim over \$10,000 in property damage, or any or any claim in bodily injury, is attended by litigation division. Claims over \$1 million are attended directly by the insurance carrier. PREPA does have a return to work program and are enclosed in Section 112 and 146.7.3 of Chapter 100 of PREPA's Administrative manual found in the data room as 1.12.13.1. PREPA HR Directorate is not aware of issues in declining to cover of compensable injuries to date, or is aware of other PREPA personnel or directorates who perceive this issue. The CFSE is regulated by the Puerto Rico Industrial Commission.	7/26/2019
490	Customer Service		It is mentioned in PREPA FY2020 Target report that the Smart Meter project is in procurement stage. Who is the vendor supplying the meters and communication module? How many smart meters are already bought? How many meters are planned to be purchased in the next five years?	Customer Service has been approved for \$20 million to implement smart meters. Of this sum, PREPA intends to purchase, but has not yet ordered, 77,000 meters for \$10 million. This future order will supplement two orders from the last fiscal year for 10,000 and 14,000 smart meters, respectively, which will be delivered in October of 2019. These combined 101,000 meters will address an immediate need of 80,000 damaged meters requiring replacement. This does not take into account future need for new metering accounting and meter of end of life. Acclara and Landys are the only vendors compatible with PREPA in terms of technology and modules. For expediency, PREPA may authorize contracts under \$10 million without FOMB approval.	7/26/2019
491	Customer Service		Will the union objections to outsourcing efforts impact timelines and cost? A proposal is currently on the table to have an overflow call center which is being met with resistance from the unions Additional outsourcing opportunities exist for the bill printing functions and IT support	To date unions objections have not negatively impacted the timeline and costs of implementing the overflow call center. The unions requested the documentation of savings and cost effectiveness. The unions have not responded to the provided documentation, have not performed any strikes, nor have made any threats. Training of employees to work on the call center has commenced on July 26th with no issue. However, PREPA has emergency procedures to continue operations in the call center in the event of union disruptions. PREPA unions have additionally not historically objected to any IT outsourcing. PREPA management in Customer Service and IT do not foresee additional significant resistance to outsourcing.	7/31/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
492	Procurement		Do you capitalize vehicle repairs and mechanical labor?	Vehicle repairs and mechanical labor are not capitalized.	7/31/2019
493	Finance		Summary of the key third party accounting services providers and the respective budget/actual/forecast amounts.	Please refer to document #1.2.15 in the data room.	7/31/2019
494	Finance		Overall policies and procedures for the finance team.	Please refer to folder #1.2.16 in the data room.	7/31/2019
495	Finance	1.1.1.10.3	Do you anticipate any of these activities / capital costs to be covered by FEMA?	Yes. Pursuant to Fiscal Plan, all permanent work covered by Section 428 is planned to be covered by FEMA. The Energy Grid Modernization Plan will serve as a basis for funding requests.	7/31/2019
496	Finance		Please provide a recent example of weekly and monthly reporting package, including the source (Oracle vs Manual).	Please refer to documents #1.2.2.4.2 and 1.2.2.4.3 in the data room.	7/31/2019
497	Finance		Please provide the FSG and the 725 OpEx vs Actual and the 760 reports for each month and year to date 2019.	Please refer to folder #1.2.2.13 in the data room.	7/31/2019
498	Finance		Please provide a schedule or listing of professional service/advisors/contractor list by type of service and actual amounts paid YTD in 2019.	Please refer to document /#1.2.17 in the data room.	7/31/2019
499	Finance		Please provide a copy of the close checklist.	Please refer to document #1.2.16.4 in the data room.	7/31/2019
500	Finance		Please provide process narratives for AP (new vendor setup, procure to pay, invoice coding and approval), AR and Cash Management, Payroll (employee setup, timekeeping, payroll processing, reporting and reviews), Regulatory Reporting, CILT and Municipal and Local taxes.	Please refer to document #1.2.16.5 in the data room.	7/31/2019
501	Finance		Please provide a listing of all Necessary Maintenance Expenditures ("NME") projects and related budget vs actual cost reports for 2019 YTD.	Please refer to document #1.2.18 in the data room.	7/31/2019
502	Finance		Please provide a description of cost allocation rules and rates that are used to allocate direct and indirect employees to Emergency Storm and Capital Plant/NME accounts.	Please refer to document #1.2.16.6 in the data room.	7/31/2019
503	Finance		Please describe the nature and status of all outstanding inquiries from the US SEC and the IRS.	Refer to notes in the financial statements and document #1.2.19 in the data room.	7/31/2019
504	Finance		Please provide a discussion of PREPAs asset retirement obligation considerations under SFAS 143 USGAAP or GASB 83.	Asset retirement obligations per GASB 83 are not reflected in the FY 2019 trial balance. Prepay will work on the implementation of the standard prior to the issuance of FY 2019 financial statements.	7/31/2019
505	Finance		Please provide forecast BDO audit fees for the 2017 audit.	The estimated audit fees for the 2017 audit are approximately \$636,182.	7/31/2019
506	Finance		How is compliance with the tax-exempt status of the bonds currently administered? Does PREPA maintain a function for this, or is it handled by a trustee for the bonds?	This is a joint effort coordinated by AAFAF, Bond Counsel, Underwriter's Counsel, PREPA and the trustee. Please refer to document #1.2.16.7 in the data room.	7/31/2019
507	Finance		Does PREPA use 3rd party contractors for tax related matters. Would that expense be included in budget information that has been provided to date?	Since PREPA is exempt from taxes, it has no tax attorney on retainer for these matters. PREPA typically seeks consultation on these matters on an as needed basis.	7/31/2019
508	Finance		2020 Capital Plan –please explain the key allocations assumptions for O&M cost percentages allocated to (i) Emergency/Storm response (ii) Capital/NME projects and (iii) Generation – for 2017 actual, 2018 actual, 2019 budget, 2019 actual and 2020 budget.	Please refer to folder #1.2.16.8 in the data room.	7/31/2019
509	Finance		Clarification for closed question #80 - Please provide the related details on the work provided by the third party to the Finance Directorate - by department.	Please refer to document #1.2.15 in the data room.	7/31/2019
510	Legal		List of Governmental authorities for the Required Permits	Please refer to document #1.6.33 in the data room.	7/31/2019
511	Transmission		In the Intralinks data room, document 1.3.9.2 (page 5/28) there is a "time line" specified on the lower half of Page 5. What is meant when it references both a 3 and 6 year "pro-active cycle"?	This graph attempts to articulate that the PREPA Vegetation Management procedure establishes the following working cycles: •3 Years for Backbone (Breaker) •6 Years for Laterals (Fuse)	7/31/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
512	Other		Please provide an organization chart for Procurement organization	Please refer to documents #1.3.10.3 and 1.3.10.7 in the data room.	7/31/2019
513	Other		Please provide an organization chart for warehouse management function	Please refer to folder #1.12.7.15 in the data room.	7/31/2019
514	Other		Please provide a current open PO commitment report .	Please refer to document #1.3.10.8 in the data room.	7/31/2019
515	Other		Please provide a listing of all PO's cut between September 2014-December 2018	PO's and Contracts cut since September 2014 have been included in the data room at #1.3.10.5 and 1.3.10.6 respectively.	7/31/2019
516	Human Resources & Labor		Litigation: Are you the subject of any material workers' compensation claims?	Yes, please refer to the latest graphic of total employee compensation claims in the data room as 1.12.11.17.	7/31/2019
517	Human Resources & Labor		Litigation: Is a summary of the threatened material litigation or claims (50 cases) included in the Summary of Material Litigation 10.3.18?	Please refer to summary of the threatened material litigation or claims (50 case document) in the data room at #1.10.7.	8/7/2019
518	Human Resources & Labor		Litigation: Please provide a summary of the recent closed material litigation or claims (128 litigation and 66 claims.	Please refer to the summary of recently closed material litigation in the data room at #1.10.9., and the summary of recently closed cases at #1.10.8.	8/7/2019
519	Human Resources & Labor		Litigation: Are you the subject of any current audit?	No, PREPA litigation is not subject of any current audit.	8/7/2019
520	Human Resources & Labor		Litigation: Are you the subject of any consent decree or order?	Yes, there are currently various consent decrees regarding environmental regulations with the federal government. Please refer to the overview of consent decree and orders in the data room at #1.10.10.	8/7/2019
521	Human Resources & Labor		Litigation: Are you the subject of any conciliation agreement?	No, PREPA litigation is not the subject of any conciliation agreement.	8/7/2019
522	Human Resources & Labor		Other: OSHA data for last 3 years	Please refer to the latest OSHA recordables spreadsheet in the data room at #1.12.14.14.	8/7/2019
523	Procurement		How frequently do you receive requests for vehicles? Does the employee procure their own fuel for the vehicle?	Fleet management does not receive specific requests for vehicles, but faces a persistent need for fleet replacement. Approximately 80% of the PREPA fleet has reached the end of its lifespan. Please refer to the overviews of vehicle maintenance requests by shop location, and fleet management plans in the data room at #1.3.9.10-14. Employees procure their own fuel through the use of a fuel card at 21 PREPA sites, or externally at Total fuel stations. These cards require the entry of a pin known only to the sanctioned operator, a vehicle code and model, the entry of the vehicle's mileage. Per procedure, ID should be verified each time the card is used. However, there is currently low visibility into accountability in the use of these cards in the off-site Total stations.	8/7/2019
524	Customer Services		Please provide the Customer Service internal audit reports.	Due to personnel constraints, PREPA has been unable to produce Customer Service Internal audit report, however, is generating a report on PREPA Customer Service Cashiers, expected to be delivered by the end of September.	8/7/2019
525	Finance		Please provide a fixed asset listing from Oracle E-suite module breaking down assets by type/category to individual asset listing with details such as date acquired, serial number, value, etc.	Please refer to document #1.2.2.14 in the data room.	8/7/2019
526	Finance		Please provide further clarification on the workload requirements for 30+ employees in payroll departments (description of key responsibilities and majority of time spent on which tasks).	Please refer to document #1.12.7.16 in the data room for a copy of the Payroll Department org chart and to document #1.12.9.3 for a description of responsibilities by position within Payroll.  Please note that due to the complex nature of the Collective Bargaining Agreements (CBAs) for the four unions, the payroll function requires a significant investment in Human Capital.	8/7/2019
527	Finance		Please provide a copy of CILT reconciliation for March, April, May 2019.	Please refer to document #1.2.2.17 in the data room.	8/7/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
528	Finance		There appear to be 9 employees responsible for Immovable Goods Transaction Taxes. What specifically are the job duties of these nine employees?	<p>Currently PREPA has three employees in this area (Contadores). Their tasks consist of the following:</p> <ul style="list-style-type: none"> <li>• Receive external documentation related both to the closing of estimates, as well as to the Property Inventory.</li> <li>• Record in the system the external and estimated day laborers that arrive at the office.</li> <li>• Orient users of over preparation of day trips and closing of estimates.</li> <li>• Closure of construction and retirement estimates: <ul style="list-style-type: none"> <li>Verify charges at Oracle to determine the capitalizable material that will be carried to the books, mainly materials, contracts and purchase of new equipment. They evaluate whether material purchase invoices match System charges.</li> <li>Prepare adjustment of such estimates if necessary. For example, salvage jobs in the case of withdrawals. Or adjust charges that correspond to other estimates.</li> <li>Create assets in the Projects module and then transfer them to the subsidiary (Fixed Assets).</li> <li>In the case of retirement estimates, the estimate is also audited to determine the capitalizable material to be decommissioned from the books. Proceed to retirement.</li> </ul> </li> </ul> <p>It should be noted that we do not have a clerk so his tasks include clerical work.</p> <p>Please refer to document #1.2.20 in the data room.</p>	8/7/2019
