

88952	Puerto Rico Electric Power T and D System 1642798	02/12/20 05:22 PM (EST)	FOMB Proposed Revisions to T&D O&M Agreement	Dear Luma Team:	Puerto Rico Public - Private Partnerships Authority (P3) fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Scott.jennings@pseg.com, Robert.wouderberg@pseg.com, Danielle.Lopez@pseg.com, Patricia.sage@pseg.com, Jorge.cardenas@pseg.com, Ernesto.cadiz@pseg.com, rlstas@me.com, Steven.Fleischer@pseg.com, Carlo.Amato@pseg.com, Fernando.Gonzalez@morganst Vince.Zito@duke-energy.com, mami.tewari@duke-energy.com, Liam.Okane@exeloncorp.com, Nadim.Kazi@exeloncorp.com, Susan.szafranski@pseg.com, Joseph.Fortin@pseg.com, Antonio.mannarino@pseg.com, Robert.pollock@pseg.com, Mark.Papa@pseg.com, BDucey@QuantaServices.com, bhw@ionconsulting.com, MCompher@QuantaServices.co jstone@QuantaServices.com, aortondo@QuantaServices.com, Great.Mendelow@duke-energy Michael.Rb@duke-energy.com, kyte.crowley@exeloncorp.com, Shawn.leyden@pseg.com, Dianne.larocca@pseg.com, Stephanie.olexson@pseg.com, David.dwy@pseg.com, Daniel.eichhorn@pseg.com, cwiklins@Quanta-Technology.co Darren.Miller@quartamine.com, bhw@ionconsulting.com, bschvader@QuantaServices.com, Kinsley@QuantaServices.com, mftie@ques.com, Tom.McChan@atco.com, simon.crowley@atco.com, jpitson@QuantaServices.com, mcompher@QuantaServices.cor amiller@QuantaServices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.com, Jgavin@Quanta-Technology.com, MFOX@QuantaServices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, aschowitzberg@QuantaServices ashley.english@atco.com, MCompher@QuantaServices.co NGrimdstal@QuantaServices.co jgriffin@QuantaServices.com, robertson@robospartners.cor Shawn.leyden@pseg.com, Robert.wouderberg@pseg.com, Steven.oller@pseg.com, Dianne.larocca@pseg.com, Ernesto.cadiz@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, susie.wash@pseg.com, Mark.Papa@pseg.com, Carlo.Amato@pseg.com, monroe@milesstockbridge.com, mario@zuaconsulting.com, Jgavin@Quanta-Technology.com, todd.mclaren@atco.com, Mami.Tewari@duke-energy.co Casey.Reedy@duke-energy.com, Vince.Zito@duke-energy.com, Nicholas.Tonozon@pseg.com, Scott.Jennings@pseg.com, Susan.szafranski@pseg.com, Michael.sage@pseg.com, David.blewiv@pseg.com, Brian.Sasano@pseg.com, KRiddle@QuantaServices.com, cwiklins@Quanta-Technology.co jgriffin@QuantaServices.com, Carim.Khouzami@exeloncorp.c Mark.devoti@pseg.com, Karen.S.BassimReif@pseg.com, Laurent.pommier@pseg.com, Antonio.mannarino@pseg.com, Marianela.Jove@pseg.com, Frederick.duam@pseg.com, John.bridges@pseg.com, Laurent.pommier@pseg.com, david.lyons@pseg.com, bschvader@QuantaServices.com EFerguson@QuantaServices.co MCompher@QuantaServices.co jstone@QuantaServices.com, Fernando.Gonzalez@morganst Casey.Reedy@duke-energy.co R-B.Mathews@duke-energy.ct Bill.Kardosh@constellation.com Sean.adams@pseg.com, Christian.schultz@pseg.com, John.coccone@pseg.com, Michael.sage@pseg.com, Antonio.mannarino@pseg.com, Clifford.pardo@pseg.com, Suzanne.Klar@pseg.com, Christine.Kerry@pseg.com, KRiddle@QuantaServices.com, Card.Melendez@duke-energy.c Michael.Rb@duke-energy.com, Nadim.Kazi@exeloncorp.com, Nicholas.Tonozon@pseg.com, Michael.hyun@pseg.com, Stephanie.olexson@pseg.com, Timothy.weeks@pseg.com,
88952	Puerto Rico Electric Power T and D System 1631116	01/29/20 09:30 AM (EST)	Conference Call Re: Title III	Dear P3 Authority:	Quanta Services, Inc. aschowitzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System 1630894	01/28/20 06:20 PM (EST)	Conference Call Re: Title III	Dear Luma Team:	Puerto Rico Public - Private Partnerships Authority (P3) fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Puerto Rico Public - Private Partnerships Authority (P3)	Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System 1620427	01/12/20 12:52 PM (EST)	T&D RFP Update	Dear PSEG PR Team -	Puerto Rico Public - Private Partnerships Authority (P3) fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Puerto Rico Public - Private Partnerships Authority (P3)	Sean.adams@pseg.com, nikos.buaxda@slapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@QuantaServices.com, mftie@ques.com, Jgavin@Quanta-Technology.com, jgotfelty@QuantaServices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeckm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1622129	01/14/20 10:24 PM (EST)	att_Annex_VII_-_ManagementCo_Costs_(1-14-2020).DOCX att_2019-01-14_LUMA_Energy_OMA_Revisions.pdf att_Annex_XIV_-_Operator_Marks_(1-14-2020).docx	T&D RFP Update	Dear Public-Private Partnerships Authority: In order to aid tomorrow's discussions, please find attached a list of our proposed mark-ups to the O&M Agreements. Largely, these edits are simply clean-up and clarification, but we wished to provide them in advance. In addition, please find our draft of Annex VII - ManagementCo Costs and Annex XIV - Operator Marks. We look forward to discussing and finalizing these documents with you tomorrow. Sincerely, LUMA Energy --- Original Message Sent 01/14/20 09:44 PM (EST). --- Dear Puerto Rico Public-Private Partnerships Authority: We look forward to our meeting tomorrow. Our in-person attendees and their email addresses are as follows: Wayne Stensby - Wayne.Stensby@atco.com Paul Goguen - Paul.Goguen@atco.com BJ Ducoy - BDucoy@quantaservices.com Bret Schrader - BSchrader@quantaservices.com Ashley Englbloom - Ashley.Englbloom@atco.com Andrew Schwartzberg - ASchwartzberg@quantaservices.com Nikos Buxeda - Nikos.Buxeda@diappier.com Bradford McCormick - Bradford.McCormick@diappier.com We would like to also include Karl Findley (kfindley@quantaservices.com) and Mark Kortbeek (KortbeekM@benetjones.com) by phone, but they were unable to travel this week. We still intend to submit a summary of comments and other information ahead of the meeting. Sincerely,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buxeda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@benetjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co Darren.Miller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcamarrata@QuantaServices.com, nikos.buxeda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, eramiler@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucoy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@benetjones.com, aschwaltzberg@quantaservices ashley.englbloom@atco.com, MCompher@QuantaServices.co MCompher@QuantaServices.co NGrindstall@QuantaServices.co jggriffin@QuantaServices.com, robertson@mobispartners.cor
88952	Puerto Rico Electric Power T and D System	1622127	01/14/20 09:44 PM (EST)		T&D RFP Update	Dear Puerto Rico Public-Private Partnerships Authority: We look forward to our meeting tomorrow. Our in-person attendees and their email addresses are as follows: Wayne Stensby - Wayne.Stensby@atco.com Paul Goguen - Paul.Goguen@atco.com BJ Ducoy - BDucoy@quantaservices.com Bret Schrader - BSchrader@quantaservices.com Ashley Englbloom - Ashley.Englbloom@atco.com Andrew Schwartzberg - ASchwartzberg@quantaservices.com Nikos Buxeda - Nikos.Buxeda@diappier.com Bradford McCormick - Bradford.McCormick@diappier.com We would like to also include Karl Findley (kfindley@quantaservices.com) and Mark Kortbeek (KortbeekM@benetjones.com) by phone, but they were unable to travel this week. We still intend to submit a summary of comments and other information ahead of the meeting. Sincerely,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buxeda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@benetjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co Darren.Miller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcamarrata@QuantaServices.com, nikos.buxeda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, eramiler@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucoy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@benetjones.com, aschwaltzberg@quantaservices ashley.englbloom@atco.com, MCompher@QuantaServices.co MCompher@QuantaServices.co NGrindstall@QuantaServices.co jggriffin@QuantaServices.com, robertson@mobispartners.cor
88952	Puerto Rico Electric Power T and D System	1622124	01/14/20 09:25 PM (EST)		T&D RFP Update	Dear LUMA Energy: In advance of the meetings tomorrow, which will begin promptly at 10:30 a.m. ET, the Puerto Rico Public-Private Partnerships Authority (the "Authority") asks that you please provide (a) your list of participants for the meetings and (b) the email address for each of the individuals participating on behalf of the LUMA Energy team tomorrow. We thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System and look forward to our discussions tomorrow with you as the Preferred Proponent. If you have any questions on the above, please let the Authority know by replying to this message via the PowerAdvocate platform.	Puerto Rico Public - Private Partnerships Authority (P3)	acnela@sfmanez@ogeh.com	Sean.adams@pseg.com, nikos.buxeda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@benetjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Karen.S.Bassin@pseg.com, John.Indjes@pseg.com, Ernesto.cadiz@pseg.com, Jorge.Jimenez@pseg.com, Christian.schulz@pseg.com, Fernando.Delgado@pseg.com, mario@zuaconsulting.com, Jgwin@quanta-technology.com, robertson@mobispartners.cor Scott.Jennings@pseg.com, Sean.adams@pseg.com, Mark.Devoti@pseg.com, Jorge.Cardenas@pseg.com, Kim.hanemann@pseg.com, Antonio.marmarino@pseg.com, Kieran.Brown@pseg.com, Gerakina.Smith@pseg.com, David.Lyons@pseg.com, bryan.koon@iem.com, EFerguson@QuantaServices.co MCompher@QuantaServices.co Mann.Tewari@duke-energy.com Benjamin.Borsch@duke-energy.com kylie.crowley@exeloncorp.com, Bill.Kardosh@constellation.com, Steven.oster@pseg.com,
88952	Puerto Rico Electric Power T and D System	1621389	01/14/20 08:40 AM (EST)	att_0_2019-01-14_LUMA_Energy_Follow-up_to_P3_Authority.pdf att_1_Annex_II_Front-End_Transition_Plan_(clean).docx att_2_Annex_III_-_Back-End_Transition_Plan_(clean).docx att_3_Annex_IV_-_Operator_Employment_Requirements_(clean).docx att_4_Annex_II_Front-End_Transition_Plan_(blackline).pdf att_5_Annex_IV_Operator_Employment_Reqirements_(blackline).pdf att_6_Annex_II_Front-End_Transition_Plan_supplemental_information.pdf att_7_Annex_IV_-_Operator_Employment_Requirements_supplemental_information.docx	T&D RFP Update	Dear LUMA Energy: In advance of the meetings tomorrow, which will begin promptly at 10:30 a.m. ET, the Puerto Rico Public-Private Partnerships Authority (the "Authority") asks that you please provide (a) your list of participants for the meetings and (b) the email address for each of the individuals participating on behalf of the LUMA Energy team tomorrow. We thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System and look forward to our discussions tomorrow with you as the Preferred Proponent. If you have any questions on the above, please let the Authority know by replying to this message via the PowerAdvocate platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thank you. The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 01/14/20 08:40 AM (EST). --- Dear Puerto Rico Public-Private Partnerships Authority: As per your request, please find attached a brief memo and clean Word versions of the three Annexes for inclusion in the document. We have also included PDF blacklines showing the minor tweaks to the versions provided. Note that the only changes to Annex III are for consistency of formatting and thus a blackline has not been provided. We look forward to discussing further in New York tomorrow. Sincerely, LUMA Energy --- Original Message Sent 01/13/20 01:39 PM (EST). --- Dear Puerto Rico Public-Private Partnerships Authority - Thank you for the update. We are extremely pleased to continue working with you and look forward to working with you to conclude this process and begin accelerating the Transformation. Dear Puerto Rico Public-Private Partnerships Authority: As per your request, please find attached a brief memo and clean Word versions of the three Annexes for inclusion in the document. We have also included PDF blacklines showing the minor tweaks to the versions provided. Note that the only changes to Annex III are for consistency of formatting and thus a blackline has not been provided. We look forward to discussing further in New York tomorrow. Sincerely, LUMA Energy --- Original Message Sent 01/13/20 01:39 PM (EST). --- Dear Puerto Rico Public-Private Partnerships Authority: We are continuing to review the attachments sent yesterday and will follow up with the additional documentation as requested. We have arranged to arrive in NY on Tuesday afternoon. Can you please confirm what time we will start on Wednesday? We figured it would make sense to meet in the morning. We look forward to collaborating this week and beyond. LUMA Energy --- Original Message Sent 01/12/20 12:15 PM (EST). --- Dear LUMA Energy - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. On behalf of the Partnership Committee, attached please find a letter from the Authority regarding the process as well as certain additional attachments.	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buxeda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@benetjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co Darren.Miller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcamarrata@QuantaServices.com, nikos.buxeda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, eramiler@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucoy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@benetjones.com, aschwaltzberg@quantaservices ashley.englbloom@atco.com, MCompher@QuantaServices.co MCompher@QuantaServices.co NGrindstall@QuantaServices.co jggriffin@QuantaServices.com, robertson@mobispartners.cor

88952	Puerto Rico Electric Power T and D System	1620786	01/13/20 01:39 PM (EST)	T&D RFP Update	Dear Puerto Rico Public-Private Partnerships Authority - Thank you for the update. We are extremely pleased to continue working with you and look forward to working with you to conclude this process and begin accelerating the Transformation. We are continuing to review the attachments sent yesterday and will follow up with the additional documentation as requested. We have arranged to arrive in NY on Tuesday afternoon. Can you please confirm what time we will start on Wednesday? We figured I would make sense to meet in the morning. We look forward to collaborating this week and beyond. LUMA Energy --- Original Message Sent 01/12/20 12:15 PM (EST). --- Dear LUMA Energy Team - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. On behalf of the Partnership Committee, attached please find a letter from the Authority regarding the process as well as certain additional attachments. If you have any questions regarding the same, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP. The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhwilconconsulting.com, tchradler@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.co amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.co MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.co NGindstad@QuantaServices.co jgiffelty@QuantaServices.com, robertsonj@mobuapartners.co
88952	Puerto Rico Electric Power T and D System	1620426	01/12/20 12:15 PM (EST)	T&D RFP Update	Dear LUMA Energy Team - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. On behalf of the Partnership Committee, attached please find a letter from the Authority regarding the process as well as certain additional attachments. If you have any questions regarding the same, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP. The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fortanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Shawn.leyden@pseg.com, Marianela.Jove@pseg.com, Shella.rosiac@pseg.com, Lynn.manganaro@pseg.com, Patricia.siegel@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Carlo.Amato@pseg.com, monroe@milesstockbridge.co MFox@quantaservices.com, R.B.Matthews@duke-energy.co Liam.Okane@exeloncorp.com, frank.gabrieli@peco-energy.co Scott.Jennings@pseg.com, Jorge.cardenas@pseg.com, David.bierw@pseg.com, Clifford.pardo@pseg.com, Joyce.Heckman@pseg.com, Christine.Kerry@pseg.com, mife@ques.com, mario@zuaconsulting.com, mcompher@quantaservices.co KRiddle@QuantaServices.com, Bill.Kardash@constellation.com Robert.wouderberg@pseg.com, Joseph.santamaria@pseg.com, Stephanie.olexson@pseg.com, Susan.szafarski@pseg.com, Timothy.weeks@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, Kim.hanemann@pseg.com, Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuolo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Shella.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuolo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1618240	01/08/20 09:47 AM (EST)	att_PREPA_Diligence_1,8_HR.xlsx Needed confirmation	Please find a question from HR requesting confirmation that the noted vendor is not on the restricted list. Rob	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Robert.wouderberg@pseg.com
88952	Puerto Rico Electric Power T and D System	1615341	01/02/20 12:34 PM (EST)	T&D RFP Update	Thank you for the update. Scott --- Original Message Sent 01/02/20 11:13 AM (EST). --- Dear Proponent, As an update on the T&D RFP process, please see below: - Supplemental information (based on responses received, etc.) has been furnished to the Partnership Committee; - Partnership Committee will decide next steps; - P3A is in the process of trying to set up Partnership Committee meeting - either for today / tomorrow / early next week; At this time no additional information is needed from Proponents. Additional updates will be provided when relevant / necessary. Thank you for your continued interest in the process. Regards, The Puerto Rico Public-Private Partnership Authority	PSEG	Scott.Jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Scott.Jennings@pseg.com

88952	Puerto Rico Electric Power T and D System	1615263	01/02/20 11:13 AM (EST)	T&D RFP Update	Dear Proponent, As an update on the T&D RFP process, please see below: - Supplemental information (based on responses received, etc.) has been furnished to the Partnership Committee; - Partnership Committee will decide next steps; - PSA is in the process of trying to set up Partnership Committee meeting - either for today / tomorrow / early next week; At this time no additional information is needed from Proponents. Additional updates will be provided when relevant / necessary. Thank you for your continued interest in the process. Regards, The Puerto Rico Public-Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@ewelconcorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzam@ewelconcorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@ewelconcorp.com, Stephanie.olexson@pseg.com,	PSEG, Quanta Services, Inc.	Nicholas.Tonetzich@pseg.com, Dianne.larocca@pseg.com, Christian.schultz@pseg.com, John.bridges@pseg.com, Robert.pollock@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, mffe@ques.com, mcompher@quantaservices.com, awalker@QuantaServices.com, Darren.Miller@quantamarine.com, Darren.Miller@quantamarine.com, Edward.scott@duke-energy.com, Noel.Kozlowski@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Patricia.siegel@pseg.com, Timothy.weeks@pseg.com, Daniel.eichhorn@pseg.com, David.blewitt@pseg.com, Richard.Walton@pseg.com, bryan.koon@iem.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, todd.mclaren@atco.com, Joseph.Miller@duke-energy.com, Michael.Rb@duke-energy.com, Ruba.Jackson@duke-energy.com, R.B.Matthews@duke-energy.com, kyle.crowley@ewelconcorp.com, Shawn.leyden@pseg.com, Danielle.Lopez@pseg.com, Joseph.trainer@pseg.com, cwilliams@quanta-technology.com, Darren.Miller@quantamarine.com, bhw@inconsulting.com, bschradler@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, saris@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jirinson@QuantaServices.com, mcompher@quantaservices.com, eric.helt@ewelconcorp.com, Fernando.Gonzalez@morganstall, MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgavin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, ashchaitzberg@quantaservices.com, ashley.enghloom@atco.com, MCompher@QuantaServices.com, NGrindstaff@QuantaServices.com, jgriffin@QuantaServices.com, robertson@mobilpartners.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, Antonio.mariano@pseg.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Christine.Kerry@pseg.com, Carlo.Amato@pseg.com, DCortez@QuantaServices.com, mcammarata@QuantaServices.com, Jgavin@quanta-technology.com, jstone@QuantaServices.com, MFOX@quantaservices.com, simon.crowley@atco.com, Liam.Okane@ewelconcorp.com, eric.helt@ewelconcorp.com, Michael.flyn@pseg.com, John.bridges@pseg.com, Ernesto.cadiz@pseg.com, awalker@QuantaServices.com, Darren.Miller@quantamarine.com, nikos.buveda@dappier.com, Carim.Khouzam@ewelconcorp.com, Robert.wouderberg@pseg.com, Vince.Zito@duke-energy.com, Carim.Khouzam@ewelconcorp.com, Robert.wouderberg@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, John.coonnell@pseg.com, cwilliams@quanta-technology.com, Darren.Miller@quantamarine.com, bhw@inconsulting.com, bschradler@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, saris@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jirinson@QuantaServices.com, mcompher@quantaservices.com, eric.helt@ewelconcorp.com, Fernando.Gonzalez@morganstall, MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgavin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, ashchaitzberg@quantaservices.com, ashley.enghloom@atco.com, MCompher@QuantaServices.com, NGrindstaff@QuantaServices.com, jgriffin@QuantaServices.com, robertson@mobilpartners.com,	
88952	Puerto Rico Electric Power T and D System	1614062	12/26/19 10:41 AM (EST)	att_2019-12-26_LUMA_Energy_Follow-up_to_PSA_December_24_questions_vFINAL.pdf Luma Additional RFCs - Follow up 12/20/19	Dear Puerto Rico Public-Private Partnerships Authority: We hope you have had the opportunity to enjoy the start of the holiday season. As per your request, please find attached our response to the follow-up RFCs received on December 24th. Given the importance of this opportunity for Puerto Rico, please let us know how else we can be of assistance. Happy holidays. LUMA Energy --- Original Message Sent: 12/24/19 07:24 AM (EST). --- Dear Luma Consortium - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System, including the responses to the follow-up questions that you submitted on Friday, December 20. Attached please find a list of two additional follow-up questions regarding your proposal and the responses you previously submitted. The Authority requests that you submit written responses to the attached questions by no later than 12:00PM AST on Thursday, December 26. Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thank you and Happy Holidays! The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwaitzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@ewelconcorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzam@ewelconcorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@ewelconcorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaitzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@ewelconcorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzam@ewelconcorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@ewelconcorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1613939	12/24/19 07:24 AM (EST)	Luma Additional RFCs - Follow up 12/20/19	Dear Luma Consortium - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System, including the responses to the follow-up questions that you submitted on Friday, December 20. Attached please find a list of two additional follow-up questions regarding your proposal and the responses you previously submitted. The Authority requests that you submit written responses to the attached questions by no later than 12:00PM AST on Thursday, December 26. Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thank you and Happy Holidays! The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fortanes@p3pr.gov	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@ewelconcorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzam@ewelconcorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@ewelconcorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaitzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@ewelconcorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzam@ewelconcorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@ewelconcorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1613159	12/20/19 03:40 PM (EST)	att_2019-12-20_LUMA_Energy_Follow-up_to_PSA_additional_questions.pdf PSA - Luma Additional Questions	Dear Puerto Rico Public-Private Partnerships Authority - As noted below, we have rapidly mobilized our team to provide the attached responses to your questions below. Like you, we remain highly committed to this process and wish to come to the best possible solution even as we enter the holiday season. Please find attached our responses to your questions. Please do not hesitate to reach out to us for additional clarifications. Sincerely, LUMA Energy --- Original Message Sent: 12/19/19 10:07 PM (EST). --- Dear Puerto Rico Public Private Partnerships Authority - Thank you for this update. We have received your questions and have begun working on responses - we anticipate being able to meet your December 20 deadline. If you have any additional questions, please do not hesitate to reach out. Sincerely, LUMA Energy --- Original Message Sent: 12/19/19 08:53 PM (EST). --- Dear Quanta/ATCO Consortium - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate (i) your submission on Monday, December 9 of a marked version of the O&M Agreement in the form that you would be prepared to execute if you were the Selected Proponent, (ii) your participation in the meeting to discuss your markup and any questions and concerns related to your proposal on Wednesday, December 11, and (iii) your submission of the letter modifying certain elements of your proposal on Thursday, December 12. Attached please find a list of follow-up questions regarding your proposal, as supplemented by the submissions and in-person discussions described above. The Authority requests that you submit written responses to the attached questions by 5:00PM EST on Friday, December 20. Capitalized terms not defined herein shall have the meaning set forth in the RFP.	Quanta Services, Inc.	aschwaitzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@ewelconcorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzam@ewelconcorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@ewelconcorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaitzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@ewelconcorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@ewelconcorp.com, eric.helt@ewelconcorp.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzam@ewelconcorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@ewelconcorp.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System 1612887	12/19/19 10:07 PM (EST)	P3A - Luma Additional Questions	<p>Dear Puerto Rico Public Private Partnerships Authority -</p> <p>Thank you for this update. We have received your questions and have begun working on responses - we anticipate being able to meet your December 20 deadline.</p> <p>If you have any additional questions, please do not hesitate to reach out.</p> <p>Sincerely,</p> <p>LUMA Energy</p> <p>--- Original Message Sent 12/19/19 08:53 PM (EST). --- Dear Quanta/ATCO Consortium -</p> <p>The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate (i) your submission on Monday, December 9 of a marked version of the O&M Agreement in the form that you would be prepared to execute if you were the Selected Proponent, (ii) your participation in the meeting to discuss your markup and any questions and concerns related to your proposal on Wednesday, December 11, and (iii) your submission of the letter modifying certain elements of your proposal on Thursday, December 12.</p> <p>Attached please find a list of follow-up questions regarding your proposal, as supplemented by the submissions and in-person discussions described above. The Authority requests that you submit written responses to the attached questions by 5:00PM EST on Friday, December 20.</p> <p>Capitalized terms not defined herein shall have the meaning set forth in the RFP.</p> <p>If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thank you, The Puerto Rico Public-Private Partnerships Authority</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@lionconsulting.com, tchradler@quantaservices.com, kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.co smiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.co jstinson@QuantaServices.com, Jgwin@quanta-technology.co MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, ashley.english@atco.com, aschwaltzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.co NGindstad@QuantaServices.co jgiffelty@QuantaServices.com, robertsonj@mobuspartners.co Nicholas.Tonzeitch@pseg.com, Scott.jennings@pseg.com, Danielle.Lopez@pseg.com, Dianne.larocca@pseg.com, Mark.devoti@pseg.com, Christian.schultz@pseg.com, Thomas.mcnulty@pseg.com, David.bewley@pseg.com, Mark.Pepe@pseg.com, Jgwin@quanta-technology.co todd.mclaren@atco.com, ashley.english@atco.com, manu.tewari@duke-energy.com, R.B.Matthews@duke-energy.co Jared.Lawrence@duke-energy.c Hector.DelgadoHernandez@du Carim.Khouzami@exeloncorp.c Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, Lynn.manganaro@pseg.com, Frederick.daum@pseg.com, Kailee.han@pseg.com, Richard.Walden@pseg.com, Ferdinand.DVuko@pseg.com, Kindley@quantaservices.com, jgiffelty@QuantaServices.com, Casey.Reedy@duke-energy.co Edward.scott@duke-energy.co Jozsef.Martins@duke-energy.c Shawn.leyden@pseg.com, Robert.wouderberg@pseg.com, Sean.adams@pseg.com, Joseph.santamaria@pseg.com, Shella.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuko@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Shella.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuko@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1612835	12/19/19 08:53 PM (EST)	P3A - Luma Additional Questions	<p>Dear Quanta/ATCO Consortium -</p> <p>The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate (i) your submission on Monday, December 9 of a marked version of the O&M Agreement in the form that you would be prepared to execute if you were the Selected Proponent, (ii) your participation in the meeting to discuss your markup and any questions and concerns related to your proposal on Wednesday, December 11, and (iii) your submission of the letter modifying certain elements of your proposal on Thursday, December 12.</p> <p>Attached please find a list of follow-up questions regarding your proposal, as supplemented by the submissions and in-person discussions described above. The Authority requests that you submit written responses to the attached questions by 5:00PM EST on Friday, December 20.</p> <p>Capitalized terms not defined herein shall have the meaning set forth in the RFP.</p> <p>If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thank you, The Puerto Rico Public-Private Partnerships Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3)	fern.martinez@p3.pr.gov	<p>Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1613390	12/20/19 04:52 PM (EST) att_P3-PSEG_12-20-2019_Responses_final.pdf	P3A - PSEG Additional Questions	<p>To the P3 Team,</p> <p>As requested, please find attached our responses to your Clarifying Questions that you sent last evening. We noted our responses in italics under each of your questions.</p> <p>We hope that these responses, together with our recent meetings and our submittal last weekend, alleviate your concerns and show our commitment to not only identify various options to reach a mutually acceptable agreement, but also a collaborative and clear path to agreeing on budgets and having a long-term successful partnership.</p> <p>Given the opportunity, we are confident that we can quickly negotiate a mutually satisfactory agreement, move towards execution and begin our "Quick Start" transition team.</p> <p>We look forward to the next step in the process.</p> <p>Sincerely yours,</p> <p>Scott</p> <p>Scott Jennings PSEG, SVP - Corporate Planning, Strategy and Utility Finance</p> <p>--- Original Message Sent 12/19/19 08:59 PM (EST). --- Message received. We will review and revert as soon as we can. Thank you.</p> <p>--- Original Message Sent 12/19/19 08:53 PM (EST). --- Dear PSEG -</p> <p>The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate (i) your submission on Monday, December 9 of a marked version of the O&M Agreement in the form that you would be prepared to execute if you were the Selected Proponent, (ii) your participation in the meeting to discuss your markup and any questions and concerns related to your proposal on Thursday, December 12, and (iii) your submission of the letter clarifying certain elements of your proposal on Saturday, December 14.</p> <p>Attached please find a list of follow-up questions regarding your proposal, as supplemented by the submissions and in-person discussions described above. The Authority requests that you submit written responses to the attached questions by 5:00PM EST on Friday, December 20.</p> <p>Capitalized terms not defined herein shall have the meaning set forth in the RFP.</p>	PSEG	Scott.jennings@pseg.com	<p>Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	PSEG	<p>Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1612880	12/19/19 08:59 PM (EST)	P3A - PSEG Additional Questions	<p>Message received. We will review and revert as soon as we can. Thank you.</p> <p>--- Original Message Sent 12/19/19 08:53 PM (EST). --- Dear PSEG -</p> <p>The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate (i) your submission on Monday, December 9 of a marked version of the O&M Agreement in the form that you would be prepared to execute if you were the Selected Proponent, (ii) your participation in the meeting to discuss your markup and any questions and concerns related to your proposal on Thursday, December 12, and (iii) your submission of the letter clarifying certain elements of your proposal on Saturday, December 14.</p> <p>Attached please find a list of follow-up questions regarding your proposal, as supplemented by the submissions and in-person discussions described above. The Authority requests that you submit written responses to the attached questions by 5:00PM EST on Friday, December 20.</p> <p>Capitalized terms not defined herein shall have the meaning set forth in the RFP.</p> <p>If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thank you, The Puerto Rico Public-Private Partnerships Authority</p>	PSEG	Scott.jennings@pseg.com	<p>Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	PSEG	<p>Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, Thurlo@zuconconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>