529	Finance		Please provide any current review done by PREPA to ensure compliance with existing PREB approved tariff/rate case.	Please refer to the PREPA rate book and corresponding PREB order and resolution in the data room at #1.2.2.15-16.	8/7/2019
530	Internal Audit		Please provide the detail of Internal audit 2019 Departmental Budget / Actual Costs YTD.	Please refer to document #1.2.21 in the data room.	8/7/2019
531	Internal Audit		Please provide a description of Internal Audit reporting cycle.	Please refer to the Internal Audit Engagement Cycle graphic in the data room at 1.1.2.3.13	8/7/2019
532	Internal Audit		Please provide the Internal Audit 2019 annual scoping/risk assessment and workplan.	Please refer to #1.1.2.3.14 in the data room.	8/7/2019
533	Internal Audit		Please provide reports issued by internal audit in 2017, 2018 and YTD in 2019	Please refer to 1.1.2.3.13 in the data room.	8/7/2019
534	Internal Audit		Please provide a description of all outside resources by Internal Audit.	PREPA internal audit does not have external resources.	8/7/2019
535	Internal Audit		Please provide a description of systems used by Internal Audit to document and maintain their work product.	Internal Audit Office has no automated system to document and maintain work done. PREPA audit manually files working papers by internal audit number. An audit case is initiated by a risk assessment launched in conjunction with PREPA managers. PREPA directorate managers will highlight an issue, or an issue is identified by the risk assessment carried out by internal audit. PREPA internal audit then determines an internal audit plan, taking into consideration personnel constraints. The PREPA board of directors then approves or amends the plan. The plan is executed over the course of a year as a standard operating period. Each month the internal audit team meets with the board to review the case, and holds a second meeting with finance management and IT. Draft reports are generated at the conclusion of the study, with recommendations implemented. At the conclusion, the results and agreed upon remedial actions are sent to the board. Internal audit then continues to monitor the case to verify that recommendations implemented are responsive to the findings. Please refer to the illustrative cycle in the data room at #1.1.2.3.12 in the data room. Additional information can be found in the data room at #1.1.2.3.13.	8/7/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
536	Finance		Are there any unique sites with unique risks? Any remote locations or substations that have regular breach or security issues?	<p>The Corporate Security Office is divided in three major areas; Security Operations, Security Contracts Administration and Technical Services Area.</p> <p>Corporate Security Operations Office is responsible for the physical security operations for each of its regions. We have a corporate security officer in each region that reports directly to our office through the security operations supervisor. We also have a corporate security officer in power plants which is the facility security officer. Those officers have to comply with everything stipulated in CFR 033, Part 105. Corporate Security Officers responsibilities include, but are not limited to:</p> <ul style="list-style-type: none"> <li>-Inspection and evaluation of private Security Services in all PREPA facilities</li> <li>-Investigations regarding loss or damage to public property</li> <li>-Assessments and studies of physical security</li> <li>-Corporate investigations</li> <li>-ESO's</li> <li>-Executive protection</li> <li>-Local, State and Federal Law Enforcement Liaison</li> </ul> <p>Security Contracts Administration Office is responsible for maintaining control of the private security contracts of PREPA. Through this process our Contract Administration Supervisor and Analysts are in charge of supervising private security invoice process. They also verify, process and refer invoices to users and make payment referrals, adjustments and verifications. The main objective of this area is to have control of all points of private security, assuring that every private security point complies with PREPA's internal procedures and that every invoice that is paid complies with contract stipulations.</p> <p>Technical Services Area is responsible for access control systems and electronic surveillance facilities of PREPA, technical support services regarding security operations, direct supervision of our Surveillance Operations Center located in Monacillos and employee identification system and electronic accesses through PREPA facilities (Honeywell Prowatch platform). All of our surveillance and access control systems are installed in accordance with the standards of the National Electrical Code (NEC) and although we have various types of cameras, our security standard is moving toward IP cameras or network camera technology with megapixel resolutions (ranging from 2 to 4 megapixels). The security surveillance systems use Real Time Technologies which work through the PREPA security network.</p>	8/7/2019
537	Customer Service		Please provide any assessment of the AMI Pilot project. If there is an RFP to scale up the AMI to replace all meters and infrastructure, please provide a copy.	PREPA is still in the early processes for issuing the RFP for the AMI pilot project and is expected to be published by the end of August. There is no assessment of the RFP available at this time. However, please refer to the RFQI for the AMI pilot project in the data room at #1.1.2.3.12.	8/7/2019
538	Planning / Contracts	1.8	Provide a listing of all master service agreements for goods or services within T&D electric	Please refer to document #1.3.10.10 in the data room.	8/16/2019
539	Other		Copy of Streetlight asset management plan	Please view the Streetlight asset management plan in the data room at #1.3.2.16.	8/16/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
540	Information Technology		How much fiber capacity does PREPA have vs. PREPA Net?	<p>Each fiber optic cable is composed of several fiber optic strands: 12, 24, 48, 96 or 144. PREPA owns all transport fiber optic cables and uses several strands in each cable for its own use (Telecom, IT, Protection, etc.). These cables are used by PREPA Net under a lease contract. PREPA Net owns the last mile of fiber connecting end customers. PREPA owns the last mile of fiber connecting PREPA's sites (ie. offices, substations, etc.). Most of the cables have spare strands or excess. PREPA Net has access to that excess so that they can give service to private customers, after adding a portion of a fiber optic cable from the customer to the PREPA connection site. The capacity is owned by PREPA and the extra capacity to be used by PREPA or PREPA Net.</p> <p>PREPA Net has access to that excess so that they can give service to private customers, after adding a portion of a fiber optic cable from the customer to the PREPA connection site. According to PREPA's fiber inventory there are approximately 2,320 KM of fiber installed. The distribution is as follows: 41% transport fiber (owned by PREPA) and 59% last mile fiber. The last mile fiber is 49.635% owned by PREPA Net and 50.365% owned by AEE.</p>	8/16/2019
541	Legal		What is the criteria for outsourcing legal work? Who decides which matters are referred to outside counsel?	<p>Depending on the matter, case or timeline needed for the work to be performed, PREPA uses a variety of criteria to refer matters to outside counsel. The criteria includes but is not limited to:</p> <ul style="list-style-type: none"> <li>• The resources available at PREPA at the time the case or matter is generated</li> <li>• The complexity of the case or matter</li> <li>• The specialized knowledge needed to complete the work (i.e. Title III, PROMESA, class actions, complex litigation, regulatory matters)</li> <li>• The particular expertise of attorneys needed to performed the work</li> <li>• PREPA's extent of liability and risks involved in the adequate management of the case</li> <li>• Sensitive matters that involve PREPA personnel and therefore should not be handled internally</li> </ul> <p>Matters are referred to outside counsel ultimately by PREPA's General Counsel, Atty. Astrid Rodríguez Cruz, in consultation with the Head of the Litigation Division, Atty. Jorge R. Ruiz, the Director of the PMO Fernando Padilla, and the Director of Human Resources, Atty. Marc Thys.</p>	8/16/2019
542	Internal Audit		Please provide presentations by Internal Audit to BOD of PREPA in 2018 and 2019.	<p>PREPA internal audit does not provide presentation materials to the PREPA Board of Directors. Rather, they are presented spoken briefs providing an overview of the implementation of the audit plan, or updates on ongoing audits. This is due to personnel and resource constraints in the internal audit division. During presentations, the audit plan, found in the data room at #1.1.2.3.15, is used as reference material, outlining how risk assessments are performed and at what stage of investigations are taking place. To date, investigations were mostly in response to hotline tips.</p>	8/16/2019
543	Finance		All current insurance policies and schedules	<p>Please refer to the PREPA 2018-2019 Insurance Structure overview in the data room at #1.9.1.7 and the policies in folder #1.9.11.</p>	8/16/2019
544	Finance		Current, ground-up loss history for the last 5 years with descriptions of losses for all policies (Commercial Property/Boiler & Machinery and any loss moving into the OIL layer)	<p>Please refer to the ground-up loss history in the data room at #1.9.1.11.</p>	8/16/2019
545	Finance		Business Interruption Worksheets which provide revenues for at least the past two years.	<p>PREPA and it's insurance advisors have not prepared business interruption worksheets.</p> <p>General consensus is that property damages from Hurricane Maria will exceed total policy limits and therefore calculation of business interruption will not be necessary for the claim.</p>	8/16/2019
546	Finance		Is there a policy covering In-House Claims (payment or denials of same)?	<p>There is no policy covering in-house claims. In-house claims are covered by a self-insured retention in the Risk Management Office, for up to \$10,000 dollars for property damage. Bodily harm and claims over \$10,000 are referred to the litigation division.</p>	8/16/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
547	Human Resources & Labor		Please provide the organizational chart with responsibilities and role descriptions of the Risk Management Office.	Please refer to document #1.9.10.3 in the data room for a copy of the Risk Management Office Org Chart.  Role descriptions for Analysts and Senior Analysts can be found in the data room at #1.9.10.4. For all other position descriptions please refer to folder #1.12.9 in the data room.	8/16/2019
548	Transmission		Is vegetation management separated from the ground and air? Do helicopters deploy dangling chainsaws to cut vegetation?	PREPA vegetation management does not utilize any airborne assets. All vegetation management is carried out from the ground.	8/16/2019
549	Legal		What is the dollar value or complexity threshold to bring in outside counsel to deal with litigation/claims?	PREPA does not have a dollar value or complexity threshold to bring in outside counsel per se. Depending on the matter, case or timeline needed for the work to be performed, PREPA uses a variety of criteria to refer matters to outside counsel. The criteria includes but is not limited to: <ul style="list-style-type: none"> <li>• The resources available at PREPA at the time the case or matter is generated</li> <li>• The complexity of the case or matter</li> <li>• The specialized knowledge needed to complete the work (i.e. Title III, PROMESA, class actions, complex litigation, regulatory matters)</li> <li>• The particular expertise of attorneys needed to performed the work</li> <li>• PREPA's extent of liability and risks involved in the adequate management of the case</li> <li>• Sensitive matters that involve PREPA personnel and therefore should not be handled internally</li> </ul>	8/16/2019
550	Legal		Please provide the number of claims, contracts and purchase orders.	Please refer to document #1.9.10.2 in the data room for a copy of claims, contracts and purchase orders.	8/16/2019
551	Distribution		Do employees take PREPA work vehicles home with them?	Employees do not take home PREPA work vehicles.	8/16/2019
552	Distribution		What is the elevation of the Palo Seco Main Warehouse Complex?	The elevation of the Palo Seco Warehouse Complex is between 6 and 9 feet. Please refer to the elevation detail of the site in the Palo Seco Topographical Map in the data room at #1.3.1.11. For additional information, please refer to the Palo Seco FEMA Flood Map in the data room at #1.3.1.10.	8/16/2019
553	Distribution		What is the acreage of the entire Palo Seco Warehouse Complex?	The acreage of the Palo Seco Warehouse complex is approximately 14.95 acres. Please refer to the Palo Seco Warehouse Topographical Map in data room at #1.3.1.11.	8/16/2019
554	Distribution		Does PREPA operate and maintain customer owned distribution equipment?	PREPA does not operate or maintain customer owned distribution equipment.	8/16/2019
555	Procurement		Please provide a copy of the new contract for NFENERGIA LLC ref. 2019-P00079.	Please refer to document #1.8.2.20 in the data room.	8/16/2019
556	Finance	1.8	Who are PREPA's "sole-source" providers (i.e. material or services that are only available from one supplier)?	PREPA does not rely on any sole-source providers for any materials or services associated with T&D. PREPA, currently receives Burndy connectors solely from J. A. Mera acting as a local exclusive representative of the Burndy brand. However, all stocked items, including these Burndy connectors, can be procured from other sources off island, and purchased at any time. All stocked items that are also classified as 'no substitute accepted' can still be acquired through a competitive bid process from multiple sources. Currently, there is more than one provider available for T&D needs.	8/31/2019
557	Human Resources & Labor		Has PREPA incurred withdrawal liability with respect to the pension plan?	No. The pension plan is not governed by the Employee Retirement Income Security Act of 1974 (ERISA), as amended, 29 U.S.C. §1001 et seq. Therefore, withdrawal liability provisions are not applicable. Also, PREPA is the only employer that contributes to the pension plan. Thus, even if the plan were covered by ERISA, withdrawal liability provisions would not apply because the plan is not a multiemployer plan.	8/31/2019
558	Human Resources & Labor		Will withdrawal liability be triggered by the transaction or end of contract?	No. The pension plan is not governed by the Employee Retirement Income Security Act of 1974 (ERISA), as amended, 29 U.S.C. §1001 et seq. Therefore, withdrawal liability provisions are not applicable. Also, PREPA is the only employer that contributes to the pension plan. Thus, even if the plan were covered by ERISA, withdrawal liability provisions would not apply because the plan is not a multiemployer plan.	8/31/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
559	Human Resources & Labor		Describe and provide any practice or procedure relating to your drug testing programs (pre-hire, for cause, random, post-accident, safety sensitive)	<p>a) In 1999 PREPA implemented the Program for the Detection of Controlled Substances in the Company as established by Law 78 of 1997.</p> <p>b) Through the arbitration process in the Labor Department in 2004 stipulation is signed with corrective actions on detected positive cases and the process for the implementation and operation of the project is established. Program in its entirety.</p> <p>c) Law 107 of 2002-for the establishment of "Department of Homeland Security, and other purposes".</p> <p>d) Law 4 of 1971- Law of Controlled Substances of Puerto Rico.</p> <p>e) Policy on alcohol and drugs in the Electric Power Authority (2010).</p> <p>f) Procedure for the Application of Program of Tests for the Detection of Controlled Substances in Employees of the Electric Power Authority (Revised, 2012).</p> <p>g) Regulation Number II of Narcotic Drugs promulgated by the Secretary of the Treasury in accordance with the provisions of Act No. 48 of June 18, 1959, known as the Narcotics Act of Puerto Rico (1960).</p> <p>h) Orientations - on Law 78 (1997), policy of the authority on drug-free business and issues related to the program. Training of supervisory personnel on processes in case management and administrative processes</p> <p>i) Identification and Detection - realization of tests for the detection of substances in serialized activation, pre-employment and cases reasonable individualized suspicion</p> <p>j) Persuade the use of substances / legal aspects (administrative) stipulations, transaction agreements, executive clemency</p>	8/31/2019
560	Human Resources & Labor		Confirmation that all discrimination claims and agency filings (e.g., EEOC, NLRB, DOL, state equivalents) are reflected in Summary of Material Litigation 10.3.18	These filings are not reflected in the Summary of Material Litigation 10.3.18. PREPA's legal representation under the HR directorate addresses current discrimination claims and agency filings, which may found in the data room at 1.10.13.	8/31/2019
561	Other		Will the successful bidder be adequately protected from unfunded liabilities, particularly those associated with the pension plan?	Pursuant to Act 29-2009, as amended, the selected proponent will not be liable for the payment of unfunded pension liabilities or any other liabilities of PREPA, except to the extent set forth in the Partnership Contract. The selected proponent will be responsible for the payment of any required employer contributions for employees that elect to continue participating in PREPA's pension plan, but such contributions, if any, will be passthrough expenditures.	8/31/2019
562	Other		Is the agency requiring the successful bidder to assume, replicate, eliminate, or supersede any existing employee programs (e.g., medical, dental, wellness, etc.)? If so, which ones?	Yes; pursuant to Act 120-2018, as amended, the successful bidder must provide employee programs similar to those currently provided to PREPA employees. The payment of such benefits will be a pass-through expense under the O&M Agreement.	8/31/2019
563	Information Technology		Please provide a complete list of companies and entities they provide services to or receive services from and would require a transition services agreement in place.	For a list of companies providing services to PREPA IT, which would potentially require a transition services agreement, please refer to the IT Directorate budget/Service Agreements in the data room at 1.11.39.	8/31/2019
564	Human Resources & Labor		Clarification to question 174: If an employee elected to stay on the PREPA pension plan, how much would the company have to contribute?	The amount of the employer contribution will depend on how the pension charge is structured and whether it will be sized to cover all accrued and unfunded actuarial liability. However, any such contributions will be pass-through expenditures under the O&M Agreement.	8/31/2019
565	Information Technology		Please provide a spreadsheet that describes the various IT projects in the current budget (~\$25mm)	Please refer to the 2019-2020 IT budget/Service Agreements in the data room as 1.11.39.	8/31/2019
566	Information Technology	1.11.3	Please provide an update to document 1.11.3 (the 2018-2019 IT budget) in the dataroom	Please refer to the 2019-2020 IT budget/Service Agreements in the data room as 1.11.39.	8/31/2019
567	Human Resources & Labor		Please provide a docket of pending / threatened grievances	Please refer to 1.10.11-1.10.16 in the data room.	8/31/2019
568	Other		Please provide a capital expenditure plan for 10 years.	Please refer to the ten year Capital Reliability Plan in the data room at 1.5.6.1.	8/31/2019



#	Topic	Dataroom Reference	Question	Response	Date Answered
569	Human Resources & Labor		Labor: Other than the four CBAs, are there any other agreements or memoranda of understanding with the unions?	Following Hurricane Maria, PREPA entered into four agreements or "stipulations" outside of the CBAs, addressing need for temporary employment. These four agreements are no longer in force, but may be reviewed in the data room at 1.12.3.6-9. On June 8th, PREPA entered into an agreement in accordance with the needs of PREPA, extending temporary employment to emergency employees who comply with the specific requirements of the agreement. Please find this agreement in the data room at 1.12.3.6.10.	8/31/2019
570	Human Resources & Labor		Please provide a breakdown of the restructuring / FOMB / P3A costs over time	Please refer to the PMO & Title III tab of the FY20 Budget Detail in the data room as 1.2.3.9, which depicts the change from FY19 to FY20 broken down by advisor and work group classification.	8/31/2019
571	Finance		Please provide the detailed account breakdowns for all the line items in the current budget	Please refer to the FY20 Budget Detail in the data room as 1.2.3.9.	8/31/2019
572	Transmission		Please provide the Planned PREPA Projects backup information on a project-by-project basis	Please refer to the ten year Capital Reliability Plan in the data room at 1.5.6.1.	8/31/2019
573	Finance	1.1.1.10.1	Please provide a breakdown of the budget vs. actuals for GridCo only, excluding generation	Please refer to the FY20 Budget Detail in the data room as 1.2.3.9.	8/31/2019
574	Finance	1.1.1.10.1	Please provide a more detailed breakdown of General, Admin, & Other	Please refer to the FY20 Budget Detail in the data room as 1.2.3.9.	8/31/2019
575	Finance	1.1.1.10.1	Clarification of division between GridCo and GenCo, in particular the back office, administration services and labor costs	At present, all back office and administrative functions will be housed within GridCo, and any necessary functions will be provided to GenCo through a shared service agreement.	8/31/2019
576	Finance	1.1.1.10.3	Can you please provide the full S&L report on the VDR?	Please refer to the ten year Capital Reliability Plan in the data room at 1.5.6.1.	8/31/2019
577	Finance	1.1.1.10.3	Please discuss timing of capital spend, why are certain aspects not front loaded? (i.e. anchor guide, etc)	Please refer to the ten year Capital Reliability Plan in the data room at 1.5.6.1.	8/31/2019
578	Finance	1.1.1.10.3	Please provide as much detail (including list, descriptions and associated costs) with all of PREPA's planned projects.	Please refer to the ten year Capital Reliability Plan in the data room at 1.5.6.1.	8/31/2019
579	Finance		Please provide a listing of all federal, commonwealth, state, city, municipal, property, business license, local and other taxes that PREPA is subject/exempt to. Identify the ones that are subject to CILT	PREPA is exempt from all federal and local taxes. Contributions in lieu of taxes ("CILT") are amounts of electric energy that PREPA "contributes" or provides free of charge to municipalities "in-lieu" of paying property tax. This free consumption is capped by law, and excess amounts must be paid for by municipalities. To-date, no municipality has paid for annual excess consumption, which in aggregate is approximately \$20 million per year, due to the dire state of municipalities' financial situation. Earlier in 2019, FOMB required that certain municipalities start submitting fiscal plans.	8/31/2019
580	Finance		Procurement/Vendors: Is it the case that PREPA is currently exempt from paying sales tax for procurement of goods and services? In the context of the O&M Contract, is it the expectation that Operator will be exempt from sale tax for procurement of goods and services to the extent it relates to fulfilling obligations to PREPA under the O&M Contract?	As a government entity, PREPA is currently exempt from the payment of all taxes, including sales taxes. The expectation is that goods or services procured by the Operator on behalf of PREPA as part of the T&D Services will not be subject to the sales tax. However, Operator will be subject to the payment of sales and use taxes for goods or services procured on its own behalf.	8/31/2019
581	Finance		Customers: Are PREPA customers charged sales tax on electric services or other services? (Or any similar transaction taxes, excise taxes, etc.)? How is this administered?	PREPA customers are not charged sales tax on electric services or other services provided by PREPA.	8/31/2019
582	Finance		Please explain who is currently responsible for administering payroll taxes for the current PREPA employees?	Payroll administration is a shared task between the Controller's Office, led by Lizzandra Matias Varela, and PREPA Finance Payroll Department, managed by Miguel Gonzalez Lentini.	8/31/2019
583	Internal Audit		Please provide the Internal Audit Department Org Chart with a description of functional/subject matter roles.	Please refer to the Internal Audit Organizational Chart and Role description documents in the data room at 1.1.2.3.18-19.	8/31/2019
584	Legal		If Concessionaire acts as representative of PREPA, will the ServCo have the same rights, obligations and exemptions or will the contractor be required to follow the Private Party Proponent Process for easements, permits and land rights?	We understand that the concern is the exercise of rights over lands. If that's the case, PREPA will provide rights over all of its easements to the Operator under the O&M Agreement. The O&M Agreement will also establish the process for the acquisition of additional easements or lands are required for the T&D System.	8/31/2019
585	Regulatory		Municipal tax requirements for the Concessionaire	The operator will be exempt from the payment of municipal property taxes to the extent provided in the O&M Agreement. However, Operator will be subject to all other municipal taxes, unless it obtains an exemption from the applicable municipality.	8/31/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