88952	Puerto Rico Electric Power T and D System	1612833	12/19/19 08:53 PM (EST)	P3A - PSEG Additional Questions	Dear PSEG - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate (i) your submission on Monday, December 9 of a marked version of the O&M Agreement in the form that you would be prepared to execute if you were the Selected Proponent, (ii) your participation in the meeting to discuss your markup and any questions and concerns related to your proposal on Thursday, December 12, and (iii) your submission of the letter clarifying certain elements of your proposal on Saturday, December 14. Attached please find a list of follow-up questions regarding your proposal, as supplemented by the submissions and in-person discussions described above. 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Thank you The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buades@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, DarrenMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, 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Benjamin.Borsch@duke-energy.com, kyle.crowley@exeloncorp.com, Nedra.Kazi@exeloncorp.com, frank.gabrieli@peco-energy.com, Steven.oster@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, Jorge.cardenas@pseg.com, Kim.hanemann@pseg.com, Thomas.mcnulty@pseg.com, David.blew@pseg.com, amill@QuantaServices.com, KRiddle@QuantaServices.com, Fernando.Gonzalez@morgans.com, Jared.Lawrence@duke-energy.com, Jezzel.Martinez@duke-energy.com, Wendy.LeNair@pseg.com, Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, Stephanie.olexson@pseg.com, Patricia.siegel@pseg.com, Frederick.daum@pseg.com, John.bridges@pseg.com, Antonio.mariano@pseg.com, Ahmed.mousa@pseg.com, Joseph.santamaria@pseg.com, Shella.rostac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuu@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.ledyon@pseg.com, Mark.devoti@pseg.com, Gerakine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Nicholas.Tonzetich@pseg.com, Shella.rostac@pseg.com, Lynn.manganaro@pseg.com, Stephanie.olexson@pseg.com, Joseph.trainor@pseg.com, Frederick.daum@pseg.com, Thomas.mcnulty@pseg.com, jflaska@me.com, Nicholas.nobu@pseg.com, Steven.Fischer@pseg.com, Christian.schultz@pseg.com, Kailee.han@pseg.com, Brian.Saizama@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, amill@QuantaServices.com, bhw@ioniconsulting.com, MCompher@QuantaServices.com, Fernando.Cocozzi@morgans.com, simon.crowley@atco.com, Edward.scott@duke-energy.com, Benjamin.Borsch@duke-energy.com, Hector.DelgadoHernandez@dul.com, Liam.Okane@exeloncorp.com, Bill.Karash@consultation.com, carter.culver@exeloncorp.com, Manuela.Jove@pseg.com, Danielle.Lopez@pseg.com, Markus.ramall@pseg.com, Mark.devoti@pseg.com, Christian.schultz@pseg.com, John.coonell@pseg.com, Joseph.santamaria@pseg.com, Shella.rostac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuu@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.ledyon@pseg.com, Mark.devoti@pseg.com, Gerakine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1610591	12/17/19 11:12 AM (EST)	Process Update	Thank you for the update. We look forward to the next step. Scott	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buades@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, DarrenMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG		--- Original Message Sent 12/17/19 11:08 AM (EST). --- Dear Proponent, The Advisory Team is scheduled to meet with the Partnership Committee and the Oversight Board this week and we are aiming to provide further clarity on next steps by the end of the week. Regards, The Puerto Rico Public-Private Partnerships Authority
88952	Puerto Rico Electric Power T and D System	1610565	12/17/19 11:08 AM (EST)	Process Update	Dear Proponent, The Advisory Team is scheduled to meet with the Partnership Committee and the Oversight Board this week and we are aiming to provide further clarity on next steps by the end of the week. Regards, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buades@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, DarrenMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG, Quanta Services, Inc.		
88952	Puerto Rico Electric Power T and D System	1609516	12/14/19 06:17 PM (EST)	att_PSEG-P3_note_12-14-2019.docx	To the P3 Team, Please find attached a note regarding our recent meeting. Thank you, Scott	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buades@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, DarrenMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG		

88952	Puerto Rico Electric Power T and D System 1635044	02/03/20 11:06 PM (EST)	att_P3A_-_TD_-_LUMA_Assurance_Letter_to_FOMB_2020-02-03.pdf	Additional clarifications in response to RFP Addendum No. 8	Dear Puerto Rico Public-Private Partnerships Authority: Thank you again for arranging the call to discuss the FOMB's comments on January 30, 2020. After discussions both internally and with our counsel, please find attached our thoughts and considerations in response to those comments, all in the spirit of reaching the Service Commencement Date as fast as possible. We respectfully request that you forward this letter to the Financial Oversight and Management Board so we may begin the crucial Front-End Transition activities. Sincerely, LUMA Energy --- Original Message Sent: 12/21/19 02:19 PM (EST) --- Dear Puerto Rico Public-Private Partnerships Authority: We thank you again for the time yesterday to further clarify our proposal submission and amendments to the O&M Agreement. To capture our discussions and reflections, please find the attached letter. Please do not hesitate to contact us if you wish to further clarify any of these responses. We look forward to collaborating further with you. Sincerely, LUMA Energy	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradet@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerststaf@QuantaServices.com, jgiffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com, cwkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradet@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerststaf@QuantaServices.com, jgiffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com,
88952	Puerto Rico Electric Power T and D System 1608288	12/12/19 02:19 PM (EST)	att_2019-12-12_LUMA_Energy_Follow-up_to_P3_Authority.pdwhaming	Additional clarifications in response to RFP Addendum No. 8	Dear Puerto Rico Public-Private Partnerships Authority: We thank you again for the time yesterday to further clarify our proposal submission and amendments to the O&M Agreement. To capture our discussions and reflections, please find the attached letter. Please do not hesitate to contact us if you wish to further clarify any of these responses. We look forward to collaborating further with you. Sincerely, LUMA Energy	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradet@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerststaf@QuantaServices.com, jgiffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com, cwkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradet@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerststaf@QuantaServices.com, jgiffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com,
88952	Puerto Rico Electric Power T and D System 1607108	12/10/19 06:22 PM (EST)	att_Commonwealth_Presentation_Letter_-_LUMA_Energy.pdf	Follow-up from LUMA Energy presentation on December 6	Dear Puerto Rico Public-Private Partnerships Authority: Thank you again to you and the Partnership Committee for taking the time to meet with the LUMA Energy team last week. We greatly appreciated the opportunity to share why we are the best partner for Puerto Rico. Please find attached a letter of our gratitude and commitment from the respective team members of LUMA. Sincerely, LUMA Energy	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradet@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerststaf@QuantaServices.com, jgiffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com, cwkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradet@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerststaf@QuantaServices.com, jgiffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com,
88952	Puerto Rico Electric Power T and D System 1606500	12/10/19 10:43 AM (EST)	att_1.10_-_Bid_Security_and_Other_Certs_Final_Uploda_v3.pdf	Form 1.10 Upload	Updated to included lobbying certification.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Shella.rostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVullo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoit@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walzen@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1606113	12/09/19 04:53 PM (EST)	att_OMA_clean_12.9.19_(4pm).docx att_Redline_OMA_12.9.19.pdf	Updated OMA	From: Palumbo, Michael J. Sent: Monday, December 09, 2019 4:40 PM To: Cooper, Richard J <rcooper@biggs.com>; Korubla, Chantal E <ckorubla@cqsh.com>; Cc: Leyden, Shawn P (P - Legal) <shawn.leyden@pseg.com>; Jennings, Scott <Scott.Jennings@pseg.com>; Subject: Operation and Maintenance Agreement Draft Mark-up Dear Chantal and Richard: Attached please find PSEG Puerto Rico's draft mark-up of P3's November 15, 2019 draft of the Operation and Maintenance Agreement. In light of the turnaround time requested by P3, the draft mark-up remains under internal review. We look forward to Thursday's meeting. Regards, Michael J. Palumbo, Esq. Managing Counsel-Commercial PSEG Services Corporation 80 Park Plaza, 145 Newark, New Jersey 07102 Phone: 973-430-5395 Cell: 973-509-2101	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rostiac@pseg.com, Michael.palumbo@pseg.com, argn.carlens@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzelton@pseg.com, Shawn.Leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.harmanen@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommer@pseg.com, Robert.policia@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pep@pseg.com, Stephanie.olexson@pseg.com, cwilkins@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bschradr@quantaservices.com Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, sofando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nicolas.tonzelton@pseg.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morgansta MColgan@QuantaServices.com jstone@QuantaServices.com Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com NGinndstaf@QuantaServices.com jgiffin@QuantaServices.com, robertson@mobuspartners.com, cwilkins@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bschradr@quantaservices.com Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, sofando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@dapiper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morgansta MColgan@QuantaServices.com jstone@QuantaServices.com Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com NGinndstaf@QuantaServices.com jgiffin@QuantaServices.com, robertson@mobuspartners.com, cwilkins@quanta-technology.co
88952	Puerto Rico Electric Power T and D System	1606174	12/09/19 05:38 PM (EST)		T&D RFP Addendum No. 8	Dear Public-Private Partnerships Authority . Given the timing and travel logistics, we would greatly appreciate confirmation of the date and location for our next meeting as soon as possible. Thank you again, we look forward to discussing soon. LUMA Energy --- Original Message Sent 12/09/19 04:54 PM (EST) --- Dear Public-Private Partnerships Authority, In response to RFP Addendum No. 8, please find attached 3 documents, as follows. 1. A cover letter, which outlines the primary changes made to the O&M Agreement as captured in our Definitive Proposal Form 1.3, with additional revisions made to reflect the discussions and meetings held over the last week as well as updated values where relevant. In addition, we've provided further detail on the customer service metrics, as requested during our presentation. 2. A marked-up version of the O&M Agreement against the O&M Agreement distributed by the Authority on November 15, reflecting our comments as requested. 3. A clean version of the O&M Agreement, inclusive of our comments. We look forward as always to continuing the dialogue later this week in either San Juan or New York. Please let us know if you have any additional questions or clarifications. Sincerely, LUMA Energy --- Original Message Sent 12/09/19 09:36 PM (EST) --- Dear Respondent - Attached please find Addendum No. 8 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System.	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1606050	12/09/19 04:54 PM (EST)	att_1_2019-12-09_Cover_Letter_LUMA_Energy_Follow-up_to_P3_Authority_RFP_Addendum_No._8.ppt att_2_COMPARE_-_P3_Authority_OM_Agreement_-_2019-12-9_LUMA_Comments.docx att_3_CLEAN_-_P3_Authority_OM_Agreement_-_2019-12-9_LUMA_Comments.docx	T&D RFP Addendum No. 8	Dear Public-Private Partnerships Authority, In response to RFP Addendum No. 8, please find attached 3 documents, as follows. 1. A cover letter, which outlines the primary changes made to the O&M Agreement as captured in our Definitive Proposal Form 1.3, with additional revisions made to reflect the discussions and meetings held over the last week as well as updated values where relevant. In addition, we've provided further detail on the customer service metrics, as requested during our presentation. 2. A marked-up version of the O&M Agreement against the O&M Agreement distributed by the Authority on November 15, reflecting our comments as requested. 3. A clean version of the O&M Agreement, inclusive of our comments. We look forward as always to continuing the dialogue later this week in either San Juan or New York. Please let us know if you have any additional questions or clarifications. Sincerely, LUMA Energy --- Original Message Sent 12/09/19 09:36 PM (EST) --- Dear Respondent - Attached please find Addendum No. 8 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System. Thank you The Puerto Rico Public Private Partnership Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1605412	12/08/19 09:36 PM (EST)		T&D RFP Addendum No. 8	Dear Respondent - Attached please find Addendum No. 8 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System. Thank you The Puerto Rico Public Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonzelton@pseg.com, Susan.szafarski@pseg.com, Patricia.siegel@pseg.com, Laurent.pommer@pseg.com, Michael.kayes@pseg.com, Antonio.mannarino@pseg.com, Steven.Fleischer@pseg.com, Suzanne.Klar@pseg.com, Brenda.Molina@pseg.com, monroe@milestockbridge.com mcompher@quantaservices.com mcammarata@QuantaServices.com NGinndstaf@QuantaServices.com robertson@mobuspartners.com simon.crowley@atco.com, R.B.Mathews@duke-energy.com Liam.Okane@exeloncorp.com, Bill.Kardosh@constellation.com, Frank.gabrieli@peco-energy.com Karen.Bassett@pseg.com, Ernesto.cadiz@pseg.com, Clifford.pardo@pseg.com, Brian.Saccano@pseg.com, Carlo.Amato@pseg.com, KRiddle@QuantaServices.com, jstinson@QuantaServices.com, awalker@QuantaServices.com, Jozzel.Martinez@duke-energy.com Shawn.Leyden@pseg.com, Michael.hyun@pseg.com, Stephanie.olexson@pseg.com, Michael.palumbo@pseg.com,

88952	Puerto Rico Electric Power T and D System	1605411	12/08/19 09:31 PM (EST)	T&D RFP Addendum No. 8	Dear Respondent - Attached please find Addendum No. 8 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System. Thank you The Puerto Rico Public Private Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mife@ques.com, Jgrvin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Dianne.larocca@pseg.com, Karen.S.BassinReif@pseg.com, Ernesto.cadiz@pseg.com, David.Blewitt@pseg.com, Steven.Felscher@pseg.com, sujata.walsh@pseg.com, Brenda.Molina@pseg.com, bryan.koon@iem.com, kfindley@quantaservices.com, amiller@quantaservices.com, jgriffin@QuantaServices.com, kortbeekm@bennettjones.com, Vinca.Zito@duke-energy.com, Michael.R.B@duke-energy.com, eric.helt@exeloncorp.com, Nicholas.Tonzeitch@pseg.com, Robert.wouderberg@pseg.com, Joseph.triano@pseg.com, David.daly@pseg.com, John.bridges@pseg.com, Kieran.Brown@pseg.com, Brian.Sassano@pseg.com, Richard.Walden@pseg.com, Carlo.Amato@pseg.com, bschrader@quantaservices.com, awalker@QuantaServices.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, simon.crowley@atco.com, nikos.buexda@dapper.com, Edward.scott@duke-energy.com, Susan.zsafrafski@pseg.com, Sean.adams@pseg.com, Ernesto.cadiz@pseg.com, Christian.schultz@pseg.com, Christian.schultz@pseg.com, Geraldine.Smith@pseg.com, Joanna.Schiltzer@pseg.com, bschrader@quantaservices.com, amiller@quantaservices.com, E.Ferguson@QuantaServices.com, awalker@QuantaServices.com, aschwaltzberg@quantaservices.com, Nicholas.Tonzeitch@pseg.com, robertson@mobuspartners.com, aschwaltzberg@quantaservices.com, Shawn.leyden@pseg.com, Shawn.leyden@pseg.com, Steven.oster@pseg.com, Markus.rantala@pseg.com, Mark.devoti@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortine@pseg.com, Frederick.daum@pseg.com, Kailee.han@pseg.com, mmonroe@milesstockbridge.com, DCortez@QuantaServices.com, mife@ques.com, ashley.english@atco.com, aschwaltzberg@quantaservices.com, Vinca.Zito@duke-energy.com, Hector.DelgadoHernandez@dul eric.helt@exeloncorp.com, Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortine@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D.Vuoko@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.harman@pseg.com, Ahmed.mousa@pseg.com, Joyce.Hackman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.poltos@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Steven.oster@pseg.com, Dianne.larocca@pseg.com, Sheila.rosiac@pseg.com, Karen.S.BassinReif@pseg.com, Michael.layes@pseg.com, Clifford.pardo@pseg.com, Brian.Sassano@pseg.com, Suzanne.Klar@pseg.com, Manu.Tewari@duke-energy.com, Hector.DelgadoHernandez@dul Shawn.leyden@pseg.com, Joseph.santamaria@pseg.com, David.daly@pseg.com, Kim.harman@pseg.com, Frederick.daum@pseg.com, jstone@QuantaServices.com, todd.mclaren@atco.com, aschwaltzberg@quantaservices.com, Edward.scott@duke-energy.com, Jazze.Martinez@duke-energy.com, Bill.Kardosh@constellation.com, Nadim.Kazi@exeloncorp.com, Danielle.Lopez@pseg.com, Lynn.manganaro@pseg.com, Joseph.Fortine@pseg.com, John.bridges@pseg.com, Tim.lagan@pseg.com, John.coonnell@pseg.com, Ernesto.cadiz@pseg.com, Kailee.han@pseg.com, sujata.walsh@pseg.com, Mark.Pepe@pseg.com,
88952	Puerto Rico Electric Power T and D System	1605319	12/06/19 07:38 PM (EST)	RFP System RFP - Comments to O&M Agreement	Dear Qualified Respondent - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System (the "T&D Transformation"). In particular, we appreciate the presentation of your proposal to the Partnership Committee on Friday, December 6. The Authority requests that you submit a clean and marked version (with specific language reflected as in-line edits) of the O&M Agreement by 5:00PM EST on Monday, December 9 in the form that you would be prepared to execute if you were the Selected Proponent. In addition, you and your advisors should be prepared to meet in New York City, New York or San Juan, Puerto Rico to discuss your markup and any questions and concerns related to your proposal on Wednesday, December 11 or Thursday, December 12, if necessary. Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate@ platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thank you The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mife@ques.com, Jgrvin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	
88952	Puerto Rico Electric Power T and D System	1605351	12/07/19 10:59 AM (EST)	RFP System RFP - Comments to O&M Agreement	Thank you. We will submit a clean and marked version on Monday. We are prepared to meet you on Thursday in New York. Please confirm that this date and location works for your team. Thank you, Scott --- Original Message Sent 12/06/19 07:36 PM (EST) --- Dear Qualified Respondent - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System (the "T&D Transformation"). In particular, we appreciate the presentation of your proposal to the Partnership Committee on Friday, December 6. The Authority requests that you submit a clean and marked version (with specific language reflected as in-line edits) of the O&M Agreement by 5:00PM EST on Monday, December 9 in the form that you would be prepared to execute if you were the Selected Proponent. In addition, you and your advisors should be prepared to meet in New York City, New York or San Juan, Puerto Rico to discuss your markup and any questions and concerns related to your proposal on Wednesday, December 11 or Thursday, December 12, if necessary. Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate@ platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thank you The Puerto Rico Public-Private Partnerships Authority	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mife@ques.com, Jgrvin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,		
88952	Puerto Rico Electric Power T and D System	1605316	12/06/19 07:36 PM (EST)	RFP System RFP - Comments to O&M Agreement	Dear Qualified Respondent - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System (the "T&D Transformation"). In particular, we appreciate the presentation of your proposal to the Partnership Committee on Friday, December 6. The Authority requests that you submit a clean and marked version (with specific language reflected as in-line edits) of the O&M Agreement by 5:00PM EST on Monday, December 9 in the form that you would be prepared to execute if you were the Selected Proponent. In addition, you and your advisors should be prepared to meet in New York City, New York or San Juan, Puerto Rico to discuss your markup and any questions and concerns related to your proposal on Wednesday, December 11 or Thursday, December 12, if necessary. Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate@ platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thank you The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mife@ques.com, Jgrvin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	

88952	Puerto Rico Electric Power T and D System	1603900	12/05/19 11:30 AM (EST)	RFP System RFP - Comments to O&M Agreement	Dear Quanta/ATCO Consortium - The Authority would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate your participation in meetings to discuss your Definitive Proposals on Wednesday, December 4. In order to assist our review of your Definitive Proposal, we would ask that you provide a markup (both a clean word version and blackline) of the latest O&M Agreement reflecting all comments that should be considered together with your Definitive Proposal by no later than 5:00pm EST on Friday, December 5. Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP. Thank you The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buades@dspiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kintley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, Dianne.larocca@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, David.Jyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.oleason@pseg.com,	Quanta Services, Inc.	Patricia.siegel@pseg.com, Jorge.cardenas@pseg.com, John.Bridges@pseg.com, Ciffert.pardo@pseg.com, Mark.Pepe@pseg.com, jgotfelty@quantaservices.com, robertson@mobilpartners.com, Greer.Mendelow@duke-energy.com, manu.tewari@duke-energy.com, Benjamin.Botsch@duke-energy.com, Susan.szafanski@pseg.com, Kieran.Brown@pseg.com, Kim.hanmamam@pseg.com, Ferdinand.DVullo@pseg.com, Christine.Kerry@pseg.com, DCortez@QuantaServices.com, amiller@quantaservices.com, MColigan@QuantaServices.com, MColigan@QuantaServices.com, MColigan@QuantaServices.com, Nicholas.Tonzech@pseg.com, Ernesto.cadiz@pseg.com, Joseph.santamaria@pseg.com, Stephanie.oleason@pseg.com, Frederick.daum@pseg.com, Tim.fagan@pseg.com, Laurent.pommier@pseg.com, Nicholas.noia@pseg.com, Ahmed.mousa@pseg.com, Joseph.santamaria@pseg.com, Shelia.rostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kryden@pseg.com, Mark.devoit@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmamam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.oleason@pseg.com, Marianela.Jove@pseg.com, Lynn.manganaro@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Jorge.jimenez@pseg.com, Robert.pollock@pseg.com, Katie.han@pseg.com, Mark.Pepe@pseg.com, Carlo.Amato@pseg.com, cwilliams@quanta-technology.com, MColigan@QuantaServices.com, jstone@QuantaServices.com, DarrenMiller@quartamarine.com, Carim.Khouzami@exeloncorp.com, Scott.jennings@pseg.com, Hector.DelgadoHernandez@dul Carim.Khouzami@exeloncorp.com, Scott.jennings@pseg.com, Danielle.Lopez@pseg.com, Joseph.santamaria@pseg.com, Christian.schultz@pseg.com, Christine.Kerry@pseg.com, Christine.Kerry@pseg.com, BDucey@QuantaServices.com, mcompher@quantaservices.com, EFerguson@QuantaServices.com, nikos.buades@dspiper.com, Cathy.Reedy@duke-energy.com, manu.tewari@duke-energy.com, Edward.scott@duke-energy.com, Arel.Lawrence@duke-energy.com, arpan.patel@exeloncorp.com,
88952	Puerto Rico Electric Power T and D System	1603906	12/05/19 11:30 AM (EST)	T&D System RFP - Comments to O&M Agreement	Received - thank you. --- Original Message Sent 12/05/19 11:26 AM (EST). --- Dear PSEG - The Authority would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate your participation in meetings to discuss your Definitive Proposals on Wednesday, December 4. As discussed during the meetings, we would ask that you provide a markup (both a clean word version and a blackline) of the latest O&M Agreement reflecting all comments that should be considered together with your Definitive Proposal by no later than 5:00pm EST on Friday, December 5. In addition, we note that your definitive proposal did not include an executed "Certification Regarding Lobbying For Contracts, Grants, Loans, and Cooperative Agreements", the form of which is provided in Annex B (Federal Funding Certifications and Conditions) of the RFP. Pursuant to Section 4.1.10 of the RFP, each definitive proposal must include the certifications included in Annex B (Federal Funding Certifications and Conditions) of the RFP. Please provide the aforementioned certification in order to comply with Section 4.1.10 of the RFP. This certification is required in order to deem as satisfied the requirement to submit Form 1.10 (Bid Security, Other Required Forms and Certifications). Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP. Thank you. The Puerto Rico Public-Private Partnerships Authority	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buades@dspiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kintley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, Dianne.larocca@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, David.Jyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.oleason@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Shelia.rostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kryden@pseg.com, Mark.devoit@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmamam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.oleason@pseg.com, Marianela.Jove@pseg.com, Lynn.manganaro@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Jorge.jimenez@pseg.com, Robert.pollock@pseg.com, Katie.han@pseg.com, Mark.Pepe@pseg.com, Carlo.Amato@pseg.com, cwilliams@quanta-technology.com, MColigan@QuantaServices.com, jstone@QuantaServices.com, DarrenMiller@quartamarine.com, Carim.Khouzami@exeloncorp.com, Scott.jennings@pseg.com, Hector.DelgadoHernandez@dul Carim.Khouzami@exeloncorp.com, Scott.jennings@pseg.com, Danielle.Lopez@pseg.com, Joseph.santamaria@pseg.com, Christian.schultz@pseg.com, Christine.Kerry@pseg.com, Christine.Kerry@pseg.com, BDucey@QuantaServices.com, mcompher@quantaservices.com, EFerguson@QuantaServices.com, nikos.buades@dspiper.com, Cathy.Reedy@duke-energy.com, manu.tewari@duke-energy.com, Edward.scott@duke-energy.com, Arel.Lawrence@duke-energy.com, arpan.patel@exeloncorp.com,
88952	Puerto Rico Electric Power T and D System	1603884	12/05/19 11:26 AM (EST)	T&D System RFP - Comments to O&M Agreement	Dear PSEG - The Authority would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate your participation in meetings to discuss your Definitive Proposals on Wednesday, December 4. As discussed during the meetings, we would ask that you provide a markup (both a clean word version and a blackline) of the latest O&M Agreement reflecting all comments that should be considered together with your Definitive Proposal by no later than 5:00pm EST on Friday, December 5. In addition, we note that your definitive proposal did not include an executed "Certification Regarding Lobbying For Contracts, Grants, Loans, and Cooperative Agreements", the form of which is provided in Annex B (Federal Funding Certifications and Conditions) of the RFP. Pursuant to Section 4.1.10 of the RFP, each definitive proposal must include the certifications included in Annex B (Federal Funding Certifications and Conditions) of the RFP. Please provide the aforementioned certification in order to comply with Section 4.1.10 of the RFP. This certification is required in order to deem as satisfied the requirement to submit Form 1.10 (Bid Security, Other Required Forms and Certifications). Capitalized terms not defined herein shall have the meaning set forth in the RFP. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP. Thank you. The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buades@dspiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kintley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, Dianne.larocca@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, David.Jyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.oleason@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Shelia.rostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kryden@pseg.com, Mark.devoit@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmamam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.oleason@pseg.com, Marianela.Jove@pseg.com, Lynn.manganaro@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Jorge.jimenez@pseg.com, Robert.pollock@pseg.com, Katie.han@pseg.com, Mark.Pepe@pseg.com, Carlo.Amato@pseg.com, cwilliams@quanta-technology.com, MColigan@QuantaServices.com, jstone@QuantaServices.com, DarrenMiller@quartamarine.com, Carim.Khouzami@exeloncorp.com, Scott.jennings@pseg.com, Hector.DelgadoHernandez@dul Carim.Khouzami@exeloncorp.com, Scott.jennings@pseg.com, Danielle.Lopez@pseg.com, Joseph.santamaria@pseg.com, Christian.schultz@pseg.com, Christine.Kerry@pseg.com, Christine.Kerry@pseg.com, BDucey@QuantaServices.com, mcompher@quantaservices.com, EFerguson@QuantaServices.com, nikos.buades@dspiper.com, Cathy.Reedy@duke-energy.com, manu.tewari@duke-energy.com, Edward.scott@duke-energy.com, Arel.Lawrence@duke-energy.com, arpan.patel@exeloncorp.com,
88952	Puerto Rico Electric Power T and D System	1603529	12/04/19 05:40 PM (EST)	FEMA compliant contract	Dear P3 Team: To follow-up on our meeting on December 4, 2019, and prior discussions we have had with you and your FEMA counsel at our meeting on September 12, 2019, PSEG continues to believe that there will be great value to PREPA ratepayers and the Operator's workforce if the T&D Pass-Through Expenses incurred by the Operator's workforce on FEMA related grant work are eligible for reimbursement under FEMA grants. At our meeting today, you requested that we provide you with the FEMA related clauses that should be included in the OMA that will assist with potential FEMA reimbursement. Specifically, the OMA should, at minimum, include provisions (i.e., the so-called "low-down clauses") contained in 2 CFR 200.326 and Appendix II. Since the project has undergone a competitive solicitation, this aspect of what FEMA requires should be sufficient. We understand that there could be other steps taken to verify that the OMA is FEMA compliant in addition to including these clauses. We would suggest that these include confirming with FEMA pursuant to 2 CFR 200.342(c)(1), that the OMA was procured consistent with 2 CFR 200.317 4, in that it followed "the same policies and procedures it uses for procurements from its non-Federal Funds" 4, as a competitive P3 Agreement procurement under the P3 Act including the provisions of Section 19(c) of the P3 Act. This confirmation could be done during the Front-End Transition Period so as not to hold up completing the OMA as planned. We would recommend that a follow-up call with our respective FEMA counsels to discuss this recommendation. Thank you for considering this request. Regards, PSEG (Mike Palumbo)	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buades@dspiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kintley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, Dianne.larocca@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, David.Jyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quartamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.oleason@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Shelia.rostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kryden@pseg.com, Mark.devoit@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmamam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.oleason@pseg.com,

88952	Puerto Rico Electric Power T and D System 1602383	12/03/19 03:01 PM (EST)	PR T&D System RFP - Upcoming Meetings	<p>Dear Quanta/ATCO Consortium -</p> <p>The Authority would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate your submission of a Definitive Proposal on Monday, November 25.</p> <p>You will have received clarification questions from the Authority and its advisors based on our initial review of your Definitive Proposal. We would like to meet in person with you and your team to discuss these and other clarification questions that may arise as we continue to review your Definitive Proposal on Wednesday, December 4 from 2:00pm to 5:00pm EST. In addition, we would ask that you and your team present your Definitive Proposal to the Partnership Committee in person on Friday, December 6 from 2:00pm to 5:00pm EST. The Partnership Committee has scheduled approximately an hour and a half for the presentation and a period of questions and answers.</p> <p>The meeting and the presentation will take place in New York City, at the offices of Cleary Gottlieb located at One Liberty Plaza. We look forward to seeing you. Capitalized terms not defined herein shall have the meaning set forth in the RFP.</p> <p>If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thank you The Puerto Rico Public-Private Partnerships Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3) iperez@p3-pr.gov	<p>Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgottfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McGhan@atco.com, todd.mclaren@atco.com, thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>Robert.woudenberg@pseg.com, Danielle.Lopez@pseg.com, Sheila.rosario@pseg.com, David.siel@pseg.com, Nicholas.nolau@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Jgwin@quanta-technology.com, robertsonj@mobispartners.com, Karl.Newen@duke-energy.com, Manu.Tewari@duke-energy.com, Liam.Okane@exeloncorp.com, Marianela.Jove@pseg.com, Michael.palumbo@pseg.com, John.bridges@pseg.com, Joanna.Schitzer@pseg.com, david.lyons@pseg.com, jgottfelty@quantaservices.com, mffe@ques.com, Joseph.Miller2@duke-energy.com, Edward.scott@duke-energy.com, R-B.Matthews@duke-energy.com, frank.gabrieli@peco-energy.com, Scott.jennings@pseg.com, Patricia.siegel@pseg.com, Timothy.weeks@pseg.com, Mark.devoti@pseg.com, Joseph.Forline@pseg.com, John.coonnell@pseg.com, David.bienk@pseg.com, Kieran.Brown@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosario@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVulso@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kryden@pseg.com, Mark.devoti@pseg.com, Geralkine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.dwy@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Scott.jennings@pseg.com, Steven.oster@pseg.com, Markus.santill@pseg.com, Susan.safiranski@pseg.com, Michael.palumbo@pseg.com, Frederick.Daun@pseg.com, Karen.S.Bassett@pseg.com, Thomas.mcnulty@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Kalee.han@pseg.com, david.lyons@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Joyce.Heckman@pseg.com, mffe@ques.com, cwillins@quanta-technology.com, aschwaitzberg@quantaservices.com, Fernando.Gonzalez@morganst simon.crowley@atco.com, Vince.Zito@duke-energy.com, Crescen.Monderwell@duke-energy.com, Joseph.Miller2@duke-energy.com, Rubus.Jackson@duke-energy.com, Bill.Kardash@consultation.com, eric.helt@exeloncorp.com, Wendy.Lehor@tpe.com, Danielle.Lopez@pseg.com, Patricia.siegel@pseg.com, Joseph.tranor@pseg.com, Timothy.weeks@pseg.com, Mark.devoti@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1602402	12/03/19 03:13 PM (EST)	PR T&D System RFP - Upcoming Meetings	<p>Thanks. The meeting notice for Friday says 9:30 start. Is it now 9:00?</p> <p>We look forward to it.</p> <p>Thanks,</p> <p>Scott</p> <p>--- Original Message Sent 12/03/19 02:58 PM (EST). --- Dear PSEG -</p> <p>The Authority would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate your submission of a Definitive Proposal on Monday, November 25.</p> <p>You will have received clarification questions from the Authority and its advisors based on our initial review of your Definitive Proposal. We would like to meet in person with you and your team to discuss these and other clarification questions that may arise as we continue to review your Definitive Proposal on Wednesday, December 4 from 9:00am to 12:00pm EST. In addition, we would ask that you and your team present your Definitive Proposal to the Partnership Committee in person on Friday, December 6 from 9:00am to 12:00pm EST. The Partnership Committee has scheduled approximately an hour and a half for the presentation and a period of questions and answers.</p> <p>The meeting and the presentation will take place in New York City, at the offices of Cleary Gottlieb located at One Liberty Plaza. We look forward to seeing you.</p> <p>Capitalized terms not defined herein shall have the meaning set forth in the RFP.</p> <p>If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thank you The Puerto Rico Public-Private Partnerships Authority</p>	PSEG	Scott.jennings@pseg.com	PSEG	<p>Sean.adams@pseg.com, Sheila.rosario@pseg.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgottfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McGhan@atco.com, todd.mclaren@atco.com, thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, Susan.safiranski@pseg.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgottfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McGhan@atco.com, todd.mclaren@atco.com, thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1602374	12/03/19 02:58 PM (EST)	PR T&D System RFP - Upcoming Meetings	<p>Dear PSEG -</p> <p>The Authority would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System. In particular, we appreciate your submission of a Definitive Proposal on Monday, November 25.</p> <p>You will have received clarification questions from the Authority and its advisors based on our initial review of your Definitive Proposal. We would like to meet in person with you and your team to discuss these and other clarification questions that may arise as we continue to review your Definitive Proposal on Wednesday, December 4 from 9:00am to 12:00pm EST. In addition, we would ask that you and your team present your Definitive Proposal to the Partnership Committee in person on Friday, December 6 from 9:00am to 12:00pm EST. The Partnership Committee has scheduled approximately an hour and a half for the presentation and a period of questions and answers.</p> <p>The meeting and the presentation will take place in New York City, at the offices of Cleary Gottlieb located at One Liberty Plaza. We look forward to seeing you.</p> <p>Capitalized terms not defined herein shall have the meaning set forth in the RFP.</p> <p>If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thank you The Puerto Rico Public-Private Partnerships Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3) iperez@p3-pr.gov	<p>Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, Susan.safiranski@pseg.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgottfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McGhan@atco.com, todd.mclaren@atco.com, thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	PSEG	<p>Steven.oster@pseg.com, Markus.santill@pseg.com, Susan.safiranski@pseg.com, Michael.palumbo@pseg.com, Frederick.Daun@pseg.com, Karen.S.Bassett@pseg.com, Thomas.mcnulty@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Kalee.han@pseg.com, david.lyons@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Joyce.Heckman@pseg.com, mffe@ques.com, cwillins@quanta-technology.com, aschwaitzberg@quantaservices.com, Fernando.Gonzalez@morganst simon.crowley@atco.com, Vince.Zito@duke-energy.com, Crescen.Monderwell@duke-energy.com, Joseph.Miller2@duke-energy.com, Rubus.Jackson@duke-energy.com, Bill.Kardash@consultation.com, eric.helt@exeloncorp.com, Wendy.Lehor@tpe.com, Danielle.Lopez@pseg.com, Patricia.siegel@pseg.com, Joseph.tranor@pseg.com, Timothy.weeks@pseg.com, Mark.devoti@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1602845	12/04/19 09:44 AM (EST)	Attendees for discussion on clarifications to our proposal	<p>Dear Public-Private Partnerships Authority:</p> <p>We have two more additions for today's meeting:</p> <p>Don Cortez Todd McLaren</p> <p>Thank you for your understanding. LUMA Energy</p> <p>--- Original Message Sent 12/03/19 01:38 PM (EST). --- Dear Public-Private Partnerships Authority:</p> <p>To help with logistics, please find our list of attendees, as follows:</p> <p>Nikos Buexda Gerald Ducy Ashley Engblom Kari Findley Paul Goggin Mark Kortbeek Manuel Lopez-Zambrana Bradford McCormick Tom McGhan Bret Schrader Andrew Schwartzberg Wayne Stensby Joseph Tato</p> <p>We look forward to the discussions. LUMA Energy</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Quanta Services, Inc.	<p>Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgottfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McGhan@atco.com, todd.mclaren@atco.com, thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, Susan.safiranski@pseg.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgottfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McGhan@atco.com, todd.mclaren@atco.com, thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, Susan.safiranski@pseg.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgottfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McGhan@atco.com, todd.mclaren@atco.com, thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>

88952	Puerto Rico Electric Power T and D System	1602168	12/03/19 01:38 PM (EST)	Attendees for discussion on clarifications to our proposal	Dear Public-Private Partnerships Authority: To help with logistics, please find our list of attendees, as follows: Nikos Buxeda Gerald Ducoy Ashley Englbloom Kari Findley Paul Goguen Mark Kortbeek Manuel Lopez-Zambrana Bradford McCormick Tom McChan Brett Schrader Andrew Schwartzberg Wayne Szersby Joseph Tato We look forward to the discussions. LUMA Energy	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buxeda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buxeda@dpaper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@QuantaServices.com, amiller@quantaservices.com, Fernando.Gonzalez@morgansti MColgan@QuantaServices.com, jstinson@QuantaServices.com, Fernando.Gonzalez@morgansti MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awalker@QuantaServices.com, BDucoy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.englbloom@atco.com, MCompher@QuantaServices.co NGrinstaff@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.ccr
88952	Puerto Rico Electric Power T and D System	1603651	12/05/19 06:13 AM (EST)	att_Proposal_Clarifying_Questions_Quanta_A TCO_Responses_-_2019-12-05_VSUBMISSION.pdf Proposal Clarifying Questions	Dear Puerto Rico Public-Private Partnerships Authority, Thank you again for these questions and the opportunity to clarify our positions with you and your advisors yesterday. As a follow up, please find attached written responses. Please do not hesitate to reach out if you have further questions. We look forward to the opportunity to present to the Committee tomorrow. Sincerely, LUMA Energy --- Original Message Sent 12/02/19 10:55 AM (EST) --- Dear Respondent, Thank you for your continued interest in the Puerto Rico Electric Power Transmission and Distribution opportunity. Please find attached clarifying questions from the P3A and its advisors regarding your submitted proposal. We request that you provide written responses and / or be prepared to discuss on Wednesday. Please let us know if any of these questions are unclear by replying to this message via the PowerAdvocate platform. Regards, The Puerto Rico Public-Private Partnership Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buxeda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buxeda@dpaper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morgansti MColgan@QuantaServices.com, jstinson@QuantaServices.com, MFox@quantaservices.com, awalker@QuantaServices.com, BDucoy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.englbloom@atco.com, MCompher@QuantaServices.co NGrinstaff@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.ccr
88952	Puerto Rico Electric Power T and D System	1600913	12/02/19 10:55 AM (EST)	Proposal Clarifying Questions	Dear Respondent, Thank you for your continued interest in the Puerto Rico Electric Power Transmission and Distribution opportunity. Please find attached clarifying questions from the P3A and its advisors regarding your submitted proposal. We request that you provide written responses and / or be prepared to discuss on Wednesday. Please let us know if any of these questions are unclear by replying to this message via the PowerAdvocate platform. Regards, The Puerto Rico Public-Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buxeda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Shawn.leyden@pseg.com, Markus.ramirez@pseg.com, Sean.adams@pseg.com, Daniel.eichhorn@pseg.com, John.bridges@pseg.com, kiska@iem.com, Kieran.Brown@pseg.com, DCortez@QuantaServices.com, merin@zuaconsulting.com, NGrinstaff@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.ccr simon.crowley@atco.com, Karl.Newitt@duke-energy.com, R.B.Matthews@duke-energy.co Hector.DelgadoHernandez@duke Carim.Khouzami@exeloncorp.co Dianne.larocca@pseg.com, Timothy.weeks@pseg.com, Laurent.pommier@pseg.com, Antonio.marrasino@pseg.com, Clifford.pardo@pseg.com, Geraldine.Smith@pseg.com, Suzanne.Klar@pseg.com, mcompher@quantaservices.co aorlando@QuantaServices.com, aschwaltzberg@quantaservices.com, Fernando.Gonzalez@morgansti MColgan@QuantaServices.com, kortbeekm@bennettjones.com, nikos.buxeda@dpaper.com, Carol.Melendez@duke-energy.c Joseph.santamaria@pseg.com, Shella.nozac@pseg.com, Michael.palumbo@pseg.com, Joseph.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVico@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoit@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pillock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walsten@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1602691	12/03/19 09:57 PM (EST)	att_att_Proposal_Clarifying_Questions_PSEG _12-3-2019_6pm.docx Proposal Clarifying Questions	P3 team, Please find attached our responses to the clarifying questions you sent yesterday. I look forward to our meeting tomorrow. Scott --- Original Message Sent 12/02/19 11:31 AM (EST) --- Thanks. We'll review and look forward to the call on Wednesday. Scott --- Original Message Sent 12/02/19 10:53 AM (EST) --- Dear Respondent, Thank you for your continued interest in the Puerto Rico Electric Power Transmission and Distribution opportunity. Please find attached clarifying questions from the P3A and its advisors regarding your submitted proposal. We request that you provide written responses and / or be prepared to discuss on Wednesday. Please let us know if any of these questions are unclear by replying to this message via the PowerAdvocate platform. Regards, The Puerto Rico Public-Private Partnership Authority	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buxeda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucoy@QuantaServices.com, ashley.englbloom@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Shella.nozac@pseg.com, Michael.palumbo@pseg.com, Joseph.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVico@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoit@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pillock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walsten@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1600989	12/02/19 11:31 AM (EST)	Proposal Clarifying Questions	<p>Thanks. We'll review and look forward to the call on Wednesday.</p> <p>Scott</p> <p>--- Original Message Sent: 12/02/19 10:53 AM (EST) --- Dear Respondent,</p> <p>Thank you for your continued interest in the Puerto Rico Electric Power Transmission and Distribution opportunity. Please find attached clarifying questions from the PSA and its advisors regarding your submitted proposal. We request that you provide written responses and / or be prepared to discuss on Wednesday. Please let us know if any of these questions are unclear by replying to this message via the PowerAdvocate platform.</p> <p>Regards, The Puerto Rico Public-Private Partnership Authority</p>	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosalac@pseg.com, Michael.palumbo@pseg.com, Jorge.carfenas@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzelet@pseg.com, Shawn.lordley@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.haneman@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommer@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pep@pseg.com, Stephanie.olexson@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Dianne.larocca@pseg.com, David.blekvik@pseg.com, Ferdinand.DVullo@pseg.com, cwikins@quanta-technology.co jgriffin@QuantaServices.com, DarienMiller@quantomarine.co aschwaizberg@quantaservices Karl.Newlin@duke-energy.com, Cand.Melendez@duke-energy.c Jared.Lawrence@duke-energy.c Maritana.Jove@pseg.com, Sheila.rosalac@pseg.com, Michael.palumbo@pseg.com, Kim.haneman@pseg.com, John.bridges@pseg.com, John.oconnell@pseg.com, jflaska@me.com, Nicholas.molan@pseg.com, Brenda.Molina@pseg.com, monroe@milesstockbridge.co bryan.koon@iem.com, jstinson@QuantaServices.com, awalker@QuantaServices.com, Casey.Needy@duke-energy.co Greer.Mendelow@duke-energy.c Rufus.Jackson@duke-energy.c Nashir.Kazi@exeloncorp.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Susan.szafranski@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosalac@pseg.com, Michael.palumbo@pseg.com, Jorge.carfenas@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzelet@pseg.com, Shawn.lordley@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.haneman@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommer@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pep@pseg.com, Stephanie.olexson@pseg.com, cwikins@quanta-technology.co DarienMiller@quantomarine.co btw@ionconsulting.com, bechrader@quantaservices.co Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, arindip@QuantaServices.com KRiddle@QuantaServices.com mcamarrata@QuantaServices. nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.co amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.cor jstone@QuantaServices.com, Jgwin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaizberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.co NGindstaff@QuantaServices.co jgriffin@QuantaServices.com, robertson@mobisparters.com	
88952	Puerto Rico Electric Power T and D System	1600887	12/02/19 10:53 AM (EST)	Proposal Clarifying Questions	<p>Dear Respondent,</p> <p>Thank you for your continued interest in the Puerto Rico Electric Power Transmission and Distribution opportunity. Please find attached clarifying questions from the PSA and its advisors regarding your submitted proposal. We request that you provide written responses and / or be prepared to discuss on Wednesday. Please let us know if any of these questions are unclear by replying to this message via the PowerAdvocate platform.</p> <p>Regards, The Puerto Rico Public-Private Partnership Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@cti.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG		
88952	Puerto Rico Electric Power T and D System	1600304	11/27/19 12:56 PM (EST)	att_PREPA_Diligence_11.27_HR_Follow-up.xlsx	Follow up on a Due Diligence Question	PSEG HR requested the following follow up today regarding a file folder missing on Intralink.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	
88952	Puerto Rico Electric Power T and D System	1599149	11/25/19 07:39 PM (EST)	att_TOC_Compilation_ALL_DPFs.pdf	T&D Transformation RFP Submission	<p>Dear Puerto Rico Public-Private Partnerships Authority,</p> <p>As you will see in our future response to the PREPA T&D Transformation RFP earlier today, our consortium is pleased to come together as Luma Energy (LUMA). LUMA is intent on bringing the best of our respective organizations to deliver electricity to the people of Puerto Rico in a manner that embodies transparency, integrity, safety, and operational excellence. We recognize there's quite a bit to read in a short time period, and so we've attached an additional overall table of contents across all documents to aid in your process.</p> <p>We hope you get a chance to enjoy the upcoming holidays, but please do not hesitate to contact us if you have any questions. We look forward to the opportunity to discuss and clarify our proposal, as well as present to the Partnership Committee in New York.</p> <p>Sincerely, Luma Energy</p>	Quanta Services, Inc.	aschwaizberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	