586	Regulatory		Is PREPA / Operator liable for consequential damages (e.g., business losses from lost power)? Where in the tariff / law is the liability for consequential damages excluded or limited?	There is no legal limitation on the payment of consequential damages by PREPA or the Operator. However, Operator will be entitled to indemnity from PREPA for third-party claims to extent provided in the O&M Agreement.	8/31/2019
587	Legal		Will a third-party operator be bound by PR law, with the requirement of an insurance broker selected by the Treasury Department, or will they be able to independently select a broker?	Yes, but only to the extent that the Operator is selecting a broker on behalf of PREPA. Moreover, the law authorizes the Governor, in consultation with the PR Insurance Commissioner, to waive this requirement. See 26 L.P.R.A. § 1202. The parties may consider seeking a waiver of such requirement.	8/31/2019
588	Distribution		The IRP references a Voltage Conversion Policy to upgrade the Distribution primary voltage to 13.2kV. Could you please provide a copy of the policy?	Please refer to 1.1.2.3.17 in the data room.	8/31/2019
589	Procurement		Please advise status of Ecoelectrica 2019 Contract, please provide a copy	The Ecoelectrica 2019 Contract is currently under negotiation. PREPA is expected to draft proposed amendment language to the contract within the next four weeks. The PPOA term sheets are currently pending approval of the PREPA governing board.	8/31/2019
590	Distribution		How are the Design Standards for T&D that will meet the criteria specified in the data room being developed?: a) How are design standards being developed... using an existing spec and building from it, or creating from scratch? b) When will these standards be complete and available to share? c) Can you share what has been developed so far?	a) Design Criteria Documents (DCD's) - The development of DCD's was commenced with TRC consultants, and these codes and standards are approximately 90% (or more) complete. PREPA will complete the necessary work with its own personnel. - PREPA estimates that the construction standards will be completed by 10/30/2019 Construction Standards - PREPA has received two proposals, one each from Stantec and TRC. - PREPA is recommending that TRC complete the remaining work to finalize the construction standards, because of their knowledge or and history with PREPA and the development of the construction standards. - PREPA estimates that the construction standards will be completed by 12/30/2019  b) When the standards are complete, reviewed and approved. See estimated completion date above.  c) PREPA prefers to share codes and standards when they are completed and approved.	8/31/2019
591	Human Resources & Labor		Pension (including contributions, expectations of the successful bidder, what happens when term of public-private partnership expires)	The selected proponent will not be liable for the payment of employer contributions to the PREPA retirement system after the expiration of the term.	8/31/2019
592	Human Resources & Labor		Provide a headcount for the period between 2014 and 2019 for each in-scope position identified in the spreadsheet	Please refer to folder #1.12.2.16 in the data room.	9/20/2019
593	Finance		Operating Budget – Provide operating budget citing \$ amount by function (i.e., T&D groups, Customer Ops groups, each support service function) and explicitly the amount for vegetation management each year.	Please refer to the budget detail file in the data room at #1.2.3.9.	9/20/2019
594	Other		Does PREPA have a systematic and documented process for assessing risks to, people, property, or operations through any the following: a. Government and Regulatory Ratings or Requirements b. Infrastructure Survey Tools c. Third Party Evaluations d. Self-Assessments	a. PREPA is required by law to have industry standard insurance policies for operators, however it does not use external government and regulatory bodies to assess risk to people property or operations. See 1.9.1.10 b. PREPA carries out systemic and documented risk assessments using infrastructure survey tools through PREPA's insurance broker Edwin I. Rivera Brokers, which deploys Willis Towers Watson to provide infrastructural surveys of generation assets and substations yearly c. PREPA's latest third-party evaluation was in September 2012, when Tower Watson carried out a comprehensive evaluation of PREPA's insurance program. However, this report is no longer accessible to PREPA, due to changes in PREPA management, and a merger forming Willis Tower Watson d. PREPA conducts in-house self assessments of contracts, identifying potential risks to people, property and operations	9/20/2019
595	Information Technology		Please provide a detailed breakdown of IT staff by role along with role descriptions	Please refer to document #1.11.38 in the data room for a breakdown of roles by employee within the IT Direcotrate. Refer to #1.11.35 - 1.11.38 for corresponding org charts.	9/20/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
596	Other		Please provide warehouse KPI's, fill rate, etc.	PREPA procurement does not maintain KPIs, however, please refer to fill rate and "best practices" documentation in the data room as 1.3.10.11.	9/20/2019
597	Information Technology		Where do the joint-use agreements reside? Within PREPA Net, or GridCo?	The previous joint use agreement is no longer in force. Since 2018, the joint use agreement under consideration are to reside with PREPA. The current joint use agreement is in draft form and internally circulated for comment. Meetings are being coordinated with the different carriers in order to clarify doubts regarding the agreement. The PREPA governing board has requested a clause to be included in all contracts recognizing the possibility of a transaction, upon which the new operator may have the faculty to cancel or renegotiate each contract.	9/20/2019
598	Procurement		Are there any open actions on the warehouse general depot assessment?	The warehouse functional manual is complete in draft form, and is currently under review by the PREPA corporate standard procedures office. After approval, the document requires signature from Anthony Vega prior to completion. As a part of active warehouse management protocols, PREPA conducts daily assessments and evaluations of warehouse inventories, measuring stocks in reference to established maximums and minimums. PREPA then launches procurement procedures for needed items, or in instances of disproportionate regional demand, may transfer items from warehouse to warehouse.	9/20/2019
599	Legal		How many external legal advisors/law firms are currently on your outside legal panel? How is that panel established? If by RFP or otherwise, please describe the process and what current commitments such as monthly retainers or other fee arrangements there may be with outside counsel.	There are three law firm and two independent attorneys currently on PREPA's outside legal panel. They are as follows: 1) Diaz & Vazquez Law Firm, P.S.C., 2) Corretjer, LLC, 3) Elliot Greanleaf, 4) Angel Valencia (Independent attorney), 5) Guillermo DeGuzmán (Independent attorney). Law firms are selected based on specialization relevant to active litigation, in addition to prior work with PREPA, and resources available to the law firm. PREPA does not have monthly retainers, but uses contracts. Please note that this outside legal panel is contracted and assigned work by the Legal Affairs Directorate for matters related to its functions. This does not preclude other areas of PREPA from using the same outside counsel or others, whether under the same or a different contract, for matters related to their areas. The Legal Affairs Directorate, may prepare and evaluate their contracts for compliance with local laws but has nothing to do with the negotiating of the terms and conditions of said contracts. Nevertheless, all contracts for legal services are based on a per-hour rate, and services are provided upon request by PREPA, since no outside counsel is guaranteed a minimum number of hours per contract.	9/20/2019
600	Finance		Please provide the Management Comment letter, findings and observations on internal controls and procedures, issued by BDO for 2016 and 2017 audit of PREPA.	For 2017, please refer to pages 108 -145 of the draft schedule of findings and responses pursuant to the Government Accounting Standards, in the data room at #1.2.1.20.  For 2016, please refer to pages of 102 -139 of the finalized schedule of findings and responses pursuant to the Government Accounting Standards, in the data room at #1.2.1.19.	9/20/2019
601	Legal		Full list of permits Federal State and Municipal requirements for the Concessionaire for construction, operation and reclamation	The full list of required governmental approvals is to be prepared by PREPA, the Administrator and the selected proponent during the transition period.	9/20/2019
602	Finance		Has any benchmarking been done, particularly on the General Liability limit to determine sufficiency at \$75,000,000?	PREPA has not carried out benchmarking of the General Liability limit to determine sufficiency at \$75,000,000	9/20/2019
603	Legal		What is the threshold of automatic reporting to the carriers, that have not passed the ISR?	The threshold for automatic reporting to carriers below ISR, is over \$900,000 and below \$1,000,000, including bodily injuries in lawsuits.	9/20/2019
604	Legal		How many property damage claims happen each year that are less than \$10k?	There are approximately 400 to 500 claims each year. Please refer to the Risk Management Office Claims Dashboard in the data room at #1.9.1.12.	9/20/2019
605	Legal		How has liability program performed? Are there any big claims that passed ISR (over \$20 million for example)?	The liability program has performed well, and suitable to PREPA's Operations. PREPA has not incurred any claim in excess of the ISR, which may be verified in the PREPA Loss History in the data room as 1.9.1.11.	9/20/2019
606	Distribution		The CIM references 824 privately owned Distribution substations. Who operates and maintains these sites?	Please refer to section II of the "Book of Substations" in the data room at 1.3.2.17 , which lists all privately owned substations with their corresponding operators and maintainers.	9/20/2019
607	Finance		Please provide FY2019 (Ending June 30, 2019) General Ledger data file in format identical to FY2018 file. See folder: 1.2.2.2 General Ledger.	Please refer to document #1.2.2.2.6 in the data room.	9/20/2019
608	Human Resources & Labor		Do the collective bargaining agreements contain no strike/no lockout language?	The UEPI (Unión de Empleados Profesionales Independiente) CBA is the only collective bargaining agreement that contains no strike/no lockout language, specially in Article VII, Paz Laboral and in Article VIII, Compromiso de Fiel Cumpimiento.	9/20/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
609	Human Resources & Labor		Do the collective bargaining agreements contain successorship or assumption language requiring, for example, a new employer to assume the terms of the agreement?	None of the collective bargaining agreements contain successorship or assumption language regarding a new employer assuming the terms of the agreement.	9/20/2019
610	Integrated Resource Plan		Can you please provide some background explaining the scope of Siemens' engagement and your interaction with stakeholders, including PREPA, P3A, FOMB and PREB. Were there any material objectives defined by stakeholders that the resourcing planning in the IRP was required to address?	The level of interaction varies significantly. PREPA and PREB were key and active participants in defining objectives and constraints of the IRP. For example, PREPA's board defined the core objectives of the IRP, while more detailed objectives, such as constraints on reliability metrics like Loss of Load Hours ("LOLH"), came from PREPA management. PREPA also provided the fixed decisions details of the ESM scenario. PREB also steered the process, particularly in defining the level of renewable generation and storage to be interconnected per year, as well as defining sensitivities to be studied. The FOMB interacted with Siemens to align on inputs, such as the load forecast, and requested our results to reflect FOMB's view of PREPA. Contact with P3A was limited to receiving updates on the process.	9/27/2019
611	Integrated Resource Plan		Please confirm whether the results and cost forecasts in the IRP (and its supporting Excel files) are expressed in real or nominal dollars; we observed reference to both real and nominal dollars in the report and wanted to understand the inflation assumptions that went into the final cost forecasts.	The model was done in nominal dollars and the values in the spreadsheets (metrics) are also nominal, unless otherwise expressed. For reporting, some results are converted to real 2018 \$ using a deflator. For example this was done for \$/MWh average cost.	9/27/2019
612	Integrated Resource Plan		Section 1.2.1 of the IRP describes the condition that the system be developed with the capability to segregate into eight mini-grids to improve system reliability. Please describe how these mini-grids were determined, including discussing the size and configuration of the proposed mini-grids.	<p>The boundary of MiniGrids should not be considered static – MiniGrids boundaries are flexible. The process Siemens used was to identify the lines down to 38 kV that are likely to be out for an extended period of time following a major event and to make sure that under this scenario, there are sufficient internal resources to supply critical loads PREPA and Siemens provided a list of lines to PREB as a separate attachment (refer to PREPA ROI_1_3 Attachment 1) which defines the borders of the MiniGrids and largely matches PREPA's operating areas. Actual separation after a major event may look different and insofar as PREPA is able to recover the interconnection between the MiniGrids faster or ride through the event, the impact to the system will be minimized and reverting to normal operating conditions will be faster. However, the MiniGrids design provides safeguard against the vulnerable lines taking longer time to recover. The important aspect to keep in mind is that each MiniGrid is designed with a core that ensures that the critical loads and priority loads can be reconnected back to local generation. The core can be located by examining the investment on the MiniGrid backbones. While further assessment can be done to determine the probability of each individual line failing and estimating time to repair, Siemens relied upon PREPA's engineering and operational experience at this stage of the analysis. Additionally Siemens assumed that the lines had been repaired and brought back up to code.</p> <p>Eight MiniGrids were the results of the analysis presented above. For instance, Mayaguez is a single operational zone, however, it was split into North and South MiniGrids to ensure there will be resources in the North. These resources will minimize the impact to load and time it takes to reconnect either to the generation in the east or south. Also, interconnecting already energized electrical islands during restoration (e.g. Mayaguez North and South) is much safer and faster than energizing cold load. On the other hand, although San Juan and Bayamon are two operational zones, they are considered one MiniGrid because they are well interconnected.</p> <p>More information can be found in Appendix 1 Transmission &amp; Distribution, Section 2.3 Minigrids Design, including the size of the MiniGrids in terms of total load in MW, broken down by Critical, Priority, and Balance load.</p>	9/27/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
613	Integrated Resource Plan		Regarding the installation of 18 peaking units (418 MW total capacity) in 2021 to service critical and priority loads within the mini-grids – How was it determined to use peaking units and were other alternatives considered to support mini-grid peak demand and reliability targets? Was there any discussion or analysis on the topic of how these peaking units might be “dedicated” to only one mini-grid? For example, if peakers in 2-3 grids are out-of-service due to storm, do they have equivalent “claim” to generation output from other mini-grids? If that is the case, how is this planning assumption different from centrally dispatched generation?	<p>The key criterion is that the thermal peaking generation must be installed in such a way that it resilient and has high probability of being available right after a storm event. In as much as other sources meet this criterion, they could be considered.</p> <p>The analysis considered that after the storm the MiniGrid would be isolated from the rest of the system and the supply would be limited to resources within the MiniGrid. In other words, it would not have access to generation outside of the MiniGrid. In the event that two MiniGrids or more remained interconnected, it would be up to PREPA’s dispatch operations to determine how to share the available generation.</p>	9/27/2019
614	Integrated Resource Plan		Were the transmission requirements to interconnect the new solar additions planned discussed in the IRP? If so, could you please provide a reference to the section or describe the considerations given to transmission requirements. If not, please outline why it was not included and where the demarcation between generation and T&D occurred with respect to creating this model and report?	<p>Yes, interconnection of utility scale solar PV was discussed in Appendix 1 Transmission &amp; Distribution, Section 3.6 Generator Interconnection. This section includes the discussion of large thermal, small thermal and PV.</p> <p>Steady state power flow analyses and stability analysis were performed (see Appendix 1) considering all new and existing resources (that were not retired). Given the fairly large amounts of utility scale PV defined in all LTCE plans, Siemens and PREPA worked to identify and connect these modeled resources at buses where there would be: a) sufficient transmission capacity to evacuate the generation and b) are relatively close to areas where the PV would or could be developed in reality. Distributed PV is interconnected at the substation level and considers the levels of PV supplied from the feeders that start at those substations.</p> <p>Steady state power flow analyses as performed showed no concerning reliability violations . However, like all other generators, all solar PV generation will have to undergo the customary generation interconnection study when being developed.</p> <p>Transmission ends at the 38 kV level (included) and distribution is all voltages under it; e.g. 13.2 kV, 9.2 kV, 4.16 kV etc.</p>	9/27/2019
615	Integrated Resource Plan		What is the criteria or logic formula used to estimate increased capacity expansions (beyond that of the peakers)? Were there alternatives that considered reducing the timeline of the long-term capacity expansion?	<p>The LTCE (Long Term Capacity Expansion) was defined by the optimization process in AURORA that had the objective of minimizing the total cost of supply (variable, fuel and fixed including capital) subject to 1) meeting the load, 2) minimizing the cost of energy not served, 3) maintaining a system wide reserve margin of 30%, 4) MiniGrid reserve margins (varying according to the strategy) and 5) compliance with the RPS. The timeline of additions and retirements is a function of the above and changing it would increase the cost of supply. Note that all MATS non-compliant units needed to be retired by the end of 2024.</p>	9/27/2019
616	Integrated Resource Plan		Could you please discuss criteria for plant retirements? Were the schedules primarily dictated by Mercury and Air Toxics Standards (MATS) compliance issues? Can you please discuss the timing of retirement in relation to the new capital additions?	<p>All retirements except for those occurring by the end of 2024 (MATS dictated), were economic retirements defined by AURORA’s LTCE optimization.</p>	9/27/2019
617	Integrated Resource Plan		Could you please discuss variability in electricity generated year over year by specific plants including: causes, rationales and if they are related to battery storage (BESS) Please find below select examples: (not an exhaustive list): <ul style="list-style-type: none"> <li>- Aguirre 1 CC has zero production in 2023</li> <li>- Mayaguez GTs 2 / 3 / 4 is shut down in 2026, then resumes production thereafter</li> <li>- San Juan 6 CC conversion production peaks in 2021, then falls by half, then shuts down permanently in 2025</li> <li>- New build thermal peakers hit peak production in 2021, then fall by 90% and produce minimal energy thereafter</li> </ul>	<p>It is the result of a) changes in the load and b) new generation additions and retirements over time. Particularly the peaking generation (being relatively high cost) is very sensitive to these changes. San Juan 5&amp;6 (and 6 in particular) have higher heat rates compared with other thermal generation (see below) and are displaced by lower heat rate units.</p> <p>San Juan 5 CC_Conversion Heat Rate of 7,644; San Juan 6 CC_Conversion Heat Rate of 7,862; Palo Seco CCGT heat rate of 7,423; Costa Sur CCGT heat rate of 7,437</p>	9/27/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
618	Integrated Resource Plan		Can you please describe the trend of decreasing utilization of the thermal generation facilities? In particular, we noticed that over the next ten years peaking plants and CCGTs are projected to have average utilizations of approx. 1% and 40%, respectively. Can you please describe what is driving the lower utilizations of the CCGTs?	This is largely a result of a heavily declining utility served load, due to the combination of 1) flat to declining gross load, 2) 2% annual compounding decline in load due to energy efficiency and 3) the increase of customer level distributed resources. In addition, the thermal resources are displaced by new renewable generation which has near zero operating costs and is therefore dispatched first.	9/27/2019
619	Human Resources & Labor		Please confirm whether there are employee contributions to the pension plan. If so, what is the percentage?	Yes, employee contributions are 11%.	9/27/2019
620	Legal		Do the current CBAs or other related work rules permit the use of non-union labor for the FEMA work?	<p>We do not believe that current CBA rules preclude PREPA from using non-union labor for FEMA approved subcontract work.</p> <p>PREPA's CBA has a rule prohibiting the subcontracting of the operation and maintenance work or tasks of union employees ("Subcontracting Restriction"). Operation and maintenance has been broadly defined to include any repair, renovation or improvement made by PREPA to maintain its properties in good and efficient operating condition, excluding new construction projects or extraordinary improvements.</p> <p>The arguments for concluding that the Subcontracting Restriction would not apply are the following:</p> <ol style="list-style-type: none"> <li>1. If the FEMA subcontracting work falls within "new construction projects or extraordinary improvements", such work would not be subject to the Subcontracting Restriction.</li> <li>2. There are five exceptions to the Subcontracting Restriction. Three of those exceptions relate to "occasional work or labor" which requires specialized personnel or equipment. There is an argument that the FEMA subcontracted work is "occasional" because it is not of a routine or repetitive nature but rather responds to particular needs related to recovery, mitigation or resilience.</li> <li>3. Also, while not specifically addressed in the exceptions, if the FEMA rules require that the work be subcontracted to a third party, it would be difficult for the union to argue that PREPA is violating the CBA by virtue of complying with the FEMA requirements.</li> <li>4. We believe that the Subcontracting Restrictions have been suspended by virtue of Act 3 – 2017 because, arguably, those work rules impede the most efficient operation of PREPA. While these restrictions are scheduled to expire in 2021, it is possible that the suspension will be extended given the likelihood that the current financial challenges faced by PREPA and the Commonwealth generally may not have been resolved by the current expiration date.</li> <li>5. Depending on the number of T&amp;D employees hired by the Operator, even if the Subcontracting Restriction were to be applicable in this instance, PREPA may not have sufficient specialized personnel to carry out the work contemplated in the FEMA projects.</li> </ol>	10/14/2019
621	Information Technology		Please provide the IT information and plans from the GridMod plan	Please refer to the Grid Mod plan in the data room at #1.5.8.2.	10/14/2019
622	Human Resources & Labor		There is a merit annuity and an accrued benefit; Which employees are entitled to each or both? How is a coordinated benefit determined? Please provide examples of how different employees' pension is calculated – an employee with 30 years, an employee with 20 years, a new employee and an employee over age 65.	Please refer to folder #1.12.10 in the data room on pension benefits for a description of retirement benefits.	10/14/2019
623	Human Resources & Labor		What percentage of the employees will have the opportunity to stay in the PREPA plan versus participating in a private employer plan?	All PREPA employees that are hired by the Operator will have the option under Act 29-2009, as amended, to elect to continue participating in the PREPA plan. The percentage of such employees that will elect to continue participating in the plan is unknown at this time.	10/14/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
624	Human Resources & Labor		For those employees that will participate in the private employer plan, what happens to their pension benefits in the PREPA plan?	The employee retains all benefits accrued under the PREPA pension plan (which will be effective once such employee satisfies the requirements to retire under the plan), but they don't continue to accrue additional benefits.	10/14/2019
625	Information Technology		Please provide the supporting build-up estimate of the physical and cybersecurity funding in the PREPA plan.	Please refer to the Grid Mod plan in the data room at #1.5.8.2.	10/14/2019
626	Information Technology		Please provide the contract that allows PrepaNET to utilize the fibre optic network owned by PREPA	Please refer to the OTILA contract and amendments in the "All Other Contracts" folder in the data room at #1.8.6.	10/14/2019