88952	Puerto Rico Electric Power T and D System	1598373	11/25/19 10:53 AM (EST)	System Issue with PowerAdvocate: Data Entry Confirmation and File Mapping	<p>Hi Fernin and Isis - Due to the technical issue with the platform, PSEG could not complete selecting the file name requested in the datasheet. However, they have completed all other datasheet fields and have uploaded all requested documents stated in the datasheets. As a result, I am confirming that the PSEG PowerAdvocate submittal is in compliance with the RFP datasheet requested format and forms. Please let me know if you have any questions and again, my apologies for technical issue encountered.Best,Erin</p> <p>--- Original Message Sent: 11/25/19 10:38 AM (EST) ---</p> <p>PowerAdvocate site experienced a technical issue that would not allow us to select the uploaded file name in the data sheets. PowerAdvocate is working to resolve this issue. PowerAdvocate has confirmed that our bid has been submitted and that we are in compliance with the datasheets. The following table was created by PowerAdvocate and updated by PSEG prior to our submission to confirm the files uploaded to Tab 2 align to the requested data sheet responses. All files uploaded in Tab 2 are time stamped prior to the bid close time.</p> <p>PSEG is also submitting the full RFP and appendices.</p>	ern.carroll@poweradvocate.com	Sean.adams@pseg.com, nikos.buexda@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Frederick.dasum@pseg.com, david.lyons@pseg.com, Richard.Walden@pseg.com, Carlo.Amato@pseg.com, kindley@quantaservices.com, mario@zuiconsulting.com, DarrenMiller@quantamarine.com, Wendy.LeNair@tge.com, Patricia.siegel@pseg.com, Kim.hanemarrn@pseg.com, John.bridges@pseg.com, Antonio.mansarino@pseg.com, jrtarka@me.com, Steven.Fleischer@pseg.com, Joyce.Heckman@pseg.com, rmonroe@milesstockbridge.com, blw@vonconsulting.com, Tom.McChan@atco.com, kyle.crowley@exeloncorp.com, frank.gabrieli@peco-energy.com, Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Mark.devoti@pseg.com, David.daly@pseg.com, Joseph.Forline@pseg.com, KarimS.BassamR@pseg.com, Laurent.pommier@pseg.com, John.oconnell@pseg.com, Ahmed.mousa@pseg.com, Brian.Sassano@pseg.com, Brenda.Molina@pseg.com, Joseph.kantamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemarrn@pseg.com, Ahmed.mousa@pseg.com, Scott.jennings@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernest.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemarrn@pseg.com, Ahmed.mousa@pseg.com, Scott.jennings@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Timothy.woels@pseg.com, Daniel.eichhorn@pseg.com, Jorge.imenez@pseg.com, Nicholas.noia@pseg.com, Kailee.han@pseg.com, Brian.Sassano@pseg.com, Joanna.Schiltzer@pseg.com, Richard.Walden@pseg.com, Brenda.Molina@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, jgofitely@quantaservices.com, jpinson@QuantaServices.com, Tom.McChan@atco.com, simon.crowley@atco.com, Vinco.Zio@duke-energy.com, Jared.Lawrence@duke-energy.com, kyle.crowley@exeloncorp.com, Bill.Kardash@consultation.com, eric.helt@exeloncorp.com, Wendy.LeNair@tge.com, John.bridges@pseg.com, David.blewiv@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, sujatha.wish@pseg.com, DCortez@QuantaServices.com, bschradler@quantaservices.com, smiller@quantaservices.com,
88952	Puerto Rico Electric Power T and D System	1598247	11/25/19 10:38 AM (EST)	att_PSEG_TD_Bid_Submittal_File_List.xls System Issue with PowerAdvocate: Data Entry Confirmation and File Mapping	<p>PowerAdvocate site experienced a technical issue that would not allow us to select the uploaded file name in the data sheets. PowerAdvocate is working to resolve this issue. PowerAdvocate has confirmed that our bid has been submitted and that we are in compliance with the datasheets. The following table was created by PowerAdvocate and updated by PSEG prior to our submission to confirm the files uploaded to Tab 2 align to the requested data sheet responses. All files uploaded in Tab 2 are time stamped prior to the bid close time.</p> <p>PSEG is also submitting the full RFP and appendices.</p>	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Frederick.dasum@pseg.com, david.lyons@pseg.com, Richard.Walden@pseg.com, Carlo.Amato@pseg.com, kindley@quantaservices.com, mario@zuiconsulting.com, DarrenMiller@quantamarine.com, Wendy.LeNair@tge.com, Patricia.siegel@pseg.com, Kim.hanemarrn@pseg.com, John.bridges@pseg.com, Antonio.mansarino@pseg.com, jrtarka@me.com, Steven.Fleischer@pseg.com, Joyce.Heckman@pseg.com, rmonroe@milesstockbridge.com, blw@vonconsulting.com, Tom.McChan@atco.com, kyle.crowley@exeloncorp.com, frank.gabrieli@peco-energy.com, Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Mark.devoti@pseg.com, David.daly@pseg.com, Joseph.Forline@pseg.com, KarimS.BassamR@pseg.com, Laurent.pommier@pseg.com, John.oconnell@pseg.com, Ahmed.mousa@pseg.com, Brian.Sassano@pseg.com, Brenda.Molina@pseg.com, Joseph.kantamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemarrn@pseg.com, Ahmed.mousa@pseg.com, Scott.jennings@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Timothy.woels@pseg.com, Daniel.eichhorn@pseg.com, Jorge.imenez@pseg.com, Nicholas.noia@pseg.com, Kailee.han@pseg.com, Brian.Sassano@pseg.com, Joanna.Schiltzer@pseg.com, Richard.Walden@pseg.com, Brenda.Molina@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, jgofitely@quantaservices.com, jpinson@QuantaServices.com, Tom.McChan@atco.com, simon.crowley@atco.com, Vinco.Zio@duke-energy.com, Jared.Lawrence@duke-energy.com, kyle.crowley@exeloncorp.com, Bill.Kardash@consultation.com, eric.helt@exeloncorp.com, Wendy.LeNair@tge.com, John.bridges@pseg.com, David.blewiv@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, sujatha.wish@pseg.com, DCortez@QuantaServices.com, bschradler@quantaservices.com, smiller@quantaservices.com,
88952	Puerto Rico Electric Power T and D System	1598124	11/25/19 01:03 AM (EST)	PSEG proposal on PowerAdvocate	<p>Hi Fernin,</p> <p>FY - PSEG has completed its proposal and loaded it onto PowerAdvocate. There is a step of matching each individual file to the Commercial tab where we are having a mechanical problem w the site. The PowerAdvocate helpsite opens tomorrow at 8am and we hope to resolve it shortly after then, but will reach out again if there is a continuing issue.</p> <p>Thank you,</p> <p>Scott</p>	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Frederick.dasum@pseg.com, david.lyons@pseg.com, Richard.Walden@pseg.com, Carlo.Amato@pseg.com, kindley@quantaservices.com, mario@zuiconsulting.com, DarrenMiller@quantamarine.com, Wendy.LeNair@tge.com, Patricia.siegel@pseg.com, Kim.hanemarrn@pseg.com, John.bridges@pseg.com, Antonio.mansarino@pseg.com, jrtarka@me.com, Steven.Fleischer@pseg.com, Joyce.Heckman@pseg.com, rmonroe@milesstockbridge.com, blw@vonconsulting.com, Tom.McChan@atco.com, kyle.crowley@exeloncorp.com, frank.gabrieli@peco-energy.com, Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Mark.devoti@pseg.com, David.daly@pseg.com, Joseph.Forline@pseg.com, KarimS.BassamR@pseg.com, Laurent.pommier@pseg.com, John.oconnell@pseg.com, Ahmed.mousa@pseg.com, Brian.Sassano@pseg.com, Brenda.Molina@pseg.com, Joseph.kantamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemarrn@pseg.com, Ahmed.mousa@pseg.com, Scott.jennings@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Timothy.woels@pseg.com, Daniel.eichhorn@pseg.com, Jorge.imenez@pseg.com, Nicholas.noia@pseg.com, Kailee.han@pseg.com, Brian.Sassano@pseg.com, Joanna.Schiltzer@pseg.com, Richard.Walden@pseg.com, Brenda.Molina@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, jgofitely@quantaservices.com, jpinson@QuantaServices.com, Tom.McChan@atco.com, simon.crowley@atco.com, Vinco.Zio@duke-energy.com, Jared.Lawrence@duke-energy.com, kyle.crowley@exeloncorp.com, Bill.Kardash@consultation.com, eric.helt@exeloncorp.com, Wendy.LeNair@tge.com, John.bridges@pseg.com, David.blewiv@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, sujatha.wish@pseg.com, DCortez@QuantaServices.com, bschradler@quantaservices.com, smiller@quantaservices.com,
88952	Puerto Rico Electric Power T and D System	1598136	11/25/19 07:39 AM (EST)	Request for Confidential Treatment of Information	<p>Dear Quanta/ATCO/IEM Consortium,</p> <p>Thank you for your message. Attached please find the Authority's response.</p> <p>If you have any questions, please let the Authority know by responding to this message via the PowerAdvocate@ platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thank you,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent: 11/24/19 01:12 PM (EST) ---</p> <p>Dear Puerto Rico Public-Private Partnerships Authority:</p> <p>Pursuant to Article 9(j) and 9(i) of Act 29, Act 120 and the corresponding sections of the Regulation, we hereby request confidential treatment of the following sections of the Proposal (the "Confidential Sections"):</p> <p>DP 1.4 - IEM Emergency Operations Plan Exhibit DP 1.4 Annex IV Operator Employment Requirements DP 1.5.1.n Identified profit margin DP 1.6.2.e.i Existing work rules removed from CBA DP 1.6.2.e.ii Changes/amendments to CBAs DP 1.7.3.a.ii Maximum incentive fee DP 1.8 in its entirety DP 1.9 in its entirety</p> <p>The Conf</p>	fernin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@slapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgofitely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Frederick.dasum@pseg.com, david.lyons@pseg.com, Richard.Walden@pseg.com, Carlo.Amato@pseg.com, kindley@quantaservices.com, mario@zuiconsulting.com, DarrenMiller@quantamarine.com, Wendy.LeNair@tge.com, Patricia.siegel@pseg.com, Kim.hanemarrn@pseg.com, John.bridges@pseg.com, Antonio.mansarino@pseg.com, jrtarka@me.com, Steven.Fleischer@pseg.com, Joyce.Heckman@pseg.com, rmonroe@milesstockbridge.com, blw@vonconsulting.com, Tom.McChan@atco.com, kyle.crowley@exeloncorp.com, frank.gabrieli@peco-energy.com, Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Mark.devoti@pseg.com, David.daly@pseg.com, Joseph.Forline@pseg.com, KarimS.BassamR@pseg.com, Laurent.pommier@pseg.com, John.oconnell@pseg.com, Ahmed.mousa@pseg.com, Brian.Sassano@pseg.com, Brenda.Molina@pseg.com, Joseph.kantamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemarrn@pseg.com, Ahmed.mousa@pseg.com, Scott.jennings@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Timothy.woels@pseg.com, Daniel.eichhorn@pseg.com, Jorge.imenez@pseg.com, Nicholas.noia@pseg.com, Kailee.han@pseg.com, Brian.Sassano@pseg.com, Joanna.Schiltzer@pseg.com, Richard.Walden@pseg.com, Brenda.Molina@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, jgofitely@quantaservices.com, jpinson@QuantaServices.com, Tom.McChan@atco.com, simon.crowley@atco.com, Vinco.Zio@duke-energy.com, Jared.Lawrence@duke-energy.com, kyle.crowley@exeloncorp.com, Bill.Kardash@consultation.com, eric.helt@exeloncorp.com, Wendy.LeNair@tge.com, John.bridges@pseg.com, David.blewiv@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, sujatha.wish@pseg.com, DCortez@QuantaServices.com, bschradler@quantaservices.com, smiller@quantaservices.com,

88952	Puerto Rico Electric Power T and D System	1598112	11/24/19 01:12 PM (EST)	Request for Confidential Treatment of Information	Dear Puerto Rico Public-Private Partnerships Authority: Pursuant to Article 9(i) and 9(j) of Act 29, Act 120 and the corresponding sections of the Regulation, we hereby request confidential treatment of the following sections of the Proposal (the "Confidential Sections"): DP 1.4 - IEM Emergency Operations Plan Exhibit DP 1.4 Annex IV Operator Employment Requirements DP 1.5 1.n Identified profit margin DP 1.6 2.a.i Existing work rules removed from CBA DP 1.6 2.a.ii Changes/amendments to CBAs DP 1.7 Salary: Maximum incentive fee DP 1.8 In its entirety DP 1.9 In its entirety The Confidential Sections have been labeled as "confidential" or "proprietary", as applicable. We respectfully request that the information contained in the Confidential Sections be treated as confidential because it includes the Qualified Respondent's approach to labor negotiations, which is confidential in nature. Public disclosure of the Confidential Sections would be commercially harmful as it could result be detrimental to the Qualified Respondent's position and perception and could also impair and delay future successful negotiations with labor unions. Currently, the Confidential Sections are the subject of attorney-client privilege, as they include Qualified Respondent's legal strategy with respect to negotiations with the labor unions. As a result, disclosure of the Confidential Sections is not required to protect the public interest. In accordance with Section 5.4 of the RFP, we hereby request a meeting, confirmation, or a call with the Partnership Committee to specify and justify the confidentiality of the Confidential Sections, prior to submission of the Proposal. Thank you for your consideration. The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwkins@quanta-technology.co DarrenMiller@quantamarine.co bhwilconconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst jstinson@QuantaServices.com, Jgwin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwartzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.co NGindstaff@QuantaServices.co jgotfelty@QuantaServices.com, robertsonj@mobiuspartners.com, Joseph.santamaria@pseg.com, Shella.tostac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuoko@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kayden@pseg.com, Mark.devost@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Daniele.Lopez@pseg.com, Steven.coster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.lalock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kayden@pseg.com, Michael.hyun@pseg.com, Robert.woudeber@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Markus.ramall@pseg.com, John.cocnelli@pseg.com, Kindley@quantaservices.com, EFerguson@QuantaServices.co robertsonj@mobiuspartners.com todd.mclaren@atco.com, aschwartzberg@quantaservices Fernando.Gonzalez@morganst P.B.Matthews@duke-energy.co kyle.crowley@exeloncorp.com, Kim.hanmam@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Michael.kayes@pseg.com, Ferdinand.DVuoko@pseg.com, BDucey@QuantaServices.com, jgotfelty@quantaservices.com, bschrader@quantaservices.com, mario@zuconconsulting.com, amiller@quantaservices.com, Jgwin@quanta-technology.com jstinson@QuantaServices.com, MFOX@quantaservices.com, NGindstaff@QuantaServices.co Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, Suzanne.Klar@pseg.com, Joyce.Heckman@pseg.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices cwkins@quanta-technology.co MColgan@QuantaServices.com MCompher@QuantaServices.co mario@zuconconsulting.com, Christian.schultz@pseg.com, Frederick.daum@pseg.com, Christian.schultz@pseg.com, Ferdinand.DVuoko@pseg.com, amiller@quantaservices.com, jstinson@QuantaServices.com, manu.tewari@duke-energy.com Nicholas.Tonzetch@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, John.cocnelli@pseg.com, Antonio.mannarino@pseg.com, Kieran.Brown@pseg.com, Joanna.Schitzer@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mario@zuconconsulting.com,
88952	Puerto Rico Electric Power T and D System	1597111	11/21/19 07:24 PM (EST)	att_PREPA_Diligence_11.20_Payroll.xlsx Diligence Questions - Payroll	Attached are questions from HR on Payroll. Thanks, Rob	PSEG	Robert.woudeber@pseg.com	Sean.adams@pseg.com, Shella.tostac@pseg.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Shella.tostac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuoko@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kayden@pseg.com, Mark.devost@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Daniele.Lopez@pseg.com, Steven.coster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.lalock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kayden@pseg.com, Michael.hyun@pseg.com, Robert.woudeber@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Markus.ramall@pseg.com, John.cocnelli@pseg.com, Kindley@quantaservices.com, EFerguson@QuantaServices.co robertsonj@mobiuspartners.com todd.mclaren@atco.com, aschwartzberg@quantaservices Fernando.Gonzalez@morganst P.B.Matthews@duke-energy.co kyle.crowley@exeloncorp.com, Kim.hanmam@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Michael.kayes@pseg.com, Ferdinand.DVuoko@pseg.com, BDucey@QuantaServices.com, jgotfelty@quantaservices.com, bschrader@quantaservices.com, mario@zuconconsulting.com, amiller@quantaservices.com, Jgwin@quanta-technology.com jstinson@QuantaServices.com, MFOX@quantaservices.com, NGindstaff@QuantaServices.co Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, Suzanne.Klar@pseg.com, Joyce.Heckman@pseg.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices cwkins@quanta-technology.co MColgan@QuantaServices.com MCompher@QuantaServices.co mario@zuconconsulting.com, Christian.schultz@pseg.com, Frederick.daum@pseg.com, Christian.schultz@pseg.com, Ferdinand.DVuoko@pseg.com, amiller@quantaservices.com, jstinson@QuantaServices.com, manu.tewari@duke-energy.com Nicholas.Tonzetch@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, John.cocnelli@pseg.com, Antonio.mannarino@pseg.com, Kieran.Brown@pseg.com, Joanna.Schitzer@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mario@zuconconsulting.com,
88952	Puerto Rico Electric Power T and D System	1597091	11/21/19 06:45 PM (EST)	Administrative Determination	Dear Proponent, Please find attached for your reference an advanced draft of the Administrative Determination that the Puerto Rico Department of Treasury intends to issue to entities entering into an Operation and Maintenance Partnership Contract under Act 29 or Act 120 for the operation and maintenance of a Function, Service or Facility. Although the attached remains subject to final approval, the Authority understands that this draft reflects the position of the Puerto Rico Department of Treasury with respect to the tax matters addressed therein. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you, The Puerto Rico Public-Private Partnerships Authority *This communication is subject to confidentiality undertakings and all other terms of the RFP*	Puerto Rico Public - Private Partnerships Authority (P3)	chris.hall@ctli.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG	Nicholas.Tonzetch@pseg.com, Shawn.kayden@pseg.com, Michael.hyun@pseg.com, Robert.woudeber@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Markus.ramall@pseg.com, John.cocnelli@pseg.com, Kindley@quantaservices.com, EFerguson@QuantaServices.co robertsonj@mobiuspartners.com todd.mclaren@atco.com, aschwartzberg@quantaservices Fernando.Gonzalez@morganst P.B.Matthews@duke-energy.co kyle.crowley@exeloncorp.com, Kim.hanmam@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Michael.kayes@pseg.com, Ferdinand.DVuoko@pseg.com, BDucey@QuantaServices.com, jgotfelty@quantaservices.com, bschrader@quantaservices.com, mario@zuconconsulting.com, amiller@quantaservices.com, Jgwin@quanta-technology.com jstinson@QuantaServices.com, MFOX@quantaservices.com, NGindstaff@QuantaServices.co Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, Suzanne.Klar@pseg.com, Joyce.Heckman@pseg.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices cwkins@quanta-technology.co MColgan@QuantaServices.com MCompher@QuantaServices.co mario@zuconconsulting.com, Christian.schultz@pseg.com, Frederick.daum@pseg.com, Christian.schultz@pseg.com, Ferdinand.DVuoko@pseg.com, amiller@quantaservices.com, jstinson@QuantaServices.com, manu.tewari@duke-energy.com Nicholas.Tonzetch@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, John.cocnelli@pseg.com, Antonio.mannarino@pseg.com, Kieran.Brown@pseg.com, Joanna.Schitzer@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mario@zuconconsulting.com,
88952	Puerto Rico Electric Power T and D System	1596290	11/21/19 08:43 AM (EST)	Responses to Clarifications - Sixth Submission	Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the OSM Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, Suzanne.Klar@pseg.com, Joyce.Heckman@pseg.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices cwkins@quanta-technology.co MColgan@QuantaServices.com MCompher@QuantaServices.co mario@zuconconsulting.com, Christian.schultz@pseg.com, Frederick.daum@pseg.com, Christian.schultz@pseg.com, Ferdinand.DVuoko@pseg.com, amiller@quantaservices.com, jstinson@QuantaServices.com, manu.tewari@duke-energy.com Nicholas.Tonzetch@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, John.cocnelli@pseg.com, Antonio.mannarino@pseg.com, Kieran.Brown@pseg.com, Joanna.Schitzer@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mario@zuconconsulting.com,