627	Other		Are there any consolidated metrics or data that captures rework costs in the field due to material, inspection, documentation, change orders, etc?	PREPA does not gather or maintain consolidated metrics or data that captures additionally incurred costs in the field.	10/14/2019
628	Planning / Contracts		Please provide the list of Material and Supply vendors support T&D	Please refer to the Spend by Supplier document in the data room at #1.3.10.24.	10/14/2019
629	Finance		Position request for the increase in salaries and wages	Please refer to folder #1.11.15 in the data room.	10/14/2019
630	Human Resources & Labor		Please provide details on overtime hours worked	Please refer to the monthly payroll reports included in the data room in folder #1.2.2.18. Overtime amounts are included, by employee, in columns F and H.	10/14/2019
631	Planning / Contracts		Please provide the OMS database report / performance report for the last 5 years	Due to storage constraints and fragility, PREPA retains statistics on the OMS database and performance only for every hour over a seven day period. The latest seven day period may be found in the data room at 1.11.41 and 1.11.42. This system is currently being upgraded, pending administrative approval.	10/14/2019
632	PMO		Please describe how PMO works with the Planning group	The Project Management Office is the executory authority which provides oversight and management resources for projects launched by the Planning Division. The Planning and the Project Management Offices work in constant communication and together determine the priority order of PREPA projects and ensure compliance with the Certified Fiscal Plan.	10/14/2019
633	Legal		What is the amount spent on outside counsel?	Please refer to #1.1.2.3.21 in the data room which includes outside counsel spend across directorates for litigation, Title III, and partial transactional support.	10/14/2019
634	Finance		Detailed 2018/19 budget/actual/forecast for the Finance team.	Please refer to the budget to actuals report in the data room at #1.2.22.	10/14/2019
635	Federal Funding		Could you explain what, if any, Federal procurement rules would be applicable if Operating Co wanted to use an arrangement with an affiliate to perform work under the O&M Agreement. For example, if Operating Co would want to use an affiliate for certain tasks (emergency and/or non-emergency), would the affiliate have to compete with other potential contractors/subcontractors?	All costs requested to be reimbursed with Federal Funding must comply with all the procurement provisions of 2 C.F.R. Part 200 (see Federal Funding Supplement in Data Room). The affiliate will have to compete with other potential contractors. In order for costs to be reimbursed with Federal Funding, full and open competition is required. Procurement and performance must also be conducted in accordance with a compliant conflict of interest policy.	10/14/2019
636	Federal Funding		How has the risk of OIG/DHS overruling FEMA decisions regarding its review of PREPA systems been addressed (e.g., Cobra audit findings) by PREPA?	The OIG makes recommendations to FEMA. After OIG's recommendations are issued, Owner and the Grantee have the opportunity to respond, including by explaining to FEMA why the OIG recommendations are incorrect. If FEMA does not agree with the OIG's recommendations, the OIG can appeal to the Undersecretary for Management at DHS who can make the final determination. If FEMA agrees with the OIG's recommendations and deobligates or disallows future funds, PREPA can then appeal FEMA's decision and may also be eligible to arbitrate the issue under the new Disaster Recovery Reform Act.	10/14/2019
637	Federal Funding		Explain the role of the Operator in each step of the Federal Funds process and how will the Operator interact with PR government officials/PREPA in seeking federal funds? For example, in the 5th Amendment to the RFP an evaluation criteria includes "procurement" of federal funds. Please explain the role of the Operator in "procuring" these funds and where is this role described among the other scopes of work PREPA is seeking the operator to perform.	The current intention is that Operator will identify needs of the T&D System's recovery and mitigation projects in conjunction with Owner and COR3 and conduct Federally compliant procurements to meet those needs after obligation. The Operator will be acting as an agent of Owner. COR3, as the Grantee of FEMA funding, will review projects to ensure that costs were incurred in compliance with FEMA law, regulation and policy. The Operator may be called upon to educate various levels of government to provide the status and needs of the T&D System; however, this is not lobbying. Operator may not use any Federal Funding to conduct "lobbying". The Government of Puerto Rico will continue to work with federal partners to obtain and maintain all available and potential funding for the T&D System.	10/14/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
638	Federal Funding		Please clarify if under the O&M/P3 agreement the Operator will be entering into the contracts with third parties as agent for PREPA for FEMA projects. If so, has this been brought to FEMA's attention as a contracting methodology. If it has been brought to FEMA's attention, has FEMA addressed what procurement rules should apply to the "agent for" procurement process and "agent for" contracts? If it has not been brought to FEMA's attention, has PREPA considered the potential for developing and/or negotiating an "agent for" procurement process using the authority of, for example, section 19 of Act 29.	Neither FEMA, nor any other outside agencies, have been briefed regarding the terms of the O&M Agreement. As previously stated, the P3A will request that FEMA, FEMA PDAT and DHS-OIG review the O&M Agreement and the Federal Funding Procurement Manual during the Front-End Transition Period. The P3A will request that FEMA and the DHS OIG provide any comments or concerns upon their review. However, the P3A cannot guarantee that FEMA and/or the DHS OIG will respond, written or otherwise.	10/14/2019
639	Federal Funding		Can you provide us your current understanding of the rules that would be described in the Federal Funding Procurement Manual ("Manual") and would PREPA agree to have this Manual reviewed and approved by FEMA/PDAT as a Condition precedent to service commencement?	The Federal Funding Procurement Manual will establish and govern the manner in which all matters related to Federal Funding will be handled, and will be updated as necessary to reflect any changes in Applicable Law affecting Federal Funding. This manual must be (i) prepared during the Front-End Transition Period by a planning team, which is composed of representatives from each Party and established by the Parties promptly after (or within 60 days of) the Effective Date Section 4.1(d) (Front-End Transition Period – Federal Funding Procurement Manual), and (ii) finalized as a condition precedent to the Service Commencement Date (Section 4.5(i) (Condition Precedent to Service Commencement Date)). The Federal Funding Procurement Manual may be reviewed and/or approved by FEMA, FEMA PDAT and/or DHS OIG prior to the completion of the Front-End Transition Period. However, the P3A cannot guarantee that FEMA, FEMA PDAT and/or DHS OIG will review or provide any sort of feedback on the Federal Funding Procurement Manual. Therefore, review and/or approval of the Federal Funding Procurement Manual is not a condition precedent to the Service Commencement Date. Instead, the conditions precedent to the Service Commencement Date include (i) finalization by the Parties of a mutually agreeable Federal Funding Procurement Manual (Section 4.5(i) (Condition Precedent to Service Commencement Date – Federal Funding Procurement Manual)) and (ii) evidence that the funding contemplated for Capital Costs – Federally Funded for the first three years of the Term is available (Section 4.5(h) (Condition Precedent to Service Commencement Date – Federal Funding)). We believe these conditions represent what is (A) realistic to achieve within the time frame contemplated for turnover of the T&D System to Operator and (B) necessary to give Operator comfort that it will be able to immediately start on the federally funded Capital Improvements that will lead to both improvements in the T&D System and Operator's ability to meet the Performance Metrics and earn the Incentive Fee.	10/14/2019
640	Customer Services		Can you provide generic example residential, industrial, and commercial bills?	Please refer to 1.3.7.31-33 in the data room as reference residential, industrial, and commercial bills.	10/14/2019
641	Labor		Please provide a copy of the ammendment, or revised Collective Bargaining Agreement, and related documentation on the salary increase and modification in job descriptions announced on October 1 between PREPA and the UITICE union.	Please refer to the ammendment in the data room as 1.1.2.3.26.	10/14/2019
642	Real Estate		How many Right of Ways ("ROWs") have complete lines (as lines are generally a mix of ROWs and eminent domain). Have you identified the complete lines?	PREPA does not maintain records of acquisitions and access rights by line. PREPA has not identified the complete lines under ROWs. However, nearly all lines are a combination of domain and easements.	10/28/2019
643	Finance		Latest report on the fixed assets (showing acquisition date/cost and the respective depreciation.	Please refer to the 4 fixed asset ("FS-696 Assets FY 2019 Assets") reports in the data room folder #1.1.2.3	10/28/2019
644	Finance		COPE Information - Construction/Occupancy/Protection/Exposure details would be helpful. Do you have any details around HPR - Highly Protected Risks or storm-hardened facilities? Are there company assets in known flood zones?	PREPA does not maintain COPE Information or information on HPR. PREPA does have company assets in known flood zones and has begun a study to document which T&D assets are currently at risk. This report is expected to be completed and made available in the data room in late November 2019.	10/28/2019



#	Topic	Dataroom Reference	Question	Response	Date Answered
645	Procurement		Confirm if PREPA uses any assets, goods or services that are owned or contracted for by a third party/government department, and where PREPA is not a contracting party for the use of that asset, good or service. Please identify any such instances and, where applicable, please provide copies of any third party contracts PREPA is leveraging to this end.	PREPA uses a Puerto Rico General Services contract for small scale, non-generation fuel supply from Total Petroleum for use in PREPA vehicles. Please refer to the Total Petroleum Contract in the data room at #1.8.2.21. PREPA also receives Microsoft services administered from the Puerto Rico Office of Management and Budget. PREPA does not retain the contract to these services, as they are procured by an external Puerto Rico government organization.	10/28/2019
646	T&D	1.5.6.1	As per the Sargent & Lundy report Sargent & Lundy "T&D 10 Year Capital Reliability Plan – Final 8.1". Please clarify and/or define "Activity" column reflected in table G9.	These "activities" refer to Sargent and Lundy recommended initiatives for the investigation, management, impact assessment and adjustment to the no rent services that support third party connections. These "activities" are not initiatives represented in either the PREPA fiscal plan or the Integrated Resource Plan.	10/28/2019
647	Customer Services		Is there an underground locates program implemented in Puerto Rico? If so, can you confirm who responds when someone calls regarding this program? Is this coordinated through PREPA?	Excavation work or similar activities which require locating underground utilities are directed to verify this information from the Puerto Rico Department of Transportation (DTOP) via their website portal. Upon receipt of an information request, the Puerto Rico Department of Transportation posts the request onto an application, which PREPA must check every week. PREPA does not receive a formal notification of such a request, and therefore must diligently manage their access to this application. Verifying this application is the responsibility of PREPA Dispatch, which will then direct the request to a district supervisor to verify the request and respond to the pending request from the Department of Transportation. The process to verify and respond to requests for information takes several days. PREPA is required to respond to requests in a timely fashion.	10/28/2019
648	T&D	RFC #469	How many years of historical interruption data are used in PREPA's calculation of TMED?	PREPA uses three years of historical interruption data for the calculation of TMED. PREPA intends to extend this period to five years.	10/28/2019