88952	Puerto Rico Electric Power T and D System	1594436	11/19/19 11:46 AM (EST)	att_PREPA_Diligence_11_19_Dedicated_Rate	Diligence Question on the Dedicated Rate Rider Rider.xlsx	Please find a follow up question on the Dedicated Rate Rider from HR. Thank you. Rob	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuolo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, cwilkins@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bschneider@quantaservices.com Kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, jpitson@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@dupiper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jpitson@QuantaServices.com, mcompher@quantaservices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.com jstone@QuantaServices.com, Jgavin@quanta-technology.com MFO@quantaservices.com, awalker@QuantaServices.com, BDucuy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1593792	11/18/19 03:56 PM (EST)	T&D System RFP Addendum No. 7 - Amended and Restated RFP	Dear Puerto Rico Public-Private Partnerships Authority, We greatly appreciate receiving these updated materials. We will continue our review and will be in touch if we have further clarifications. Sincerely, The Quanta/ATCO Consortium --- Original Message Sent 11/18/19 03:30 PM (EST). --- Dear Respondent, Please find attached Addendum No. 7, which includes an Amended and Restated RFP and a revised Annex D with the latest revision to the O&M Agreement, in Word format for ease of use. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/17/19 10:15 PM (EST). --- Dear Respondent, The Puerto Rico Public-Private Partnerships Authority (the "Authority") hereby includes for your consideration Addendum No. 7 to the Request for Proposals for the Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on February 1, 2019. Addendum No. 7 includes an Amended and Restated RFP and a revised Annex D with the latest revision to the O&M Agreement. For your benefit, the Authority also includes a memorandum with a summary of the key revisions to the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP*	Quanta Services, Inc.	aschwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1593750	11/18/19 03:30 PM (EST)	T&D System RFP Addendum No. 7 - Amended and Restated RFP	Dear Respondent, Please find attached Addendum No. 7, which includes an Amended and Restated RFP and a revised Annex D with the latest revision to the O&M Agreement, in Word format for ease of use. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/17/19 10:15 PM (EST). --- Dear Respondent, The Puerto Rico Public-Private Partnerships Authority (the "Authority") hereby includes for your consideration Addendum No. 7 to the Request for Proposals for the Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on February 1, 2019. Addendum No. 7 includes an Amended and Restated RFP and a revised Annex D with the latest revision to the O&M Agreement. For your benefit, the Authority also includes a memorandum with a summary of the key revisions to the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP*	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG	Kailee.han@pseg.com, Kieran.Brown@pseg.com, david.lyons@pseg.com, sujata.walsh@pseg.com, monroe@milestockbridge.com, Mama.Tewari@duke-energy.com, Marianela.Jove@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Christian.schultz@pseg.com, Joseph.Forline@pseg.com, Karen.S.Bassett@pseg.com, Laurent.pommier@pseg.com, Michael.Jayes@pseg.com, Ahmed.mousa@pseg.com, Suzanne.Klar@pseg.com, Joyce.Heckman@pseg.com, DCortez@QuantaServices.com, KRiddle@QuantaServices.com, jpitson@QuantaServices.com, MFO@quantaservices.com, jogrlin@QuantaServices.com, DarrenMiller@quantamine.com, Joseph.Miller@duke-energy.com, Benjamin.Borsch@duke-energy.com, carter.culver@exeloncorp.com, Joseph.santamaria@pseg.com, Frederick.daum@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuolo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1593071	11/18/19 06:10 AM (EST)	T&D System RFP Addendum No. 7 - Amended and Restated RFP	Received, thank you. --- Original Message Sent 11/17/19 10:15 PM (EST). --- Dear Respondent, The Puerto Rico Public-Private Partnerships Authority (the "Authority") hereby includes for your consideration Addendum No. 7 to the Request for Proposals for the Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on February 1, 2019. Addendum No. 7 includes an Amended and Restated RFP and a revised Annex D with the latest revision to the O&M Agreement. For your benefit, the Authority also includes a memorandum with a summary of the key revisions to the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP*	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Sean.adams@pseg.com, nikos.buexda@dupiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milestockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1592981	11/17/19 10:15 PM (EST)	T&D System RFP Addendum No. 7 - Amended and Restated RFP	Dear Respondent, The Puerto Rico Public-Private Partnerships Authority (the "Authority") hereby includes for your consideration Addendum No. 7 to the Request for Proposals for the Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on February 1, 2019. Addendum No. 7 includes an Amended and Restated RFP and a revised Annex D with the latest revision to the O&M Agreement. For your benefit, the Authority also includes a memorandum with a summary of the key revisions to the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thanks, The Public Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG	Scott.jennings@pseg.com, Steven.oster@pseg.com, Stephanie.olexson@pseg.com, John.bridges@pseg.com, John.connell@pseg.com, Ernesto.cadiz@pseg.com, Michael.layes@pseg.com, David.blewiv@pseg.com, Clifford.pardo@pseg.com, sujita.walsh@pseg.com, Joyce.Heckman@pseg.com, Christine.Kerry@pseg.com, Kindley@quantaservices.com, Jgavin@quanta-technology.com, MFOX@quantaservices.com, jgotfelty@QuantaServices.com, Vince.Zito@duke-energy.com, Michael.Rib@duke-energy.com, Jared.Lawrence@duke-energy.com, Michael.hyun@pseg.com, Robert.woudenberg@pseg.com, Kim.harman@pseg.com, Kieran.Brown@pseg.com, bryan.koon@iem.com, jgotfelty@quantaservices.com, cwilkins@quanta-technology.co jstone@QuantaServices.com, todd.mclaren@atco.com, Tom.McChan@atco.com, arpan.patel@exeloncorp.com, Joseph.santamaria@pseg.com, Joseph.trainer@pseg.com, Steven.oster@pseg.com, Sheila.rosiac@pseg.com, Joseph.Fortine@pseg.com, Kim.harman@pseg.com, jflaska@me.com, Christian.schulz@pseg.com, Kieran.Brown@pseg.com, Joanna.Schitzer@pseg.com, E.Ferguson@QuantaServices.co mcammarata@QuantaServices.com, MColigan@QuantaServices.com, MFOX@quantaservices.com, simon.crowley@atco.com, Karl.Newlin@duke-energy.com, Casey.Reedy@duke-energy.co Jared.Lawrence@duke-energy.com, Hector.DelgadoHernandez@dul carter.culver@exeloncorp.com, Carim.Khouzami@exeloncorp.c eric.helt@exeloncorp.com, Nicholas.Tonzeich@pseg.com, Danielle.Lopez@pseg.com, Mark.devoti@pseg.com, Jorge.cardenas@pseg.com, Frederick.dawson@pseg.com, Jorge.jimenez@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Gerakline.Smith@pseg.com, Suzanne.Klar@pseg.com, mffe@ques.com, Joseph.santamaria@pseg.com, Lynn.manganaro@pseg.com, Christian.schulz@pseg.com, Ahmed.mousa@pseg.com, Kieran.Brown@pseg.com, Christine.Kerry@pseg.com, DCortez@QuantaServices.com, mcammarata@QuantaServices todd.mclaren@atco.com, Fernando.Gonzalez@morganst simon.crowley@atco.com, Wendy.Lehon@pseg.com, Michael.Lyuri@pseg.com, Dianne.larocca@pseg.com, Sheila.rosiac@pseg.com, Joseph.trainer@pseg.com, David.daly@pseg.com, jflaska@me.com, Christian.schulz@pseg.com, Brenda.Molina@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, bryan.koon@iem.com, Kindley@quantaservices.com, jstone@QuantaServices.com, aorlando@QuantaServices.com, awalker@QuantaServices.com, Casey.Reedy@duke-energy.co Vince.Zito@duke-energy.com, Michael.Rib@duke-energy.com, Ruba.Jackson@duke-energy.co R.B.Matthews@duke-energy.co cwilkins@quanta-technology.co Darrin.Miller@quartamine.com, blw@ionconsulting.com, bechrader@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices simon.crowley@atco.com, jpinson@QuantaServices.com, mcompher@quantaservices.com, eramiler@quantaservices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.com, jstone@QuantaServices.com, Jgavin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGindstaff@QuantaServices.co jgotfelty@QuantaServices.com, robertson@mobisparters.com
88952	Puerto Rico Electric Power T and D System	1594943	11/19/19 03:52 PM (EST)	Responses to Clarifications - Fourth Submission	Dear Respondent, Please find attached responses to Quanta's clarifying questions. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/17/19 10:09 PM (EST) --- Dear Puerto Rico Public-Private Partnerships Authority - Thank you for your continued clarifications as we prepare for our bid submission. Please find attached an additional set of clarifications as we approach the final submission of our bid. Please let us know if you wish to discuss further, and we continue to appreciate your support in this process. Sincerely, The Quanta / ATCO Consortium --- Original Message Sent 11/15/19 03:00 PM (EST) --- Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the O&M Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	
88952	Puerto Rico Electric Power T and D System	1593994	11/18/19 06:10 PM (EST)	Responses to Clarifications - Fourth Submission	Thank you. We will circulate a dial-in shortly. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/18/19 06:07 PM (EST) --- Dear Puerto Rico Public-Private Partnerships Authority - Thank you for the prompt response. We can confirm that we will make the suggested time slot work for our team. If you circulate the dial-in to the usual points of contact, we will distribute to the right people on our team. Sincerely, The Quanta / ATCO Consortium --- Original Message Sent 11/18/19 04:38 PM (EST) --- Dear Respondent, Regarding clarifying question 2 and request for a call, the P3A, bankruptcy counsel and other advisors are available Thursday, November 21 from 2-3pm ET. Please let us know if this time works and we can circulate a dial-in. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/17/19 10:09 PM (EST) --- Dear Puerto Rico Public-Private Partnerships Authority - Thank you for your continued clarifications as we prepare for our bid submission. Please find attached an additional set of clarifications as we approach the final submission of our bid. Please let us know if you wish to discuss further, and we continue to appreciate your support in this process. Sincerely, The Quanta / ATCO Consortium --- Original Message Sent 11/15/19 03:00 PM (EST) --- Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the O&M Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform.	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	
88952	Puerto Rico Electric Power T and D System	1593990	11/18/19 06:07 PM (EST)	Responses to Clarifications - Fourth Submission	Thank you for the prompt response. We can confirm that we will make the suggested time slot work for our team. If you circulate the dial-in to the usual points of contact, we will distribute to the right people on our team. Sincerely, The Quanta / ATCO Consortium --- Original Message Sent 11/18/19 04:38 PM (EST) --- Dear Respondent, Regarding clarifying question 2 and request for a call, the P3A, bankruptcy counsel and other advisors are available Thursday, November 21 from 2-3pm ET. Please let us know if this time works and we can circulate a dial-in. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/17/19 10:09 PM (EST) --- Dear Puerto Rico Public-Private Partnerships Authority - Thank you for your continued clarifications as we prepare for our bid submission. Please find attached an additional set of clarifications as we approach the final submission of our bid. Please let us know if you wish to discuss further, and we continue to appreciate your support in this process. Sincerely, The Quanta / ATCO Consortium --- Original Message Sent 11/15/19 03:00 PM (EST) --- Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the O&M Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform.	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Darren.McIntyre@pseg.com, Darrin.Miller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	

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Thank you The Puerto Rico Public-Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Scott.jennings@pseg.com, Joseph.trainer@pseg.com, John.coccone@pseg.com, Clifford.pardo@pseg.com, Richard.Walken@pseg.com, Joyce.Heckman@pseg.com, mffe@ques.com, cwikins@quanta-technology.co robertson@robustpartners.co aschwaltzberg@quantaservices Fernando.Gonzalez@morganst Rubus.Jackson@duke-energy.c Jared.Lawrence@duke-energy.c Nadim.Kazi@exeloncorp.com, Frank.gabrieli@paco-energy.com, Shawn.layden@pseg.com, Danielle.Lopez@pseg.com, Lynn.manganaro@pseg.com, Susan.scafarski@pseg.com, Joseph.Forline@pseg.com, Kim.hanemann@pseg.com, Frederick.duam@pseg.com, Kailee.han@pseg.com, Carlo.Amato@pseg.com, bryan.koon@iem.com, E Ferguson@QuantaServices.co ashley.english@atco.com, simon.crowley@atco.com, kortbeek@bennettjones.com, Cassy.Reedy@duke-energy.co Liam.Okane@exeloncorp.com, Dianne.larocca@pseg.com, cwikins@quanta-technology.co DarrinMiller@quartamine.com, btw@ionconsulting.com, kfindley@quantaservices.com kfindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, soriando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, jpitson@QuantaServices.com, todd.mclaren@atco.com, simon.crowley@atco.com, jpitson@QuantaServices.com, mcompher@quantaservices.co amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.co NGerndt@QuantaServices.co jgriffin@QuantaServices.com, robertson@robustpartners.co Robert.wouderberg@pseg.com Markus.ramall@pseg.com, Patricia.siege@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, Ernesto.cadiz@pseg.com, Geraldine.Smith@pseg.com, Joanna.Schiltzer@pseg.com, Christine.Kerry@pseg.com, jgotfelty@quantaservices.com, mffe@ques.com, mcompher@quantaservices.co amiller@quantaservices.com, KRiddle@QuantaServices.com, KRiddle@QuantaServices.com, aschwaltzberg@quantaservices Rubus.Jackson@duke-energy.c R.B.Mathews@duke-energy.co Nadim.Kazi@exeloncorp.com, Carim.Khouzami@exeloncorp.c Scott.Jennings@pseg.com, David.daly@pseg.com, Karen.S.Bassett@pseg.com, Tim.fagan@pseg.com, John.coccone@pseg.com, Nicholas.nolan@pseg.com, Kailee.han@pseg.com, Mark.Pepe@pseg.com, DCortez@QuantaServices.com btw@ionconsulting.com, MColgan@QuantaServices.co awalker@QuantaServices.com, Hector.DelgadoHernandez@dul Joseph.santamaria@pseg.com, Shella.nostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Uovo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.layden@pseg.com, Mark.devoit@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walken@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,	
88952	Puerto Rico Electric Power T and D System	1593302	11/17/19 10:09 PM (EST)	att_2019-11-17_OM_Clarifications_part_5.pdf Responses to Clarifications - Fourth Submission	Dear Puerto Rico Public-Private Partnerships Authority - Thank you for your continued clarifications as we prepare for our bid submission. Please find attached an additional set of clarifications as we approach the final submission of our bid. Please let us know if you wish to discuss further, and we continue to appreciate your support in this process. Sincerely, The Quanta / ATCO Consortium --- Original Message Sent 11/15/19 03:00 PM (EST) --- Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the O&M Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnership Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1592560	11/15/19 03:00 PM (EST)	Responses to Clarifications - Fourth Submission	Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the O&M Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	ipeirez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1591304	11/14/19 11:49 AM (EST)	att_PREPA_Diligence_11.14_Transition_Team Diligence Question - Transition Team	Please find in the attached on a question related to office space and location for the Transition Team.	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1591249	11/14/19 11:17 AM (EST)	att_Annex_B_Federal_Certs.docx	Files associated with questions from Legal	Please find the two files referenced in the Diligence question from legal email from 11/13.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosalac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortine@pseg.com, Joseph.Fortine@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1590583	11/13/19 03:19 PM (EST)	att_PREPA_Diligence_11.13_clarification.xlsx	Clarification	A response notes a file in 1.12.15,there is no 1.12.15 in the data room.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosalac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortine@pseg.com, Joseph.Fortine@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1592978	11/17/19 07:35 PM (EST)		Diligence Questions from PSEG legal	Dear Respondent, Please find attached responses to questions. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you. The Puerto Rico Public-Private Partnership Authority --- Original Message Sent: 11/13/19 02:42 PM (EST). --- Please find two questions from the PSEG Legal department. Thank you. Rob	Puerto Rico Public - Private Partnerships Authority (P3)	chris.hall@ctli.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosalac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortine@pseg.com, Joseph.Fortine@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1590527	11/13/19 02:42 PM (EST)	att_PREPA_Diligence_11.13_Legal.xlsx	Diligence Questions from PSEG legal	Please find two questions from the PSEG Legal department. Thank you. Rob	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosalac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortine@pseg.com, Joseph.Fortine@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1588872	11/12/19 08:22 AM (EST)	att_2019-11-12_Qualified_Respondent_Clarification.pdf	Qualified Respondent Clarification	Dear Public-Private Partnerships Authority: Please find attached a clarification regarding our Consortium structure, and request to confirm the substitution of one of Consortium members with an affiliate for purposes of corporate structure. As necessary, we are happy to discuss further if you have any questions. Thank you for your consideration, The Consortium	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, manio@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarrenMiller@quantamarine.co blw@ionconsulting.com, bschradr@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@Quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOx@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, manio@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGrinstaff@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.ccr
88952	Puerto Rico Electric Power T and D System	1589131	11/12/19 11:20 AM (EST)	att_2019-11-12_OM_Clarifications_part_4.pdf	Responses to Clarifications (Third Submission)	Dear Puerto Rico Public-Private Partnerships Authority, We appreciate your quick responses. Please find attached an additional set of clarifications based on our continued review. Thank you again for your consideration, The Quanta / ATCO / IEM Consortium --- Original Message Sent 11/11/19 06:50 PM (EST). --- Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the O&M Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnership Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, manio@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarrenMiller@quantamarine.co blw@ionconsulting.com, bschradr@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOx@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, manio@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGrinstaff@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.ccr
88952	Puerto Rico Electric Power T and D System	1588798	11/11/19 06:50 PM (EST)		Responses to Clarifications (Third Submission)	Dear Respondent, Please find attached responses to Quanta's comments on the updated draft of the O&M Agreement. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnership Authority	Puerto Rico Public - Private Partnerships Authority (P3)	ipeiez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, manio@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Shawn.leyden@pseg.com, Danielle.Lopez@pseg.com, Stephanie.olexson@pseg.com, Tim.lagan@pseg.com, Michael.kayes@pseg.com, Kailee.han@pseg.com, mcammarata@QuantaServices.com, jstinson@QuantaServices.com, todd.mclaren@atco.com, Manu.Tewari@duke-energy.com, kyie.crowley@exeloncorp.com, Carim.Khouzami@exeloncorp.com, eric.helt@exeloncorp.com, Robert.wouderberg@pseg.com, Joseph.santamaria@pseg.com, Sean.adams@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, David.Brevil@pseg.com, Robert.pollock@pseg.com, Joanna.Schiltzer@pseg.com, Richard.Walton@pseg.com, Ferdinand.D'Uquo@pseg.com, EFerguson@QuantaServices.co robertsonj@mobiuspartners.ccr Steven.oster@pseg.com, Lynn.manganaro@pseg.com, David.daly@pseg.com,
88952	Puerto Rico Electric Power T and D System	1588313	11/11/19 11:59 AM (EST)		PSEG Key contract concerns	Dear Respondent, Please find attached responses to PSEG's comments on the updated draft of the O&M Agreement. We look forward to our discussion on the subject. If you have any other questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/07/19 04:01 PM (EST). --- To the P3 Team - We appreciate the time and effort invested into the process to date and the potential opportunity before us all. That said, we have several material concerns regarding the latest draft of the contract. We have attached a two page document outlining those key concerns. I am available to discuss / clarify at your convenience. Yours truly, Scott Jennings	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, manio@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Patricia.siegel@pseg.com, David.daly@pseg.com, Jorge.cartenas@pseg.com, Daniel.eichhorn@pseg.com, Tim.lagan@pseg.com, Suzanne.Klar@pseg.com, Joanna.Schiltzer@pseg.com, Brenda.Molina@pseg.com, MFOx@quantaservices.com, Karl.Newlin@duke-energy.com, manu.tewari@duke-energy.com, eric.helt@exeloncorp.com, frank.gabrieli@peco-energy.com, Markus.ramfil@pseg.com, Michael.palumbo@pseg.com, Frederick.daum@pseg.com, Laurent.pommier@pseg.com, David.brevil@pseg.com, Robert.pollock@pseg.com, Kailee.han@pseg.com, bryan.koon@iem.com, mcompher@quantaservices.com, EFerguson@QuantaServices.co aorlando@QuantaServices.com, Fernando.Gonzalez@morganst nikos.buexda@diappier.com, Cassy.Riedy@duke-energy.co Greer.Mendelow@duke-energy.com, Jozzel.Martinez@duke-energy.c kyie.crowley@exeloncorp.com,

88952	Puerto Rico Electric Power T and D System	1586883	11/07/19 04:01 PM (EST)	att_PREPA_-_contract_concerns_11-7-2019_2pm_sj.pdf	PSEG Key contract concerns	To the P3 Team We appreciate the time and effort invested into the process to date and the potential opportunity before us all. That said, we have several material concerns regarding the latest draft of the contract. We have attached a two page document outlining those key concerns. I am available to discuss / clarify at your convenience. Yours truly, Scott Jennings	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@miesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rostac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kryden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommer@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,	
88952	Puerto Rico Electric Power T and D System	1584277	11/04/19 05:13 PM (EST)	att_PREPA_Diligence_Funding.xlsx	Diligence Questions on Federal Funding	Please find diligence questions from the legal department on Federal Funding. Thank You, Rob	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@miesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Robert.woudenberg@pseg.com	Joseph.santamaria@pseg.com, Sheila.rostac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kryden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommer@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1587989	11/09/19 03:44 PM (EST)	att_2019-11-09_OM_Clarifications_part_3.pdf	Clarifications to updated O&M Agreement	Dear Puerto Rico Public-Private Partnerships Authority, We appreciate your prompt response to our most recent set of clarifications to the O&M Agreement. Please find attached additional clarifications requested as part of our pricing and review. Thank you again for your consideration, The Consortium --- Original Message Sent 11/08/19 09:08 AM (EST). --- Dear Respondent, Please find attached responses to Quanta Consortium's additional request for clarifications on the updated draft of the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/05/19 10:35 PM (EST). --- Dear Puerto Rico Public-Private Partnerships Authority, Thank you for the prompt response. We do require further clarifications both on the provided clarifications as well as on new topics emerging during our review. Please find an overview of those clarifications attached. We appreciate the written responses to date. We believe a phone call may also help with the clarification process and are happy to coordinate around your schedule to do so. Sincerely, The Quanta / ATCO / IEM Consortium --- Original Message Sent 11/04/19 05:44 PM (EST). --- Dear Respondent, Please find attached responses to Quanta Consortium's additional request for clarifications on the updated draft of the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/05/19 10:35 PM (EST). --- Dear Puerto Rico Public-Private Partnerships Authority, Thank you for the prompt response. We do require further clarifications both on the provided clarifications as well as on new topics emerging during our review. Please find an overview of those clarifications attached. We appreciate the written responses to date. We believe a phone call may also help with the clarification process and are happy to coordinate around your schedule to do so. Sincerely, The Quanta / ATCO / IEM Consortium --- Original Message Sent 11/04/19 05:44 PM (EST). --- Dear Respondent, Please find attached responses to Quanta Consortium's request for clarifications on the updated draft of the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/02/19 06:07 PM (EDT). ---	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Quanta Services, Inc.	DarrenMiller@quantamine.co law@ionconsulting.com, tschneider@quantaservices.com Kindley@quantaservices.com mrite@ques.com, Tom.McChan@atco.com, soarando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@disapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amille@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com istone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgriffin@QuantaServices.com, robertson@mobuspartners.com Marianela.Jove@pseg.com, Lynn.manganaro@pseg.com, Michael.palumbo@pseg.com, Timothy.weeks@pseg.com, Tim.fagan@pseg.com, Ahmed.mousa@pseg.com, monroe@miesstockbridge.com amille@quantaservices.com, NGindstaf@QuantaServices.co aschwaltzberg@quantaservices.com, Karl.Nevin@duke-energy.com, Joseph.Miller2@duke-energy.com, kyie.crowley@exeloncorp.com, eric.helt@exeloncorp.com, Joseph.santamaria@pseg.com, Patricia.siegel@pseg.com, Ernesto.cadiz@pseg.com, awalker@QuantaServices.com, todd.mclaren@atco.com, Tom.McChan@atco.com, R.-B.Mathews@duke-energy.com Dianne.larocca@pseg.com, Sean.adams@pseg.com, Christian.schultz@pseg.com, Joseph.Forline@pseg.com, Laurent.pommer@pseg.com, Clifford.pardo@pseg.com, david.lyons@pseg.com, Brenda.Molin@pseg.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, EFerguson@QuantaServices.com		
88952	Puerto Rico Electric Power T and D System	1587180	11/08/19 09:08 AM (EST)		Clarifications to updated O&M Agreement	Please find attached responses to Quanta Consortium's additional request for clarifications on the updated draft of the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/05/19 10:35 PM (EST). --- Dear Puerto Rico Public-Private Partnerships Authority, Thank you for the prompt response. We do require further clarifications both on the provided clarifications as well as on new topics emerging during our review. Please find an overview of those clarifications attached. We appreciate the written responses to date. We believe a phone call may also help with the clarification process and are happy to coordinate around your schedule to do so. Sincerely, The Quanta / ATCO / IEM Consortium --- Original Message Sent 11/04/19 05:44 PM (EST). --- Dear Respondent, Please find attached responses to Quanta Consortium's request for clarifications on the updated draft of the O&M Agreement. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. Thank you The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/02/19 06:07 PM (EDT). ---	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fontanes@p3.pr.gov	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@miesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,		