649	T&D	RFC #469	Does PREPA exclude "planned" interruptions from the calculations of their indices? If so, what is PREPA's definition of a planned interruption? Does it require customer notification in advance of the interruption to exclude it? If so, how far in advance?	PREPA does exclude "planned" interruptions from performance indices. PREPA defines planned outages as planned temporary disconnections of power supplies for ongoing network maintenance and upgrade work. By PREPA's definition of a planned interruption, PREPA is not required to notify customers in advance in order to exclude the incident from the indices. However, PREPA is required and complies under Law 17-2019 to notify customers 48 hours in advance of planned interruptions.	10/28/2019
650	T&D	RFC #469	How does PREPA delineate between transmission and distribution equipment for the purposes of reliability reporting? For example, is distribution defined as everything downstream of the distribution substation power transformer primary disconnect switch?	Yes, PREPA delineates transmission and distribution for liability reporting as described with distribution downstream from the substation power transformer primary disconnect switch.	10/28/2019
651	T&D	RFC #469	Does PREPA include secondary/service level interruptions in the indices? For example, if a fault occurs on a service drop to an individual home, resulting in an interruption to that home, is that interruption included in the indices? The same example would apply to failure of a secondary network supply to a large customer.	No, secondary/service level interruptions are excluded from the reliability indices. Per PREPA T&D management, customer level interruptions, either in individual homes or larger customers, do not significantly impact the statistics.	10/28/2019
652	Human Resources & Labor		Is litigation threatened or conducted against the plan or relating to the plan?	There is currently one case relating to the pension plan, the case of Sistema de Retiro de Empleados de la AEE, et al. v. AEE, Case No. SJ2018CV00720. The case is currently before the Court of Appeals of the Commonwealth of Puerto Rico in appeal number KLAN201900412. PREPA obtained the dismissal with prejudice of the complaint through a motion for summary judgment. The plaintiffs appealed the judgment of dismissal. On July 23, 2019, PREPA filed its appellee brief. The Court of Appeals has not ruled on the appeal yet.	10/28/2019
653	Customer Service		AMI budget is \$700M? What is baked into that number? Is there a timeline in place for AMI roll out?	The \$700mm AMI budget is based on a third party analysis and serves as an aspirational figure. However, per order from the P3A authority, PREPA has postponed further action regarding the AMI until after the T&D transaction, whereupon the chosen operator may fully contribute to the procurement process. Please refer to the letter from the P3A authority in the data room at #1.3.7.34.	10/28/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
654	Federal Funding		What are the existing Systems Contracts, what is their scope of work, and would Operating Company be expected/required to use them in performing FEMA/HUD PWs? If required to be used, were the System Contracts procured in accordance with all Applicable Laws, including Federal procurement rules?	<p>All contracts published on PREPA's website, as required by Act 57, and all active PREPA contracts published to the PR Controller's website are located in the data room folder Commercial Contracts &amp; Agreements. In general and subject to any potential legal requirements, Operator would not be expected or required to use the existing System Contracts in performing the O&amp;M Agreement and FEMA/HUD PWs. Operator would be expected to review and understand the costs and benefits of existing System Contracts and would be expected to take action, as Owner's agent and T&amp;D System Operator, to keep, terminate or replace contracts, as possible and as deemed necessary or appropriate to perform the O&amp;M Agreement in a cost-effective manner.</p> <p>If the scope of work of current System Contracts was not procured in a way that contemplated expenditures of the nature and scale for a federally funded project, federal procurement rules would likely require that the work be re-procured in order to ensure full and open competition. The revised O&amp;M Agreement includes a representation by Owner that each material System Contract is in full force and effect (Section 19.1(i) (Representations and Warranties of Owner – System Contracts)).</p>	10/28/2019
655	Planning / Contracts		Does PREPA have emergency response plans to address all hazards / incidents that impact facilities or infrastructure?	PREPA does maintain an emergency management plan that meets current FEMA and Department of Homeland Security standards, as is evidenced by annual submittals to FEMA and the Puerto Rico Emergency Management Agency (PREMA). At some point in the future, FEMA and Department of Homeland Security will issue new guidelines based upon learnings from Hurricane Maria and other emergency events. At such a time, PREPA will then look to review and update the plan as required to new standards in compliance with newly issued guidelines.	11/15/2019
656	Planning / Contracts		What is the scope of the emergency response plans and are they shared with the business continuity lead?	PREPA's current emergency response plans include high level response protocols to emergency events as they relate to the protection of life and property. PREPA's business continuity plan, currently under formulation, will align to the current emergency management plan and additionally to a new crisis management framework to be implemented in Q1 2020. As the business continuity lead is a member of the PREPA Emergency Crisis Team, they will have access to the emergency response plans, and will be active in formulating future plans.	11/15/2019
657	Information Technology		Please provide a network map / diagram for the Aguirre server room (both physical mapping and logical mapping of the servers)	For the physical diagram please refer to document #1.11.8 "Corporate Network Redacted" and #1.11.43 "Aguirre_DRC_Network" in the data room.	11/15/2019
658	Planning / Contracts		What are the decommissioning / clean up costs for existing PREPA generation assets? Are those already built into rates?	No studies or analysis have been performed to assess the costs of disposal / decommissioning of generation plants and associated environmental costs. However, such costs would not be the responsibility of the T&D Operator. According to the PREPA Generation Director, no PREPA plants or plant sites have been fully decommissioned or retired. Several plants are long-term out of service or mothballed, and the IRP calls for retirement or decommissioning of a significant portion of PREPA generation capacity. While the IRP identifies the convenience of retiring generation assets, it does not provide analysis for decommission and environmental costs.	11/15/2019
659	Finance		Please provide the last three months of Cash Flow statement (specifically revenue collected from all Customers)	Please refer to folder #1.2.23 in the data room for the weekly cash flow reports.	11/15/2019
660	Human Resources & Labor		Please confirm if there are any required employee contributions to the defined benefits pension plan.	PREPA employees hired before 1993 contribute 9% of their paycheck to the retirement system, while PREPA employees hired after 1993 contribute 11% to the retirement system.	11/15/2019
661	Human Resources		Can you clarify whether post-retirement medical / other benefits be treated as part of pass-through expenditures, or administered through the pension portion of the Transition Charge?	Post-retirement medical and other benefits may initially be treated as part of pass-through expenditures if the Pension Charge has not yet been implemented. The fiscal plan currently envisions all pension and other post-employment benefits ("OPEB") as being funded through a dedicated rate rider.	11/15/2019
662	Legal		How long will it take for FEMA and Puerto Rico to complete all phases and to obligate funds for PW 496?	PREPA cannot determine the timeline of completing all phases for PW 496 at this time.	11/15/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
663	Legal		<p>Data room file 1.13.2 contains a "PREPA Federal Funding – Project Status Details 101519 Worksheet":</p> <p>a. Does this document indicate that as of 10/15/19 PW 496 is in Phase # 3, Process Step, the CRC Scope of Cost Completion Phase?</p> <p>b. How do the order or organization of PWs on the worksheet relate, if at all, to the Grid Modernization Plan?</p> <p>c. Are all of Category F PWs that include hazard mitigation covering 100% of the anticipated estimated costs of hazard mitigation projects included on this worksheet?</p> <p>d. If no,</p> <p>(i) What percentage of the total estimated costs of Category F hazard mitigation projects are covered by the PWs on the worksheet?</p> <p>(ii) Is there a plan of when, by time period, the Category F hazard mitigation projects will be submitted. If such a plan is not available, will such a plan be developed and by when?</p>	<p>a. Yes, PW 496 is in Phase # 3, Process Step, the CRC Scope of Cost Completion Phase.</p> <p>b. The order and organization of the PWs do not necessarily relate to the Grid Modernization Plan.</p> <p>c. The Category F PWs require 90%/10% funding because they are under FEMA Public Assistance. Cost share may be supplied in part from the Bipartisan Budget Act.</p> <p>ii. Such a plan is not available at this time and timeline of when such a plan would be developed cannot be determined.</p> <p>Please be advised that the Project Status Details Worksheets are works in progress, currently incomplete, and subject to change.</p>	11/15/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
664	Other		<p>General Supply Chain Management Questions:</p> <ol style="list-style-type: none"> <li>1. Please provide Organization Chart for D-28 (Suministros/Supplies) – Supply Chain</li> <li>2. Please provide Roles and Responsibilities by functional area under D-28 (Suministros/Supplies) – Supply Chain</li> <li>3. Please provide Source to Pay business process map for both Transmission and Distribution</li> <li>4. Please provide a list of Material Handling Equipment, include Preventative Maintenance schedules and age of equipment</li> <li>5. Please provide inventory critical spares lists</li> <li>6. Please provide vendor performance documentation</li> </ol>	<ol style="list-style-type: none"> <li>1. Please refer to 1.3.10.14-21 in the data room for the procurement supply chain organizational charts.</li> <li>2. Please refer to 1.2.10.25-26 (PREPA Procurement Role Descriptions parts 1 and 2) in the data room.</li> <li>3. PREPA procurement uses Asset Suit for requests in value over \$5,000, iProcurement for smaller warehouses needs (stock items/cataloged items cannot be purchased through iProcurement) lower in value than \$5,000.</li> </ol> <p>A Procurement request is generated at the warehouse level and passed to the procurement directorate. Once the request is processed and approved by the corresponding Warehouse personnel/approval levels through Asset Suit, it is received by a purchasing supervisor in charge of the procurement process. Upon evaluation of the requisition to ensure that all necessary approval levels, information and supporting documents are included, the purchasing supervisor may call the end user for any necessary clarifications and then proceed with the corresponding procurement process (i.e., competitive sealed bid process, direct order if the item is sole source, etc.). Competitive sealed bid processes are published on aeepr.com and PowerAdvocate©. Upon receipt of offers, the purchasing supervisor evaluates the offers individually, refers to the end-user if technical evaluations are required for determining compliance, and oversees compliance with PREPA procurement standards and applicable local and federal government contracting laws. Once a purchase order is awarded, a copy is sent to both the supplier and requester, who follows up on delivery of the order. Items are received, evaluated for compliance per the purchase order specifications either by warehouse personnel or the end users (depending on the item) and a receiving report is then registered in Asset Suite.</p> <ol style="list-style-type: none"> <li>4. Please refer to 1.3.10.22. in the data room, which includes vehicle, maintenance handling equipment, and age of equipment.</li> <li>5. After PREPA's experience in Hurricane Maria, all materials, including basic fittings, reached critical levels. For this reason, all items in warehouse are considered critical spares in practice. However, PREPA has a list of "most-need" items, currently under re-evaluation, to be used to reestablish emergency services which may be found in the transaction data room as 1.3.10.22.</li> <li>6. PREPA does not maintain documentation of vendor performance documentation. Vendors that do not comply with PREPA procurement standards are suspended from PREPA's Supplier Registry for periods of no less than 3 months and no more than 1 year. They may not participate in procurement processes during their suspension. These restrictions may be amended due to critical need or financial constraints. The vendor bidding process may also be put on hold if the necessary documents are not supplied by the vendor.</li> </ol>	11/22/2019
665	Federal Funding		<p>Can you share the hazard mitigation proposals, cost estimates and scopes of work shared with FEMA?</p>	<p>All of the permanent and emergency work project formulation submissions to FEMA are included in the data room in folder #1.13.6 and 1.13.5 respectively. Permanent work projects that are not yet PWs have been included in the project formulation folder at #1.13.7.</p> <p>Please note that PREPA is still actively working with FEMA on the documents mentioned above and FEMA has not "signed off". As such, hazard mitigation plans have generally not been drafted.</p>	11/22/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
666	Federal Funding		The Grid Modernization Plan summary notes a potential 6 cents per kWh in savings from current rates (p. 5). Can you breakdown the source of those savings?	<p>The mentioned potential savings are based on projected initiatives and savings included in the 2018 PREPA Fiscal Plan as certified by the FOMB, which the drafting of the Grid Modernization Plan for the Governor of Puerto Rico was based upon. Further, the Grid Modernization Plan is a high-level document intended to provide “the vision, transformation approach, and cost estimate input for the permanent reconstruction of the Puerto Rico energy system.”</p> <p>For your ready reference, please refer to the “Grid Mod Talking Points” data room as 1.4.8.3 that was generated by COR3 in 2018, and the assumed breakdown of potential savings (again, based on the 2018 fiscal plan for PREPA as certified by the FOMB). This slide identifies the potential saving by improved generation efficiency, renegotiation of purchase power agreements, implementation of advanced metering, and the introduction of leading industry practices and technologies.</p> <p>Nevertheless, under the 2019 PREPA Fiscal Plan as certified by the FOMB, operational savings and/or enhanced revenues may be generated by way of (i) renegotiation of fuel supply contracts, (ii) grid management and modernization, (iii) real estate optimization, (iv) generation conversion and repairs, (v) implementation of advanced metering, (vi) improving contract management, (vii) OT reduction and labor capacity assessments, (viii) fleet management, (ix) improved working capital management regarding CILT and collections of accounts receivable, and (x) development and implementation of a fuel procurement strategy. Further detail on these cost saving initiatives may be found in the data room as 1.1.3.11.</p>	11/22/2019
667	Federal Funding		As to disbursement of FEMA funds, will the funds be placed in an account that the Operator will have access to immediately fund the hazard mitigation program? If so, please review mechanics of drawing from the account and how much will be in the account at any time.	Hazard Mitigation is reimbursement program, therefore FEMA will not place the funds into any account in advance. Moreover, per the O&M agreement, there is no separate mechanism for Hazard Mitigation, as it would just follow the Capital Projects Federally Funded language.	11/22/2019
668	Finance		Please provide the “Waterfall” settlement structure as it relates to the Operator in the event of a Bankruptcy.	<p>If the RSA is implemented as planned, legacy PREPA debt will be an obligation of a special purpose vehicle (“SPV”) supported by a transition charge that is owned by, and the property of, the SPV (the “Transition Charges”). All other revenue streams generated by the system (“PREPA Revenues”) are owned by and the property of PREPA. As you know, both the PREPA Revenues and the Transition Charge will be administered and allocated by the Operator pursuant to the terms of the Servicing Agreement. In terms of the waterfall structure, in the normal course the Operator will get paid from the PREPA Revenues, and the payment of the operator fee would constitute an operating expense of PREPA. In the normal course, the SPV would be entitled to the Transition Charge which would be used to service the legacy debt.</p> <p>In the event of a future PREPA bankruptcy, PREPA Revenues would continue to get allocated per the Servicing Agreement and the Operator’s fees and all pass through expenses would continue to work as they do prior to any PREPA bankruptcy event. The treatment of the Transition Charge (which is property of the SPV) and debt of the SPV should not be affected in any material respect by a PREPA bankruptcy. As it relates to the Operator, the T&amp;D O&amp;M Agreement would be an executory contract subject to the relevant bankruptcy provisions under PROMESA.</p>	11/22/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
669	Legal		<p>Please provide a copy of the most recent Liability Applications. (Commercial, General, and Excess). If for some reason they are not available, can you provide the following specific exposure information:</p> <ul style="list-style-type: none"> <li>• Number of Employees</li> <li>• Annual Gross Revenue</li> <li>• Annual Gross Payroll</li> <li>• Kilowatt Hours of Electricity Sold (breakdown by type of customer would be helpful)</li> <li>• Number of Electric Customers (breakdown by type of customer would be helpful)</li> <li>• Dams and Storage Operations</li> <li>• Hazardous Waste Operations</li> <li>• Mutual Aid Agreements (if applicable)</li> <li>• Fleet Information (# of Autos, rough estimate of type)</li> </ul>	<p>The most recent liability applications are not available at this time. However, please refer to the following exposure information below per PREPA investor and monthly operating reports.</p> <ul style="list-style-type: none"> <li>• Per the latest Monthly Operating Report , PREPA currently has 5,611 employees.</li> <li>• For revenues, please refer to the Monthly Operating Report in the data room as 1.13.2.3.31.</li> <li>• For operating payroll information, please refer to the Monthly Operating Report in the data room as 1.13.2.3.31.</li> <li>• For kilowatt hours of electricity Sold, please refer to the Monthly Operating Report in the data room as 1.13.2.3.31.</li> <li>• For the number of electric customers by customer class, please refer to the Monthly Operating Report in the data room as 1.13.2.3.31.</li> <li>• PREPA covers dams, storage, and irrigation under property, boiler and machinery commercial general liability insurance programs in the data room under folder 1.8.11. For additional information regarding the conditions of PREPA dams, reservoirs and irrigation, please refer to the "HydroOverview" , and Performance Reports - Puerto Rico Dam Safety in the data room as 1.13.2.29-30.</li> <li>• PREPA does not carry liability insurance to cover costs associated with possible Hazardous Waste Exposures. Various PREPA facilities, including regional offices, technical offices, and mechanical shops are regulated as hazardous waste generators and have the corresponding RCRA Generator ID numbers from the EPA. No T&amp;D facilities however are "large quantity generators". Most facilities are "Conditionally Exempt (very small) Quantity Generators", subject to limited requirements, which include mass-based quantity and accumulation limits, the need to make hazardous waste determinations, and the requirement to dispose of hazardous waste only at certain authorized facilities. Several are "Small Quantity Generators", subject to additional hazardous waste handling requirements (such as Monacillos and Ponce Technical Operations Office). Small Quantity Generators must comply with various RCRA requirements, including temporary and mass-based quantity and accumulation limits, waste identification and determination requirements, recordkeeping requirements, inspections of accumulation areas, container management and labeling requirements, manifest requirements, pre-transport requirements, preparedness and prevention requirements, and emergency procedures, among other things. Multiple PREPA facilities also are small quantity handlers of universal wastes (e.g., lamps, batteries, paints). Many of these materials are recycled through third parties in accordance with applicable requirements. For additional details please refer to the PREPA Transmission and Distribution Environmental Issues White Paper in the data room as 1.5.27 revised as of February 19th, 2019.</li> </ul>	11/22/2019
670	Legal		<p>Data room file 1.13.4.3 contains a "Permanent Work Project Worksheet" PW PA-02-PR-4339-PW-00496(0) (PW 496)</p> <p>a. Is PW 496 the only Category F (Utilities) PW in the data room that contains Hazard Mitigation measures? If no, please identify the locations in the data room of all other Category F PWs that contain hazard mitigation and provide the applications submitted in connection with those PWs.</p> <p>b. Please provide the "Application" referenced on page 7 of 7, the link is not functional.</p> <p>c. Please provide the supporting documentation for the estimate for the hazard mitigation funding share totaling \$43,069,800.91, including a breakdown of the supporting documentation for the Site 1 and Site 2 hazard mitigation total costs of \$27,808,258.68 and \$15,261,542.23. See pages 5 and 6 of 7.</p>	<p>a. As it stands now, PW 496 is the only project worksheet included in the Emmie System (and the data room) that contains Hazard Mitigation measures. However, PW 496 is a working document and the hazard mitigation measures remain subject to material change. A new master plan for Vieques and Culebra is expected to be submitted by PREPA on 11/22/19.</p> <p>PREPA currently operates under the FEMA national workflow. Within this system all projects are currently in phase 2 "Intake and Eligibility". Hazard mitigation comes into play during Phase 3 and 4 which is the responsibility of FEMA and FEMA CRC.</p> <p>Additionally, please note that PREPA has submitted additional damage claims to FEMA and is waiting for these PWs to be drafted. Future project worksheets may include Hazard Mitigation measures.</p> <p>b. Please refer to document #1.13.6.4 in the data room.</p> <p>c. Please note that the referenced estimates and supporting documentation was prepared by COBRA. As such, PREPA is unable to provide the requested documentation at this time. A new PREPA prepared project master plan for this PW is anticipated to be submitted on 11/22/19.</p>	11/22/2019

#	Topic	Dataroom Reference	Question	Response	Date Answered
671	Legal		<p>PW 496 states that the grand total of work to be completed is \$127,318,307.31, the Public Assistance Funding Share is \$84,248,506.40, and the PA Hazard Mitigation Funding Share is \$43,069,800.91:</p> <p>a. Assuming FEMA approves PW 496 with a hazard mitigation funding share of \$43,069,800.91, does this mean that FEMA would obligate 90% of \$43,069,800.91?</p> <p>b. If not, please explain what amount and percentage would be obligated by FEMA.</p>	<p>a. Project worksheet 496 would be obligated at 90% regardless due to funding being provided by FEMA public assistance.</p> <p>b. N/A</p>	11/22/2019
672	Legal		<p>With respect to PW 496, please provide the supporting documentation for the proposed hazard mitigation scope of work for Sites 1 and 2. See page 5 and 6 of 7.</p>	<p>For supporting details please refer to the Vieques &amp; Culebra application document in the data room at #1.12.6.4. Please note that hazard mitigation figures for PW 496 were prepared by COBRA and the PW, in it's entirety, remains subject to material change.</p>	11/22/2019
673	Legal		<p>With respect to PW 496 and the "Scope notes" on page 6 of 7 entitled "COST ESTIMATING FORMAT (CEF)" who provided the referenced "project cost estimates" and please provide a copy of those project cost estimates?</p>	<p>Project cost estimates were provided by COBRA. These documents are unavailable at this time.</p>	11/22/2019
674	Legal		<p>With respect to PW 496 and the "Scope notes" on page 6 of 7 entitled "COST ESTIMATING FORMAT (CEF)" and the statements the "efforts to validate the COBRA proposed costs" including the use of "RS Means and CEF process and procedure":</p> <p>a. Who performed these efforts?</p> <p>b. Please describe these efforts?</p> <p>c. How long did it take to perform these efforts?</p> <p>d. Please provide any documentation related to these efforts.</p>	<p>These efforts would have been performed by FEMA CRC. This project has since been pulled out of CRC and moved back to phase 2.</p>	11/22/2019
675	Legal		<p>With respect to PW 496 and the "Scope notes" on page 6 of 7 entitled "COST ESTIMATING FORMAT (CEF)" and the statement that the "project cost estimates provided could not be fully validated in that criteria framing the RS Means has limited applicability when comparing the database to the reality of construction activities in the Commonwealth"</p> <p>a. Why could the estimates not be fully validated?</p> <p>b. Why do the criteria framing the RS Means have "limited applicability" to the "reality of construction activities in the Commonwealth"?</p>	<p>FEMA performs the validation of project cost estimates. As such, a more fulsome response to this question would need to be provided by FEMA.</p> <p>RS Means is a FEMA public assistance database used to price out costs to replace or repair assets. Due to the uniqueness of the circumstances in Puerto Rico (climate, geography, aging assets, etc.), the RS Means system likely could not find comparable price points.</p>	11/22/2019