88952	Puerto Rico Electric Power T and D System	1588755	11/11/19 05:24 PM (EST)	PREPA Environmental Consultant RFP Feedback Request	Dear Puerto Rico Public Private Partnerships Authority - Thank you for the opportunity to provide feedback. We would be happy to discuss the RFP in more detail with you. In sum, we believe the scope of work covers all of the right topics. However, we also believe much of this scope would likely overlap with a scope of work that would be more appropriate for the Operator to perform as part of its diligence during the Front-End Transition based on the structure of the contract. As a result, it may result in duplicate work and costs. Please let us know if you would like to discuss with us further. Sincerely, The Quanta / ATCO / IEM Consortium --- Original Message Sent: 11/01/19 10:59 AM (EDT) --- Dear Proponent, The PSA would like to raise to your attention data room folder 1.1.1.12 Environmental RFP, which contains a draft PREPA RFP seeking an environmental consultant. These files have also been attached to this PowerAdvocate message for your convenience. To the extent your team is interested in providing feedback on the draft RFP, we ask that you provide your feedback via PowerAdvocate by Friday, November 8. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarienMiller@quantamarine.co bhw@ionconsulting.com, tuchtrader@quantaservices.com, kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@Quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co jgotfelty@QuantaServices.com, robertsonj@mobuspartners.com, Shawn.kayden@pseg.com, Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Markus.santana@pseg.com, Daniel.eichhorn@pseg.com, Frederick.daum@pseg.com, John.cornnell@pseg.com, Christian.schulz@pseg.com, Carlo.Amato@pseg.com, mario@zuaconsulting.com, mcompher@quantaservices.com, cwilkins@quanta-technology.co jstinson@QuantaServices.com, Hector.DelgadoHernandez@dul Nadim.Kazib@exeloncorp.com, Shawn.caster@pseg.com, Stephanie.olexson@pseg.com, Jorge.cardenas@pseg.com, Antonio.martinez@pseg.com, Ahmed.mousa@pseg.com, Richard.Walton@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, awalker@QuantaServices.com, kortbeekm@bennettjones.com, Karl.Nevlin@duke-energy.com, Greer.Mendelow@duke-energy.com, Jesse.Martinez@duke-energy.c Liam.Okane@exeloncorp.com, Robert.woudenberg@pseg.com, Lynn.manganaro@pseg.com, Marianela.Jove@pseg.com, Susan.zafrafski@pseg.com, Patricia.siegel@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Nicholas.nolan@pseg.com, Brian.Salsano@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co awalker@QuantaServices.com, Vince.Zito@duke-energy.com, Jared.Lawrence@duke-energy.c kyle.crowley@exeloncorp.com, Nadim.Kazib@exeloncorp.com, Danielle.Lopez@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Michael.culambo@pseg.com, Frederick.daum@pseg.com, Clifford.pardo@pseg.com, sujata.walsh@pseg.com, Brenda.Molina@pseg.com, Christine.Kerry@pseg.com, mario@zuaconsulting.com, mcammarata@QuantaServices.com, Jgwin@quanta-technology.com, todd.mclaren@atco.com, aschwartzberg@quantaservices.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co Manu.Tewari@duke-energy.com, Frederick.daum@pseg.com, Christine.Kerry@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, mfitz@ques.com, amiller@quantaservices.com, MColgan@QuantaServices.com, Manu.Tewari@duke-energy.com, Joseph.Fortine@pseg.com, Frederick.daum@pseg.com, Karen.S.BassiriReif@pseg.com, Steven.Falsher@pseg.com, Richard.Walton@pseg.com, BDucey@QuantaServices.com, tuchtrader@quantaservices.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, ashley.english@atco.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, Michael.Rib@duke-energy.com, Joseph.santana@pseg.com, Sean.adams@pseg.com, David.daly@pseg.com, Robert.pollock@pseg.com,
88952	Puerto Rico Electric Power T and D System	1582874	11/01/19 10:59 AM (EDT)	PREPA Environmental Consultant RFP Feedback Request	Dear Proponent, The PSA would like to raise to your attention data room folder 1.1.1.12 Environmental RFP, which contains a draft PREPA RFP seeking an environmental consultant. These files have also been attached to this PowerAdvocate message for your convenience. To the extent your team is interested in providing feedback on the draft RFP, we ask that you provide your feedback via PowerAdvocate by Friday, November 8. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@cti.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG, Quanta Services, Inc.	Shawn.kayden@pseg.com, Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Markus.santana@pseg.com, Daniel.eichhorn@pseg.com, Frederick.daum@pseg.com, John.cornnell@pseg.com, Christian.schulz@pseg.com, Carlo.Amato@pseg.com, mario@zuaconsulting.com, mcompher@quantaservices.com, cwilkins@quanta-technology.co jstinson@QuantaServices.com, Hector.DelgadoHernandez@dul Nadim.Kazib@exeloncorp.com, Shawn.caster@pseg.com, Stephanie.olexson@pseg.com, Jorge.cardenas@pseg.com, Antonio.martinez@pseg.com, Ahmed.mousa@pseg.com, Richard.Walton@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, awalker@QuantaServices.com, kortbeekm@bennettjones.com, Karl.Nevlin@duke-energy.com, Greer.Mendelow@duke-energy.com, Jesse.Martinez@duke-energy.c Liam.Okane@exeloncorp.com, Robert.woudenberg@pseg.com, Lynn.manganaro@pseg.com, Marianela.Jove@pseg.com, Susan.zafrafski@pseg.com, Patricia.siegel@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Nicholas.nolan@pseg.com, Brian.Salsano@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co awalker@QuantaServices.com, Vince.Zito@duke-energy.com, Jared.Lawrence@duke-energy.c kyle.crowley@exeloncorp.com, Nadim.Kazib@exeloncorp.com, Danielle.Lopez@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Michael.culambo@pseg.com, Frederick.daum@pseg.com, Clifford.pardo@pseg.com, sujata.walsh@pseg.com, Brenda.Molina@pseg.com, Christine.Kerry@pseg.com, mario@zuaconsulting.com, mcammarata@QuantaServices.com, Jgwin@quanta-technology.com, todd.mclaren@atco.com, aschwartzberg@quantaservices.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co Manu.Tewari@duke-energy.com, Frederick.daum@pseg.com, Christine.Kerry@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, mfitz@ques.com, amiller@quantaservices.com, MColgan@QuantaServices.com, Manu.Tewari@duke-energy.com, Joseph.Fortine@pseg.com, Frederick.daum@pseg.com, Karen.S.BassiriReif@pseg.com, Steven.Falsher@pseg.com, Richard.Walton@pseg.com, BDucey@QuantaServices.com, tuchtrader@quantaservices.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, ashley.english@atco.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, Michael.Rib@duke-energy.com, Joseph.santana@pseg.com, Sean.adams@pseg.com, David.daly@pseg.com, Robert.pollock@pseg.com,
88952	Puerto Rico Electric Power T and D System	1582867	11/01/19 11:11 AM (EDT)	T&D System RFP - Addendum No. 6 (instructions to Proponents)	Dear Respondent, Please find attached Addendum No. 6 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System RFP 2019-2 ("RFP") (Addendum No. 6). Addendum No. 6 includes the definitive evaluation criteria and proposal submissions instructions to Proponents and the revised key milestones in the RFP process. If you have any questions on Addendum No. 6, please let the Authority know by replying to this message via the PowerAdvocate platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thank you The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	ipe rez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Marianela.Jove@pseg.com, Susan.zafrafski@pseg.com, Patricia.siegel@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Nicholas.nolan@pseg.com, Brian.Salsano@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co awalker@QuantaServices.com, Vince.Zito@duke-energy.com, Jared.Lawrence@duke-energy.c kyle.crowley@exeloncorp.com, Nadim.Kazib@exeloncorp.com, Danielle.Lopez@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Michael.culambo@pseg.com, Frederick.daum@pseg.com, Clifford.pardo@pseg.com, sujata.walsh@pseg.com, Brenda.Molina@pseg.com, Christine.Kerry@pseg.com, mario@zuaconsulting.com, mcammarata@QuantaServices.com, Jgwin@quanta-technology.com, todd.mclaren@atco.com, aschwartzberg@quantaservices.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co Manu.Tewari@duke-energy.com, Frederick.daum@pseg.com, Christine.Kerry@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, mfitz@ques.com, amiller@quantaservices.com, MColgan@QuantaServices.com, Manu.Tewari@duke-energy.com, Joseph.Fortine@pseg.com, Frederick.daum@pseg.com, Karen.S.BassiriReif@pseg.com, Steven.Falsher@pseg.com, Richard.Walton@pseg.com, BDucey@QuantaServices.com, tuchtrader@quantaservices.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, ashley.english@atco.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, Michael.Rib@duke-energy.com, Joseph.santana@pseg.com, Sean.adams@pseg.com, David.daly@pseg.com, Robert.pollock@pseg.com,
88952	Puerto Rico Electric Power T and D System	1580035	10/28/19 10:55 PM (EDT)	O&M Definitive Agreement	Dear Respondent, Please find the attached documentation with regards to the Operation and Maintenance Definitive Agreement. Regards, The Authority	Puerto Rico Public - Private Partnerships Authority (P3)	ipe rez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Shawn.kayden@pseg.com, Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Markus.santana@pseg.com, Daniel.eichhorn@pseg.com, Frederick.daum@pseg.com, John.cornnell@pseg.com, Christian.schulz@pseg.com, Carlo.Amato@pseg.com, mario@zuaconsulting.com, mcompher@quantaservices.com, cwilkins@quanta-technology.co jstinson@QuantaServices.com, Hector.DelgadoHernandez@dul Nadim.Kazib@exeloncorp.com, Shawn.caster@pseg.com, Stephanie.olexson@pseg.com, Jorge.cardenas@pseg.com, Antonio.martinez@pseg.com, Ahmed.mousa@pseg.com, Richard.Walton@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, awalker@QuantaServices.com, kortbeekm@bennettjones.com, Karl.Nevlin@duke-energy.com, Greer.Mendelow@duke-energy.com, Jesse.Martinez@duke-energy.c Liam.Okane@exeloncorp.com, Robert.woudenberg@pseg.com, Lynn.manganaro@pseg.com, Marianela.Jove@pseg.com, Susan.zafrafski@pseg.com, Patricia.siegel@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Nicholas.nolan@pseg.com, Brian.Salsano@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co awalker@QuantaServices.com, Vince.Zito@duke-energy.com, Jared.Lawrence@duke-energy.c kyle.crowley@exeloncorp.com, Nadim.Kazib@exeloncorp.com, Danielle.Lopez@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Michael.culambo@pseg.com, Frederick.daum@pseg.com, Clifford.pardo@pseg.com, sujata.walsh@pseg.com, Brenda.Molina@pseg.com, Christine.Kerry@pseg.com, mario@zuaconsulting.com, mcammarata@QuantaServices.com, Jgwin@quanta-technology.com, todd.mclaren@atco.com, aschwartzberg@quantaservices.com, amiller@quantaservices.com, MCompher@QuantaServices.co NGrindstaff@QuantaServices.co Manu.Tewari@duke-energy.com, Frederick.daum@pseg.com, Christine.Kerry@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, mfitz@ques.com, amiller@quantaservices.com, MColgan@QuantaServices.com, Manu.Tewari@duke-energy.com, Joseph.Fortine@pseg.com, Frederick.daum@pseg.com, Karen.S.BassiriReif@pseg.com, Steven.Falsher@pseg.com, Richard.Walton@pseg.com, BDucey@QuantaServices.com, tuchtrader@quantaservices.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, ashley.english@atco.com, Karl.Nevlin@duke-energy.com, Vince.Zito@duke-energy.com, Michael.Rib@duke-energy.com, Joseph.santana@pseg.com, Sean.adams@pseg.com, David.daly@pseg.com, Robert.pollock@pseg.com,

88952	Puerto Rico Electric Power T and D System	1580041	10/28/19 11:28 PM (EDT)	O&M Definitive Agreement	Received, thank you. Scott --- Original Message Sent: 10/28/19 10:54 PM (EDT). --- Dear Respondent, Please find the attached documentation with regards to the Operation and Maintenance Definitive Agreement. Regards, The Authority	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buxeda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,	
88952	Puerto Rico Electric Power T and D System	1580034	10/28/19 10:54 PM (EDT)	O&M Definitive Agreement	Dear Respondent, Please find the attached documentation with regards to the Operation and Maintenance Definitive Agreement. Regards, The Authority	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buxeda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Shawn.kayden@pseg.com, Marianela.Jove@pseg.com, Joseph.santamaria@pseg.com, Dianne.larocca@pseg.com, Marius.ramaila@pseg.com, Thomas.mcnulty@pseg.com, John.oconnell@pseg.com, Nicholas.rosiac@pseg.com, Steven.Fleischer@pseg.com, Clifford.pardo@pseg.com, Kenan.Brown@pseg.com, Brenda.Molina@pseg.com, Joyce.Heckman@pseg.com, Christine.Kerry@pseg.com, mario@zuiconsulting.com, samille@quantaservices.com, blw@lionconsulting.com, Jgavin@quanta-technology.com, Cassy.Riedy@duke-energy.com, Vince.Zao@duke-energy.com, kyle.crowley@exeloncorp.com, Frank.gabriel@duke-energy.com, Sheila.rosiac@pseg.com, Stephanie.olexson@pseg.com, Robert.pollock@pseg.com, DCortez@QuantaServices.com, Kindley@quantaservices.com, MCompher@QuantaServices.com, jstorie@QuantaServices.com, jgotfely@QuantaServices.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,	
88952	Puerto Rico Electric Power T and D System	1576613	10/23/19 08:14 AM (EDT)	att_Indemnification_Clause_10219.doc	OMA Comments: Indemnification Clause	To P3 Team: To follow-up on our meeting on October 10, we discussed modifications to Section 18 of the draft O&M Agreement to include settlements of Third Party Claims in the indemnity and the limitation of liability provisions. Your counsel, Richard Cooper, suggested that we share the draft edits to Section 18 to address what we proposed. Please see attached for your consideration. We will also have this uploaded to PowerAdvocate as we did with the prior draft in the email below. Regards, Mike Michael J. Palumbo, Esq. General Commercial Counsel PSEG Services Corporation 80 Park Plaza, 1-5 Newark, New Jersey 07102 Phone: 973-430-5395 Cell: 973-506-2101	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buxeda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1576608	10/23/19 08:12 AM (EDT)	att_PSEG_Supplemental_Comments_to_OM_Agr	OMA Comments ement_101719.pdf	To P3 Team: Based upon comments that was provided at our meeting New York City on October 10, 2019 and a discussion we had with your bankruptcy counsel today, we submit the following supplemental comments to the O&M Agreement (please see attached changed pages reflecting same): [Deleted the first sentence in 4.2(i) and modified the last clause, which now reads: [Management] shall engage in negotiations with labor unions for new collective bargaining agreements ([CBAs]). While Operator shall make offers of employment on terms and conditions that are set in its sole discretion (reference 4.2(i)). Operator agrees to recognize any labor organization representing employees of Owner and/or its Affiliates, as to the extent required by the National Labor Relations Act. [Added the following sentence to Section 4.2(i)]: [Hired Former Employee of Owner will not accrue under Operator the period of time worked with Owner in relation to seniority and severance calculations pursuant to Puerto Rico Law 80. Hired Former Employee of Owner will be subject to the probationary period established under Law 80, subject to any other agreement reached between Operator and the employee or the union.] [Deleted 4.5(m) and the CBA reference in 4.5 (Conditions Precedent to Service Commencement Date)] We will also have this uploaded to PowerAdvocate as we did with the prior draft in the email below. Regards, Mike Michael J. Palumbo, Esq. General Commercial Counsel PSEG Services Corporation 80 Park Plaza, 1-5 Newark, New Jersey 07102 Phone: 973-430-5395 Cell: 973-506-2101	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buxeda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.kayden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1574784	10/21/19 10:07 AM (EDT)	Follow-up and clarifications to timeline and funding mechanics	Dear Quanta / ATCO / IEM Consortium, We will circulate a dial-in for 2:30pm ET. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 10/18/19 03:50 PM (EDT). --- Dear Public-Private Partnerships Authority: Following up on our discussions over the past week, we would like to follow-up on a number of topics including the mechanics and timing around transition, exit funding, and pass throughs. We believe Citi would likely be positioned to answer most of our questions - could we find time on Monday, October 21st to discuss? We should be available before 12pm ET or after 2:30pm ET. Sincerely, The Quanta / ATCO / IEM Consortium	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Michael.hyun@pseg.com, Patricia.siegel@pseg.com, Joseph.trainor@pseg.com, Timothy.weeks@pseg.com, Michael.kayes@pseg.com, David.brehw@pseg.com, Ahmed.mousa@pseg.com, Christian.schulz@pseg.com, Mark.Pepe@pseg.com, Casey.Freedy@duke-energy.co Greer.Mendelow@duke-energy.com, Hector.DelgadoHernandez@dul Carim.Khouzami@exeloncorp.c Michael.palumbo@pseg.com, Mark.devoti@pseg.com, David.daly@pseg.com, Joanna.Schlizer@pseg.com, david.lyons@pseg.com, mffe@ques.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices. MFOx@quantaservices.com, robertsonj@mobiuspartners.ccr aschwartzberg@quantaservices nikos.buexda@diapper.com, kyle.crowley@exeloncorp.com, Wendy.LeNair@tpe.com, Maxus.ramali@pseg.com, Daniel.eichhorn@pseg.com, Thomas.mcnulty@pseg.com, Nicholas.robin@pseg.com, Richard.Walton@pseg.com, cwklines@quanta-technology.co DarienMiller@quartamine.co blw@iconconsulting.com, bschradr@quantaservices.co kfindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, soriando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jpitson@QuantaServices.com, mcompher@quantaservices.ccr amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.ccr jstone@QuantaServices.com, Jgwin@quanta-technology.com MFOx@quantaservices.com, awaker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwartzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.c NGrimstaff@QuantaServices.o jgriffin@QuantaServices.com, robertsonj@mobiuspartners.ccr Joseph.santamaria@pseg.com, Shella.roslac@pseg.com, Michael.palumbo@pseg.com, alga.caldenas@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Torotich@pseg.com, Shawn.pryden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.harermann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Hackman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schulz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.poltos@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Robert.wouderberg@pseg.com Maxus.ramali@pseg.com, Susan.zaifranski@pseg.com, Karen.S.BassiriReif@pseg.com, Thomas.mcnulty@pseg.com, Antonio.mannarino@pseg.com, jlatka@ie.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Mark.Pepe@pseg.com, EFerguson@QuantaServices.c blw@iconconsulting.com, todd.mclaren@atco.com, ashley.english@atco.com, Dianne.larocca@pseg.com, Joseph.trainor@pseg.com, David.daly@pseg.com, Frederick.staum@pseg.com, Tim.lagan@pseg.com, John.coonell@pseg.com, david.lyons@pseg.com, jgotfelty@quantaservices.com, Jgwin@quanta-technology.ccr aschwartzberg@quantaservices simon.crowley@atco.com, Joseph.Miller2@duke-energy.c Benjamin.Borsch@duke-energy frank.gabriel@duke-energy.ccr Timothy.weeks@pseg.com, Mark.devoti@pseg.com, Kim.harermann@pseg.com,
88952	Puerto Rico Electric Power T and D System	1574354	10/18/19 03:50 PM (EDT)	Follow-up and clarifications to timeline and funding mechanics	Dear Public-Private Partnerships Authority: Following up on our discussions over the past week, we would like to follow-up on a number of topics including the mechanics and timing around transition, exit funding, and pass throughs. We believe Citi would likely be positioned to answer most of our questions - could we find time on Monday, October 21st to discuss? We should be available before 12pm ET or after 2:30pm ET. Sincerely, The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwartzberg@quantaservices.com
88952	Puerto Rico Electric Power T and D System	1573495	10/17/19 04:00 PM (EDT)	att_PREPA_Diligence_10_17_PSEG_Liability_...Applications Data Request Applications.xlsx	Please find the attached request for Liability Applications. Thanks, Rob	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Robert.wouderberg@pseg.com
88952	Puerto Rico Electric Power T and D System	1571716	10/15/19 06:09 PM (EDT)	Detailed T&D Transformation Key Milestones	Dear Qualified Respondents - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System (the "T&D Transformation"). In particular, we appreciate your participation in the meetings during the week of October 7 to discuss the comments we received to the revised draft of the O&M Agreement (the "Revised Contract Meetings"). As discussed during the Revised Contract Meetings, below is a timeline summarizing the final key milestones in the T&D Transformation process. This timeline together with the definitive submission instructions, revised Binding Proposal Forms and a revised draft of the O&M Agreement will be distributed as part of a subsequent addendum to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System (the "RFP") issued by the Authority on February 1, 2019. Capitalized terms not defined herein shall have the meaning set forth in the RFP. Detailed T&D Transformation Key Milestones The following timeline summarizes the final key milestones in the RFP Process: 1. October 25 (Friday) - Revised O&M Agreement to be distributed to Qualified Respondents. 2. November 21 (Thursday) - Deadline for Qualified Respondents to submit their Definitive Proposals. 3. Week of December 2 - Qualified Respondents to be available for meetings in New York starting on Tuesday, December 3 in order to: a. Address any questions or clarifications to their Definitive Proposals that may be required. b. Present their Definitive Proposals to the Partnership Committee in person. Additional information regarding key dates and deadlines will be provided through the issuance of addenda to the RFP. The Authority reserves the right to modify any of the timeline of key milestones provided above. As indicated in the RFP each Qualified Respondent is responsible for periodically reviewing the PowerAdvocate® website for regular updates to the RFP timeline and other important information. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate® platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP. Thank you, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	lperetz@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Robert.wouderberg@pseg.com, Maxus.ramali@pseg.com, Susan.zaifranski@pseg.com, Karen.S.BassiriReif@pseg.com, Thomas.mcnulty@pseg.com, Antonio.mannarino@pseg.com, jlatka@ie.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Mark.Pepe@pseg.com, EFerguson@QuantaServices.c blw@iconconsulting.com, todd.mclaren@atco.com, ashley.english@atco.com, Dianne.larocca@pseg.com, Joseph.trainor@pseg.com, David.daly@pseg.com, Frederick.staum@pseg.com, Tim.lagan@pseg.com, John.coonell@pseg.com, david.lyons@pseg.com, jgotfelty@quantaservices.com, Jgwin@quanta-technology.ccr aschwartzberg@quantaservices simon.crowley@atco.com, Joseph.Miller2@duke-energy.c Benjamin.Borsch@duke-energy frank.gabriel@duke-energy.ccr Timothy.weeks@pseg.com, Mark.devoti@pseg.com, Kim.harermann@pseg.com,

88952	Puerto Rico Electric Power T and D System	1571794	10/15/19 09:11 PM (EDT)	Detailed T&D Transformation Key Milestones	Thank you. We look forward to the next steps in the process.	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@pseg.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, marie@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Scott.jennings@pseg.com, Danielle.Lopez@pseg.com, Antonio.mannarino@pseg.com, Nicholas.nolan@pseg.com, Robert.pollock@pseg.com, Christan.schutz@pseg.com, Brian.Sasano@pseg.com, Suzanne.Klar@pseg.com, amiller@quantaservices.com, mcammarrata@QuantaServices.com, slw@iconconsulting.com, MFOx@quantaservices.com, awalker@QuantaServices.com, todd.mclaren@atco.com, Fernando.Gonzalez@morganstn Bill.Kardosh@constellation.com, eric.helt@exeloncorp.com, Susan.szafranski@pseg.com, Karen.S.Bassani@pseg.com, John.cornell@pseg.com, Ernesto.cadiz@pseg.com, jflarka@ime.com, Kieran.Brown@pseg.com, Mark.Pepe@pseg.com, jgiffelty@quantaservices.com, cwilliams@quanta-technology.co MColigan@QuantaServices.com, jgriffin@QuantaServices.com, robertson@robustpartners.com, aschwaizberg@quantaservices.com, Manu.Tewari@duke-energy.com, Vince.Zito@duke-energy.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1571713	10/15/19 06:10 PM (EDT)	Detailed T&D Transformation Key Milestones	Dear Qualified Respondents - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System (the "T&D Transformation"). In particular, we appreciate your participation in the meetings during the week of October 7 to discuss the comments we received to the revised draft of the O&M Agreement (the "Revised Contract Meetings"). As discussed during the Revised Contract Meetings, below is a timeline summarizing the final key milestones in the T&D Transformation process. This timeline together with the definitive submission instructions, revised Binding Proposal Forms and a revised draft of the O&M Agreement will be distributed as part of a subsequent addendum to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System (the "RFP") issued by the Authority on February 1, 2019. Capitalized terms not defined herein shall have the meaning set forth in the RFP. Detailed T&D Transformation Key Milestones The following timeline summarizes the final key milestones in the RFP Process: 1. October 25 (Friday) - Revised O&M Agreement to be distributed to Qualified Respondents. 2. November 21 (Thursday) - Deadline for Qualified Respondents to submit their Definitive Proposals. 3. Week of December 2 - Qualified Respondents to be available for meetings in New York starting on Tuesday, December 3 in order to: a. Address any questions or clarifications to their Definitive Proposals that may be required. b. Present their Definitive Proposals to the Partnership Committee in person. Additional information regarding key dates and deadlines will be provided through the issuance of addenda to the RFP. The Authority reserves the right to modify any of the timeline of key milestones provided above. As indicated in	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@pseg.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, marie@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Dear Qualified Respondents - The Puerto Rico Public-Private Partnerships Authority (the "Authority") would like to thank you for your continued participation in the process for the transformation of the Puerto Rico Transmission and Distribution System (the "T&D Transformation"). In particular, we appreciate your participation in the meetings during the week of October 7 to discuss the comments we received to the revised draft of the O&M Agreement (the "Revised Contract Meetings"). As discussed during the Revised Contract Meetings, below is a timeline summarizing the final key milestones in the T&D Transformation process. This timeline together with the definitive submission instructions, revised Binding Proposal Forms and a revised draft of the O&M Agreement will be distributed as part of a subsequent addendum to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution System (the "RFP") issued by the Authority on February 1, 2019. Capitalized terms not defined herein shall have the meaning set forth in the RFP. Detailed T&D Transformation Key Milestones The following timeline summarizes the final key milestones in the RFP Process: 1. October 25 (Friday) - Revised O&M Agreement to be distributed to Qualified Respondents. 2. November 21 (Thursday) - Deadline for Qualified Respondents to submit their Definitive Proposals. 3. Week of December 2 - Qualified Respondents to be available for meetings in New York starting on Tuesday, December 3 in order to: a. Address any questions or clarifications to their Definitive Proposals that may be required. b. Present their Definitive Proposals to the Partnership Committee in person. Additional information regarding key dates and deadlines will be provided through the issuance of addenda to the RFP. The Authority reserves the right to modify any of the timeline of key milestones provided above. As indicated in the RFP, each Qualified Respondent is responsible for periodically reviewing the PowerAdvocate website for regular updates to the RFP timeline and other important information. If you have any questions on the above items, please let the Authority know by responding to this message via the PowerAdvocate@ platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP. Thank you, The Puerto Rico Public-Private Partnerships Authority
88952	Puerto Rico Electric Power T and D System	1570382	10/14/19 03:17 PM (EDT)	att_MASTER_DOCUMENT_as_of_10.09.19_O_M_Agreement_including_supplemental_comments_provided_to_PREPA_10.9.19.docx att_2756463v1_GDOCS_-_Redline_of_OM_Supplemental_Comments_fowarded_to_PREPA_10.09.19.pdf	Request from PSEG legal to upload the following message	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@pseg.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, marie@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	To the P3 Team: Per Scott's e-mail below, attached please find a clean updated version of the O&M Agreement to provide you with supplemental comments and a PDF version of just the pages that included comments. On certain of the edits we included descriptions of why we made the suggested edit. One item not noted in the attached draft is that we would request consideration that we begin providing transition services, at risk, prior to the Effective Date. If the O&M Agreement is approved and becomes effective we would propose that we be compensated for the cost of the pre effective date services. We would also like to discuss with you nature and duration of the Genco shared services. We look forward to discussing these and other items with you at our meeting tomorrow. We will also have this uploaded to PowerAdvocate as we did with the prior draft in the email below. Regards, Mike Michael J. Palumbo, Esq. General Commercial Counsel PSEG Services Corporation 90 Park Plaza, 145 Newark, New Jersey 07102 Phone: 973-430-5395 Cell: 973-509-2101 To the P3 Team. Please find attached a clean and marked draft of the OMA and a chart noting the changes. We recognize the significant progress in this draft agreement and look forward to our discussions next week on these comments. Also, as discussed, this reflects comments from a broad group at PSEG, but we may have a few straggling comments early next week and we appreciate the accommodation on timing.
88952	Puerto Rico Electric Power T and D System	1567801	10/09/19 04:51 PM (EDT)	att_PREPA_Diligence_10_9_PSEG.xlsx	Defined benefits pension plan	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@pseg.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mfitte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, marie@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	I will try to upload this to PowerAdvocate today as well. Thank you, Attached is a quick question on the defined pension plan. Thanks, Rob

88952	Puerto Rico Electric Power T and D System	1570511	10/14/19 05:00 PM (EDT)	att_2019-10-14_Title_III_Discussion.pdf	Title III / Bankruptcy Considerations Meeting	Dear Public-Private Partnerships Authority: We look forward to the opportunity to meet with the bankruptcy advisors of PREPA / The Commonwealth this Thursday. To aid in our discussion, please find attached a preliminary set of questions and discussion topics. Thank you for your consideration. The Quanta / ATCO / IEM Consortium --- Original Message Sent: 10/11/19 08:51 AM (EDT). --- Dear Public-Private Partnerships Authority: Thank you for your offer. We would very much like to meet with the bankruptcy advisors on Thursday. In addition, we would like to have a discussion with PMA on that same day on the topic of labor as a follow-up from the O&M Agreement. Would it be possible to hold both of these meetings that day? Best regards, The Quanta / ATCO / IEM Consortium --- Original Message Sent: 10/08/19 07:45 PM (EDT). --- Dear Proponent: To the extent helpful, the P3 would like to offer an in-person meeting to discuss Title III / Bankruptcy considerations with relevant bankruptcy advisors. We are aiming to hold such a meeting on Thursday, October 17 in Puerto Rico to align with the scheduled PREB discussions. Please let us know your interest in and availability for such a meeting. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarrenMiller@quantamarine.co blw@ionconsulting.com, bschradet@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerndstaf@QuantaServices.com, jgriffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com, cwkilns@quanta-technology.co DarrenMiller@quantamarine.co blw@ionconsulting.com, bschradet@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerndstaf@QuantaServices.com, jgriffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com, Dianne.larocca@pseg.com, jstake@me.com, Robert.pollock@pseg.com, Christine.Kerny@pseg.com, jgotfelty@quantaservices.com, KRiddle@QuantaServices.com, MCompher@QuantaServices.com, ashley.english@atco.com, Vince.Zito@duke-energy.com, Bill.Kardosh@constellation.com, carter.culver@exeloncorp.com, Joseph.Hirano@pseg.com, Mark.devoti@pseg.com, David.daly@pseg.com, Frederick.davim@pseg.com, John.oconnell@pseg.com, Michael.kayes@pseg.com, Steven.Fischer@pseg.com, Brian.Sassano@pseg.com, Fernando.DVullo@pseg.com, DCortez@QuantaServices.com, mffe@ques.com, mcammarata@QuantaServices.com, eric.helt@exeloncorp.com, Michael.hyun@pseg.com, Markus.ramirez@pseg.com, Patricia.siegel@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Christian.schutz@pseg.com, Ernesto.cadiz@pseg.com, Joseph.santamaria@pseg.com, Shella.rostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVullo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerny@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walzen@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1568892	10/11/19 08:51 AM (EDT)		Title III / Bankruptcy Considerations Meeting	Dear Public-Private Partnerships Authority: Thank you for your offer. We would very much like to meet with the bankruptcy advisors on Thursday. In addition, we would like to have a discussion with PMA on that same day on the topic of labor as a follow-up from the O&M Agreement. Would it be possible to hold both of these meetings that day? Best regards, The Quanta / ATCO / IEM Consortium --- Original Message Sent: 10/08/19 07:45 PM (EDT). --- Dear Proponent: To the extent helpful, the P3 would like to offer an in-person meeting to discuss Title III / Bankruptcy considerations with relevant bankruptcy advisors. We are aiming to hold such a meeting on Thursday, October 17 in Puerto Rico to align with the scheduled PREB discussions. Please let us know your interest in and availability for such a meeting. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.co DarrenMiller@quantamarine.co blw@ionconsulting.com, bschradet@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awaker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGerndstaf@QuantaServices.com, jgriffin@QuantaServices.com, robertsonj@mobaupartners.com, robertsonj@mobaupartners.com, Dianne.larocca@pseg.com, jstake@me.com, Robert.pollock@pseg.com, Christine.Kerny@pseg.com, jgotfelty@quantaservices.com, KRiddle@QuantaServices.com, MCompher@QuantaServices.com, ashley.english@atco.com, Vince.Zito@duke-energy.com, Bill.Kardosh@constellation.com, carter.culver@exeloncorp.com, Joseph.Hirano@pseg.com, Mark.devoti@pseg.com, David.daly@pseg.com, Frederick.davim@pseg.com, John.oconnell@pseg.com, Michael.kayes@pseg.com, Steven.Fischer@pseg.com, Brian.Sassano@pseg.com, Fernando.DVullo@pseg.com, DCortez@QuantaServices.com, mffe@ques.com, mcammarata@QuantaServices.com, eric.helt@exeloncorp.com, Michael.hyun@pseg.com, Markus.ramirez@pseg.com, Patricia.siegel@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Christian.schutz@pseg.com, Ernesto.cadiz@pseg.com, Joseph.santamaria@pseg.com, Shella.rostae@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVullo@pseg.com, Nicholas.Tonzeitch@pseg.com, Shawn.leyden@pseg.com, Mark.devoti@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerny@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walzen@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1568924	10/08/19 07:45 PM (EDT)		Title III / Bankruptcy Considerations Meeting	Dear Proponent, To the extent helpful, the P3 would like to offer an in-person meeting to discuss Title III / Bankruptcy considerations with relevant bankruptcy advisors. We are aiming to hold such a meeting on Thursday, October 17 in Puerto Rico to align with the scheduled PREB discussions. Please let us know your interest in and availability for such a meeting. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG	
88952	Puerto Rico Electric Power T and D System	1568900	10/07/19 09:43 PM (EDT)		PREB Meeting 10/15	Will do, thank you, Scott --- Original Message Sent: 10/07/19 09:06 PM (EDT). --- Dear PSEG Team, You should have received an email meeting invite for a meeting with PREB next Tuesday 10/15 starting at 9am. We would appreciate if you could send across topics and specific questions that you intend to discuss during the meeting by no later than Thursday, 10/10. Thanks, The Puerto Rico Public-Private Partnerships Authority	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	

88952	Puerto Rico Electric Power T and D System	1563220	10/03/19 12:17 PM (EDT)	att_PREPA_Diligence_10_3_PSEG_CBA_FE_MA.xlsx	Diligence question on FEMA and CBAs	Please find a question from the Legal depart related to FEMA and CBAs.		PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rostiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kryden@pseg.com, Mark.devoti@pseg.com, Gerakine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1561360	10/01/19 04:04 PM (EDT)	att_PREPA_Diligence_10_01_PSEG_Finance_Additional Finance Diligence Questions.xlsx	Additional Finance Diligence Questions	Please see attached for additional diligence questions.		PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rostiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuolo@pseg.com, Nicholas.Tonzetch@pseg.com, Shawn.kryden@pseg.com, Mark.devoti@pseg.com, Gerakine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daty@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1560962	10/01/19 12:54 PM (EDT)		Quanta / ATCO / IEM Consortium Comments to O&M Agreement (October 1)	Dear Public-Private Partnerships Authority: As a follow-up, please also find a clean version of our mark-up to the O&M Agreement attached. Please let us know if there is anything else we can do that would be helpful. Sincerely, The Quanta / ATCO / IEM Consortium --- Original Message Sent 10/01/19 11:44 AM (EDT). --- Dear Public-Private Partnerships Authority: As per the instructions in RFP Addendum No. 2 and the subsequent Communication to Proponents dated September 16, 2019, please find attached the following documents: 1. A memo and table summarizing our comments to the September 4th draft of the O&M Agreement, with issues prioritized by criticality 2. Our fulsome blackline to O&M Agreement (Annex D) in Microsoft Word We look forward to discussing our comments by phone later this week and in person next week. Sincerely, The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschultzberg@quantaservices.com	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,		
88952	Puerto Rico Electric Power T and D System	1560635	10/01/19 11:44 AM (EDT)	att_1_Quanta-ATCO_OM_Agreement_Summary_of_Issues_(October_1).pdf att_2_Quanta-ATCO_OM_Agreement_Blackline_(October_1).docx att_3_Quanta-ATCO_OM_Agreement_Clean_(October_1).docx	Quanta / ATCO / IEM Consortium Comments to O&M Agreement (October 1)	Dear Public-Private Partnerships Authority: As per the instructions in RFP Addendum No. 2 and the subsequent Communication to Proponents dated September 16, 2019, please find attached the following documents: 1. A memo and table summarizing our comments to the September 4th draft of the O&M Agreement, with issues prioritized by criticality 2. Our fulsome blackline to O&M Agreement (Annex D) in Microsoft Word We look forward to discussing our comments by phone later this week and in person next week. Sincerely, The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschultzberg@quantaservices.com	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buexda@dlapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,		

88952	Puerto Rico Electric Power T and D System	1560325	09/30/19 04:16 PM (EDT)	att_PREPA_Diligence_9_30_PSEG_FEMA.xls	Additional Federal Funding Diligency Questions	Attached are additional diligence questions largely related to FEMA funding.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rostiac@pseg.com, Michael.palumbo@pseg.com, argn.carlens@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzele@pseg.com, Shawn.lyden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.haneman@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daly@pseg.com, Laurent.pommer@pseg.com, Robert.policia@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pep@pseg.com, Stephanie.olexson@pseg.com, cwilkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradler@quantaservices.co kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, soarando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices nikos.buexda@dapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.co amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.cor jstone@QuantaServices.com, Jgwin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices ashley.engbloom@atco.com, MCompher@QuantaServices.co NGindstall@QuantaServices.co jggriffin@QuantaServices.com, robertson@mobuspartners.co cwilkins@quanta-technology.co DarrenMiller@quantamine.co blw@ionconsulting.com, bschradler@quantaservices.co kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, soarando@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices nikos.buexda@dapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.co amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.cor jstone@QuantaServices.com, Jgwin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices ashley.engbloom@atco.com, MCompher@QuantaServices.co NGindstall@QuantaServices.co jggriffin@QuantaServices.com, robertson@mobuspartners.co	
88952	Puerto Rico Electric Power T and D System	1559814	09/30/19 10:46 AM (EDT)	att_20190930_Additional_meeting_requests.pd	Additional requested diligence discussions and status of	Dear Public-Private Partnerships Authority: To aid with our diligence process and communications, please find attached an updated list of meetings we have requested and our understanding of the current status. We look forward to finalizing these meetings and continuing our discussions. Best regards, The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1559617	09/29/19 11:55 PM (EDT)	att_20190929_Quanta-ATCO-IEM_Initial_FEMA_Discussion_Topics_and_Questions.pdf	Questions for potential FEMA discussion	Dear Public-Private Partnerships Authority: As requested, please find attached an overview of the initial topics and questions our Consortium would like to discuss with FEMA. Thank you for the opportunity, we look forward to finalizing the schedule as soon as practical. Best regards, The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1565647	10/07/19 07:08 PM (EDT)	att_2019-10-07_Updated_Draft_Regulatory_Questions_v5_UBMITTED.pdf	Meeting with PREB	Dear Public-Private Partnerships Authority: We look forward to the opportunity to meet with PREB next week. Please find attach our proposed discussion questions for the meeting - we look forward to an open dialogue. Please confirm the final date/time at your earliest convenience. Sincerely, The Quanta / ATCO / IEM Consortium --- Original Message Sent: 09/26/19 06:04 PM (EDT). --- Dear Proponent, The PREB is available to meet and discuss proponent questions during the following times: - Monday, October 14 afternoon - Tuesday, October 15 all day - Wednesday, October 16 morning Please let us know if you are interested in having such a meeting and your preferred times during the windows listed above. We ask that you send across topics and specific questions that you intend to discuss during the meeting by no later than Monday, October 7. Thanks, The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1558723	09/26/19 06:04 PM (EDT)	Meeting with PREB	Dear Proponent, The PREB is available to meet and discuss proponent questions during the following times: - Monday, October 14 afternoon - Tuesday, October 15 all day - Wednesday, October 16 morning Please let us know if you are interested in having such a meeting and your preferred timeslots during the windows listed above. We ask that you send across topics and specific questions that you intend to discuss during the meeting by no later than Monday, October 7. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@QuantaServices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@QuantaServices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG	Nicholas.Tonzech@pseg.com, Sheila.rosiac@pseg.com, Frederick.dawn@pseg.com, Kalee.han@pseg.com, monroe@milesstockbridge.com, mcompher@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, jgiffin@QuantaServices.com, awalker@QuantaServices.com, aschwartzberg@quantaservices.com, Fernando.Gonzalez@morganst.com, Vince.Zito@duke-energy.com, Greer.Mendelow@duke-energy.com, Jozzel.Martinez@duke-energy.com, Susan.szatranski@pseg.com, Thomas.mcnulty@pseg.com, Antonio.mannarino@pseg.com, jrista@me.com, Nicholas.nolau@pseg.com, Ahmed.mousa@pseg.com, sujata.walsh@pseg.com, Kindley@QuantaServices.com, amiller@quantaservices.com, Tom.McChan@atco.com, kyle.crowley@exeloncorp.com, eric.helt@exeloncorp.com, Wendy.Lehner@pseg.com, Marianela.Jove@pseg.com, Mark.dwyer@pseg.com, David.daly@pseg.com, Steven.Fleischer@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVludo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.leyden@pseg.com, Mark.dwyer@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, owilkins@quanta-technology.com, DarrenMiller@quantomarine.com, law@ionconsulting.com, tschneider@QuantaServices.com, Kindley@QuantaServices.com, mife@ques.com, Tom.McChan@atco.com, asoriano@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@QuantaServices.com, amiller@QuantaServices.com, Fernando.Gonzalez@morganst.com, MColgan@QuantaServices.com, jgiffin@QuantaServices.com, jgwin@quanta-technology.com, MFOX@QuantaServices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwartzberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.com, MCompher@QuantaServices.com, jgiffin@QuantaServices.com, robertson@mobuspartners.com, Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVludo@pseg.com, Nicholas.Tonzech@pseg.com, Shawn.leyden@pseg.com, Mark.dwyer@pseg.com, Gerakline.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.Jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1553704	09/19/19 03:58 PM (EDT)	att_PREPA_Diligence_9_19.xlsx att_PREPA_Diligence_Confidentiality_Requests.xlsx att_Confidential_Question_from_PSEG_91919.doc	Questions in response to P3's communication of 9/16	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@QuantaServices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@QuantaServices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	1. Questions that are not subject to confidentiality request and; 2. A question that is subject to the confidentiality requirements of the RFP at section 3.2. Questions are uploaded in the requested format along with Word documents for clarity.
88952	Puerto Rico Electric Power T and D System	1553698	09/19/19 04:02 PM (EDT)	att_2019-09-19...Questions_for_9-23-19_Discussions.pdf	Question Submission for Sep. 23, 2019 Call	Quanta Services, Inc.	ashley.engiloom@atco.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@QuantaServices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@QuantaServices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Please find attached our questions in advance of the scheduled call on Monday, September 23rd, 2019. We look forward to our discussion on Monday and thank you for providing the opportunity to ask clarifying questions on the contract.
88952	Puerto Rico Electric Power T and D System	1550832	09/16/19 07:57 PM (EDT)	att_PREPA_Diligence_9_16.xlsx	Additional Federal Funding and Generation Diligence Questions	PSEG	Robert.wouderberg@pseg.com	Sean.adams@pseg.com, nikos.buveda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@QuantaServices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Attached are additional diligence questions around Federal Funding and Generation. Please see attached.

88952	Puerto Rico Electric Power T and D System 1549802	09/16/19 10:43 AM (EDT)	Questions and Clarifications on O&M Agreements	<p>Dear Public-Private Partnerships Authority,</p> <p>Thank you for the update. Would the window of 9am-12pm ET on Friday (ideally the latter portion) work for your team?</p> <p>We can certainly provide an overview of topics ahead of the call.</p> <p>Thank you for your consideration, The Quanta / ATCO / IEM consortium</p> <p>--- Original Message Sent 09/13/19 10:05 PM (EDT). --- Dear Quanta / ATCO / IEM Consortium,</p> <p>We do not have availability on Wednesday. Please let us know if Tuesday 3pm would work, or alternatively please propose some windows on Thursday or Friday.</p> <p>Additionally, we believe it would be helpful to share a list of questions ahead of the call, and would appreciate if you could send at your earliest convenience. Thank you.</p> <p>Regards, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 09/13/19 12:56 PM (EDT). --- Dear Public-Private Partnerships Authority -</p> <p>We would like have a call with you and Cleary and any other relevant stakeholders to ask several clarifying questions regarding the updated O&M Agreement, prior to submission of our mark-up. Would you have availability on Wednesday of next week?</p> <p>Many thanks, The Quanta / ATCO / IEM Consortium</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhwilkinson@quantaservices.com, techtrader@quantaservices.com, kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcomparata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amillar@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaconconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinstadtl@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Michael.palumbo@pseg.com, Joseph.Fortin@pseg.com, Nicholas.nolau@pseg.com, Fernando.DVullo@pseg.com, Joyce.Heckman@pseg.com, DCortez@QuantaServices.com, Casey.Reedy@duke-energy.com, manu@quantaservices.com, Danielle.Lopez@pseg.com, Joseph.trainer@pseg.com, Cedric.pardou@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Richard.Walden@pseg.com, Brian.Sassano@pseg.com, Joanna.Schiller@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, kindley@quantaservices.com, Rufus.Jackson@duke-energy.co Liam.Okane@exeloncorp.com, Bill.Kandish@consultation.com Nadim.Kadi@exeloncorp.com, frank.gabrieli@paco-energy.com Marianela.Jove@pseg.com, Shella.rosiac@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Steven.Fleischer@pseg.com, Robert.pollock@pseg.com, Christian.schultz@pseg.com, robertsonj@mobiuspartners.com, cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhwilkinson@quantaservices.com, techtrader@quantaservices.com, kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcomparata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amillar@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaconconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinstadtl@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Joseph.santamaria@pseg.com, Shella.rosiac@pseg.com, Michael.palumbo@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVullo@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.leyden@pseg.com, Mark.deotti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1549551	09/13/19 10:05 PM (EDT)	Questions and Clarifications on O&M Agreements	<p>Dear Quanta / ATCO / IEM Consortium,</p> <p>We do not have availability on Wednesday. Please let us know if Tuesday 3pm would work, or alternatively please propose some windows on Thursday or Friday.</p> <p>Additionally, we believe it would be helpful to share a list of questions ahead of the call, and would appreciate if you could send at your earliest convenience. Thank you.</p> <p>Regards, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 09/13/19 12:56 PM (EDT). --- Dear Public-Private Partnerships Authority -</p> <p>We would like have a call with you and Cleary and any other relevant stakeholders to ask several clarifying questions regarding the updated O&M Agreement, prior to submission of our mark-up. Would you have availability on Wednesday of next week?</p> <p>Many thanks, The Quanta / ATCO / IEM Consortium</p>	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@cti.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>Michael.palumbo@pseg.com, Joseph.Fortin@pseg.com, Nicholas.nolau@pseg.com, Fernando.DVullo@pseg.com, Joyce.Heckman@pseg.com, DCortez@QuantaServices.com, Casey.Reedy@duke-energy.com, manu@quantaservices.com, Danielle.Lopez@pseg.com, Joseph.trainer@pseg.com, Cedric.pardou@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Richard.Walden@pseg.com, Brian.Sassano@pseg.com, Joanna.Schiller@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, kindley@quantaservices.com, Rufus.Jackson@duke-energy.co Liam.Okane@exeloncorp.com, Bill.Kandish@consultation.com Nadim.Kadi@exeloncorp.com, frank.gabrieli@paco-energy.com Marianela.Jove@pseg.com, Shella.rosiac@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Steven.Fleischer@pseg.com, Robert.pollock@pseg.com, Christian.schultz@pseg.com, robertsonj@mobiuspartners.com, cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhwilkinson@quantaservices.com, techtrader@quantaservices.com, kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcomparata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amillar@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaconconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinstadtl@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Joseph.santamaria@pseg.com, Shella.rosiac@pseg.com, Michael.palumbo@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVullo@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.leyden@pseg.com, Mark.deotti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1549011	09/13/19 12:56 PM (EDT)	Questions and Clarifications on O&M Agreements	<p>Dear Public-Private Partnerships Authority -</p> <p>We would like have a call with you and Cleary and any other relevant stakeholders to ask several clarifying questions regarding the updated O&M Agreement, prior to submission of our mark-up. Would you have availability on Wednesday of next week?</p> <p>Many thanks, The Quanta / ATCO / IEM Consortium</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>cwilkins@quanta-technology.co DarrenMiller@quantamarine.co bhwilkinson@quantaservices.com, techtrader@quantaservices.com, kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcomparata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amillar@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaconconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinstadtl@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Joseph.santamaria@pseg.com, Shella.rosiac@pseg.com, Michael.palumbo@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVullo@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.leyden@pseg.com, Mark.deotti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1542856	09/05/19 01:36 PM (EDT)	PR T&D System RFP - Addendum No. 5	<p>Received, thank you.</p> <p>--- Original Message Sent 09/04/19 08:11 PM (EDT). --- Dear Qualified Respondents,</p> <p>The Authority hereby includes for your consideration Addendum No. 5 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Puerto Rico Public-Private Partnerships Authority on February 1, 2019. The purpose of this Addendum No. 5 is to update certain terms set forth in the RFP.</p> <p>Particularly, the Authority includes as Annex D to the RFP a revised draft of the Operation and Maintenance Agreement (the "Revised O&M Agreement"). We include a pdf and word version of the Revised O&M Agreement for your benefit, as well as a blackline comparing the Revised O&M Agreement with the version included in Addendum No.2.</p> <p>In addition, the Authority includes a memorandum summarizing the revisions to the O&M Agreement and, where relevant, the rationale for such changes.</p> <p>Qualified Respondents should provide their comments to the Revised O&M Agreement no later than 12:00 pm AST on September 27, 2019.</p> <p>If you have any questions on the above, please let the Authority know by replying to this message via the PowerAdvocate platform.</p> <p>*This communication is subject to confidentiality undertakings and all other terms of the RFP*</p> <p>Thanks The Puerto Rico Public-Private Partnerships Authority</p>	PSEG	Scott.jennings@pseg.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zaconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, mmonoe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	PSEG	<p>Joseph.santamaria@pseg.com, Shella.rosiac@pseg.com, Michael.palumbo@pseg.com, Joseph.Fortin@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVullo@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.leyden@pseg.com, Mark.deotti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.ester@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,</p>

88952	Puerto Rico Electric Power T and D System 1542418	09/04/19 08:11 PM (EDT)	PR T&D System RFP - Addendum No. 5	Dear Qualified Respondents,	Puerto Rico Public - Private Partnerships Authority (P3) fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quamamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG, Quanta Services, Inc.	Robert.woudenberg@pseg.com, Danielle.Lopez@pseg.com, Joseph.santamaria@pseg.com, Dianne.larocca@pseg.com, Stephanie.olexson@pseg.com, Joseph.Trator@pseg.com, Mark.dovoti@pseg.com, Frederick.daum@pseg.com, mrite@ques.com, Manu.Tewari@duke-energy.com, Benjamin.Borsch@duke-energy.com, Hector.DelgadoHernandez@duke-energy.com, carter.culver@exeloncorp.com, Markus.ramall@pseg.com, Susan.szarfanski@pseg.com, Thomas.mcnulty@pseg.com, John.connell@pseg.com, jstata@ine.com, aschwaltzberg@quantaservices.com, simon.crowley@atco.com, kortbeekm@bennettjones.com, Karl.Newlin@duke-energy.com, Carol.Melendez@duke-energy.com, Michael.Ba@duke-energy.com, Shawn.leyden@pseg.com, Joseph.Forline@pseg.com, Michael.layne@pseg.com, Antonio.mannarino@pseg.com, Clifford.pardo@pseg.com, Geraldine.Smith@pseg.com, david.lyons@pseg.com, cwkilens@quanta-technology.com, DarrenMiller@quamamine.com, blw@inconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, jpitson@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buaxda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jpitson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@moragansu.com, MColigan@QuantaServices.com, jstona@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucuy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGrenstaff@QuantaServices.com, jgriffin@QuantaServices.com, robertson@nobispartners.com, Marianela.Jove@pseg.com, Steven.oster@pseg.com, Joseph.santamaria@pseg.com, Susan.szarfanski@pseg.com, Timothy.weeks@pseg.com, Nicholas.nolan@pseg.com, david.lyons@pseg.com, sujata.walsh@pseg.com, Richard.Walsh@pseg.com, Carlo.Amato@pseg.com, bryan.koon@iem.com, blw@inconsulting.com, MColigan@QuantaServices.com, Karl.Newlin@duke-energy.com, Joseph.Miller@duke-energy.com, carter.culver@exeloncorp.com, Shawn.leyden@pseg.com, Sheila.rosalac@pseg.com, Patricia.sage@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, Clifford.pardo@pseg.com, Robert.pollock@pseg.com, Kieran.Brown@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerny@pseg.com, jgotfelty@quantaservices.com, DCortez@QuantaServices.com, bschrader@quantaservices.com, Carim.Khouzami@exeloncorp.com, Frank.gabrieli@poco-energy.com, Scott.jennings@pseg.com, Joseph.santamaria@pseg.com, Sheila.rosalac@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forline@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Fernando.DVico@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.leyden@pseg.com, Mark.dovoti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerny@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com, Ahmed.mousa@pseg.com, Joyce.Hackman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, David.daly@pseg.com, Christian.schultz@pseg.com, Diane.larocca@pseg.com, Richard.Walsh@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Michael.hyun@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System 1543060	09/05/19 02:39 PM (EDT)	Sargent & Lundy Call	Dear P3 Authority -	Quanta Services, Inc. aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quamamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Thank you for sharing your availability. Unfortunately, the time window this Friday will not work for our team. Is there availability with the Sargent and Lundy team for this coming Tuesday, September 10? Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 09/04/19 03:07 PM (EDT). --- Dear Quanta / ATCO / IEM Consortium, Sargent & Lundy is available for a phone call Friday September 6 between 8am - 12pm ET. Please let us know if there is a window that works for your team. If not, please let us know what times may work for you the following week. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority
88952	Puerto Rico Electric Power T and D System 1542034	09/04/19 03:07 PM (EDT)	Sargent & Lundy Call	Dear Quanta / ATCO / IEM Consortium,	Puerto Rico Public - Private Partnerships Authority (P3) daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quamamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sargent & Lundy is available for a phone call Friday September 6 between 8am - 12pm ET. Please let us know if there is a window that works for your team. If not, please let us know what times may work for you the following week. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority
88952	Puerto Rico Electric Power T and D System 1541266	09/03/19 06:11 PM (EDT)	Additional Diligence Sessions / Meetings	Thank you for the invitation. We'll check calendars on our end and circle back shortly.	PSEG Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buaxda@diappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucuy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quamamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Scott.jennings@pseg.com

88952	Puerto Rico Electric Power T and D System 1541135	09/03/19 05:02 PM (EDT)	Additional Diligence Sessions / Meetings	Dear PSEG,	Puerto Rico Public - Private Partnerships Authority (P3) daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buaxda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Danielle.Lopez@pseg.com, Karen.S.Bassiri@pseg.com, Thomas.mcnulty@pseg.com, Tim.lagan@pseg.com, Robert.pollock@pseg.com, Gerardine.Smith@pseg.com, EFerques@QuantaServices.co MCompher@QuantaServices.co DarrenMiller@quantamarine.co simon.crowley@atco.com, Greer.Mendelow@duke-energy.com, Michael.RB@duke-energy.com, Rula.Jackson@duke-energy.c Jezzel.Martinez@duke-energy.c Hector.DelgadoHernandez@d Joseph.santamaria@pseg.com, Dianne.larocca@pseg.com, Sheila.rostaco@pseg.com, Markus.santill@pseg.com, Mark.devoti@pseg.com, Jorge.cardenas@pseg.com, Daniel.eschborn@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Kalle.han@pseg.com, david.lyons@pseg.com, Carlo.Amato@pseg.com, BDucy@QuantaServices.com, jstone@QuantaServices.com, ashley.engbloom@atco.com, Karl.Newlin@duke-energy.com, kyle.crowley@exeloncorp.com, cwiklins@quanta-technology.co DarrenMiller@quantamarine.co blw@ionconsulting.com, bschraeder@quantaservices.co kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, soriando@QuantaServices.com KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buaxda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.co amiller@quantaservices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.co jstone@QuantaServices.com, Jgwin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortebeck@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engbloom@atco.com, MCompher@QuantaServices.co NGindstaff@QuantaServices.co jgrrfln@QuantaServices.com, robertson@mobispartners.co Michael.flynn@pseg.com, Jorge.cardenas@pseg.com, Tim.lagan@pseg.com, Michael.laves@pseg.com, david.lyons@pseg.com, mcompher@quantaservices.co EFerques@QuantaServices.com Jgwin@quanta-technology.com MColigan@QuantaServices.co jstone@QuantaServices.com, jgrrfln@QuantaServices.com, Fernando.Gonzalez@morganst Vince.Zito@duke-energy.com, Carol.Melendez@duke-energy.c arjan.pahel@exeloncorp.com, Carim.Khouzami@exeloncorp.com, frank.gabrieli@peco-energy.com Nicholas.Tonatch@pseg.com, Shawn.layden@pseg.com, Robert.wouderberg@pseg.com Sean.adams@pseg.com, Mark.devoti@pseg.com, David.blewiv@pseg.com, Gerardine.Smith@pseg.com, sujata.wish@pseg.com, Richard.Walton@pseg.com, bryan.koon@iem.com, ferdinand.D'Vuolo@pseg.com, soriando@QuantaServices.com, robertson@mobispartners.co DarrenMiller@quantamarine.co blw@ionconsulting.com, cwiklins@quanta-technology.co DarrenMiller@quantamarine.co kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, soriando@QuantaServices.com KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buaxda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.co amiller@quantaservices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.co jstone@QuantaServices.com, Jgwin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortebeck@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engbloom@atco.com, MCompher@QuantaServices.co NGindstaff@QuantaServices.co jgrrfln@QuantaServices.com, robertson@mobispartners.co
88952	Puerto Rico Electric Power T and D System 1547157	09/11/19 12:51 PM (EDT)	att_Proposed_Discussion_Agenda_for_Sept_1_Requested diligence discussions and follow-ups_2_Fed_Fund_Mtg_-_Quanta_ATCO_IEM_Consortium.pdf	Thank you. As a brief follow-up, the one additional attendee from our side will be Lindsay Barnes from DLA Piper. See you tomorrow. The Quanta / ATCO / IEM Consortium --- Original Message Sent 09/11/19 09:58 AM (EDT). --- Dear Quanta / ATCO / IEM Consortium, Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/11/19 12:28 AM (EDT). --- Dear Puerto Rico Public-Private Partnerships Authority: In advance of our meeting regarding federal funding this Thursday, September 12, please find attached for a brief background, agenda, and discussion topics paper to help guide the session on Thursday. We thought it would be helpful to share our thoughts in advance, but we are eager to listen and discuss any other areas which may be relevant. The attendees from our Consortium will be: Ashley Engbloom (ATCO) Paul Goggin (ATCO) BJ Ducy (Quanta) Kari Findley (Quanta) Bret Schrader (Quanta) Andrew Schwartzberg (Quanta) Christian Montz (IEM) Bryan Koon (IEM) Sam Knowles (DLA Piper) Dear Quanta / ATCO / IEM Consortium, Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/11/19 12:28 AM (EDT). --- Dear Puerto Rico Public-Private Partnerships Authority: In advance of our meeting regarding federal funding this Thursday, September 12, please find attached for a brief background, agenda, and discussion topics paper to help guide the session on Thursday. 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We thought it would be helpful to share our thoughts in advance, but we are eager to listen and discuss any other areas which may be relevant. The attendees from our Consortium will be: Ashley Engbloom (ATCO) Paul Goggin (ATCO) BJ Ducy (Quanta) Kari Findley (Quanta) Bret Schrader (Quanta) Andrew Schwartzberg (Quanta) Christian Montz (IEM) Bryan Koon (IEM) Sam Knowles (DLA Piper) Dear Quanta / ATCO / IEM Consortium, Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/06/19 03:08 PM (EDT). --- Dear Quanta / ATCO / IEM Consortium, Thank you. We will send across a calendar invite shortly. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/06/19 02:52 PM (EDT). ---	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buaxda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System 1546880	09/11/19 09:58 AM (EDT)	Requested diligence discussions and follow-ups	Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/11/19 12:28 AM (EDT). --- Dear Puerto Rico Public-Private Partnerships Authority: In advance of our meeting regarding federal funding this Thursday, September 12, please find attached for a brief background, agenda, and discussion topics paper to help guide the session on Thursday. We thought it would be helpful to share our thoughts in advance, but we are eager to listen and discuss any other areas which may be relevant. The attendees from our Consortium will be: Ashley Engbloom (ATCO) Paul Goggin (ATCO) BJ Ducy (Quanta) Kari Findley (Quanta) Bret Schrader (Quanta) Andrew Schwartzberg (Quanta) Christian Montz (IEM) Bryan Koon (IEM) Sam Knowles (DLA Piper) Dear Quanta / ATCO / IEM Consortium, Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/11/19 03:08 PM (EDT). --- Dear Puerto Rico Public-Private Partnerships Authority: In advance of our meeting regarding federal funding this Thursday, September 12, please find attached for a brief background, agenda, and discussion topics paper to help guide the session on Thursday. We thought it would be helpful to share our thoughts in advance, but we are eager to listen and discuss any other areas which may be relevant. The attendees from our Consortium will be: Ashley Engbloom (ATCO) Paul Goggin (ATCO) BJ Ducy (Quanta) Kari Findley (Quanta) Bret Schrader (Quanta) Andrew Schwartzberg (Quanta) Christian Montz (IEM) Bryan Koon (IEM) Sam Knowles (DLA Piper) Dear Quanta / ATCO / IEM Consortium, Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/06/19 03:08 PM (EDT). --- Dear Quanta / ATCO / IEM Consortium, Thank you. We will send across a calendar invite shortly. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/06/19 02:52 PM (EDT). ---	Puerto Rico Public - Private Partnerships Authority (P3) daniel.yu@ctli.com	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buaxda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buaxda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	
88952	Puerto Rico Electric Power T and D System 1546747	09/11/19 12:28 AM (EDT)	Requested diligence discussions and follow-ups	Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/06/19 03:08 PM (EDT). --- Dear Puerto Rico Public-Private Partnerships Authority: In advance of our meeting regarding federal funding this Thursday, September 12, please find attached for a brief background, agenda, and discussion topics paper to help guide the session on Thursday. We thought it would be helpful to share our thoughts in advance, but we are eager to listen and discuss any other areas which may be relevant. The attendees from our Consortium will be: Ashley Engbloom (ATCO) Paul Goggin (ATCO) BJ Ducy (Quanta) Kari Findley (Quanta) Bret Schrader (Quanta) Andrew Schwartzberg (Quanta) Christian Montz (IEM) Bryan Koon (IEM) Sam Knowles (DLA Piper) Dear Quanta / ATCO / IEM Consortium, Thank you. We will distribute the materials to the relevant parties. We look forward to Thursday's discussion. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/06/19 03:08 PM (EDT). --- Dear Quanta / ATCO / IEM Consortium, Thank you. We will send across a calendar invite shortly. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/06/19 02:52 PM (EDT). ---	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buaxda@diapper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engbloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,

88952	Puerto Rico Electric Power T and D System	1535892	08/26/19 03:18 PM (EDT)	att_20190826_Quanta-ATCO_follow-up_P3.pdf	Requested diligence discussions and follow-ups	Dear Public-Private Partnerships Authority: Based on the updated schedule and our internal diligence, please find attached six requested meetings and follow-ups that will be necessary for our diligence. Many of these are follow-ups to recently provided information, but we thought it would be more convenient for all to consolidate into one request. We are happy to further clarify any of the attached requests as necessary. Thank you for your consideration. The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	Quanta Services, Inc.	aschwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@Quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@Quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Robert.wouderberg@pseg.com, Stephanie.olexson@pseg.com, Michael.palumbo@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, jstaka@me.com, Kaithe.han@pseg.com, Ferdinand.DVuko@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, jgoffin@QuantaServices.com, todd.mclaren@atco.com, Benjamin.Grosch@duke-energy.com, Michael.hyun@pseg.com, Mark.devoli@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Steven.Fleischer@pseg.com, Calford.pardo@pseg.com, Suzanne.Klar@pseg.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, NGrindstall@QuantaServices.com, Greer.Mendelow@duke-energy.com, Michael.Rib@duke-energy.com, Rufus.Jackson@duke-energy.com, Jozuel.Martinez@duke-energy.com, Carim.Khouzami@exeloncorp.com, Robert.wouderberg@pseg.com, Dianne.larocca@pseg.com, Kim.hanemann@pseg.com, susie.wash@pseg.com, Ferdinand.DVuko@pseg.com, Joyce.Helms@pseg.com, MColgan@QuantaServices.com, MFOX@quantaservices.com, KRiddle@QuantaServices.com, jgoffin@QuantaServices.com, Joseph.Miller2@duke-energy.com, eric.helt@exeloncorp.com, Mariana.Jove@pseg.com, Stephanie.olexson@pseg.com, Joseph.Hain@pseg.com, Michael.palumbo@pseg.com, Karen.S.BassinReil@pseg.com, John.Bridges@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Carlo.Amato@pseg.com, mario@zuconconsulting.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, EFragoso@QuantaServices.com, mcammarata@QuantaServices.com, Vince.Zito@duke-energy.com, arpan.patel@exeloncorp.com, Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, David.daly@pseg.com, Thomas.mcnulty@pseg.com, Timothy.weeks@pseg.com, Geradine.Smith@pseg.com, mfitz@ques.com, mcompher@quantaservices.com, tlw@ionconsulting.com, jstone@QuantaServices.com, Karl.Newlin@duke-energy.com, Carim.Khouzami@exeloncorp.com, frank.gabrieli@peco-energy.com, Danielle.Lopez@pseg.com, Shella.rosales@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Frederick.duam@pseg.com, Antonio.mariano@pseg.com, Jorge.jimenez@pseg.com, Steven.Fleischer@pseg.com, Suzanne.Klar@pseg.com, Christine.Kenny@pseg.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, MCompher@QuantaServices.com, robertson@mobaupartners.com, aschwartzberg@quantaservices.com, aoarlando@QuantaServices.com, KRiddle@QuantaServices.com, mans.tweari@duke-energy.com, Edward.scott@duke-energy.com, Hector.DelgadoHernandez@duke-energy.com, John.Bridges@pseg.com.
88952	Puerto Rico Electric Power T and D System	1532501	08/21/19 10:48 AM (EDT)		Generation Cost Reconciliation	Dear PSEG, Please note that two (2) files have been uploaded to the Intralinks data room in folder 1.1.2.3.16, which provides a reconciliation between the generation forecasts (Fiscal Plan / IRP / Financial Model). Please let us know if a clarification call to discuss further would be helpful. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	PSEG	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@Quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Robert.wouderberg@pseg.com, Stephanie.olexson@pseg.com, Michael.palumbo@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, jstaka@me.com, Kaithe.han@pseg.com, Ferdinand.DVuko@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, jgoffin@QuantaServices.com, todd.mclaren@atco.com, Benjamin.Grosch@duke-energy.com, Michael.hyun@pseg.com, Mark.devoli@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Steven.Fleischer@pseg.com, Calford.pardo@pseg.com, Suzanne.Klar@pseg.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, NGrindstall@QuantaServices.com, Greer.Mendelow@duke-energy.com, Michael.Rib@duke-energy.com, Rufus.Jackson@duke-energy.com, Jozuel.Martinez@duke-energy.com, Carim.Khouzami@exeloncorp.com, Robert.wouderberg@pseg.com, Dianne.larocca@pseg.com, Kim.hanemann@pseg.com, susie.wash@pseg.com, Ferdinand.DVuko@pseg.com, Joyce.Helms@pseg.com, MColgan@QuantaServices.com, MFOX@quantaservices.com, KRiddle@QuantaServices.com, jgoffin@QuantaServices.com, Joseph.Miller2@duke-energy.com, eric.helt@exeloncorp.com, Mariana.Jove@pseg.com, Stephanie.olexson@pseg.com, Joseph.Hain@pseg.com, Michael.palumbo@pseg.com, Karen.S.BassinReil@pseg.com, John.Bridges@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Carlo.Amato@pseg.com, mario@zuconconsulting.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, EFragoso@QuantaServices.com, mcammarata@QuantaServices.com, Vince.Zito@duke-energy.com, arpan.patel@exeloncorp.com, Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, David.daly@pseg.com, Thomas.mcnulty@pseg.com, Timothy.weeks@pseg.com, Geradine.Smith@pseg.com, mfitz@ques.com, mcompher@quantaservices.com, tlw@ionconsulting.com, jstone@QuantaServices.com, Karl.Newlin@duke-energy.com, Carim.Khouzami@exeloncorp.com, frank.gabrieli@peco-energy.com, Danielle.Lopez@pseg.com, Shella.rosales@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Frederick.duam@pseg.com, Antonio.mariano@pseg.com, Jorge.jimenez@pseg.com, Steven.Fleischer@pseg.com, Suzanne.Klar@pseg.com, Christine.Kenny@pseg.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, MCompher@QuantaServices.com, robertson@mobaupartners.com, aschwartzberg@quantaservices.com, aoarlando@QuantaServices.com, KRiddle@QuantaServices.com, mans.tweari@duke-energy.com, Edward.scott@duke-energy.com, Hector.DelgadoHernandez@duke-energy.com, John.Bridges@pseg.com.
88952	Puerto Rico Electric Power T and D System	1530768	08/19/19 03:39 PM (EDT)		Addendum No. 4	Dear Respondent, The Puerto Rico Public-Private Partnerships Authority (the "Authority") hereby includes for your consideration Addendum No. 4 to the Request for Proposals for the Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on February 1, 2019. The purpose of Addendum No. 4 is to update the Key Milestones timeline in Section 1.3. If you have any questions, please let the Authority know by replying to this message via the PowerAdvocate platform. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	PSEG, Quanta Services, Inc.	ipeirez@p3.pr.gov	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@Quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Robert.wouderberg@pseg.com, Stephanie.olexson@pseg.com, Michael.palumbo@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, jstaka@me.com, Kaithe.han@pseg.com, Ferdinand.DVuko@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, jgoffin@QuantaServices.com, todd.mclaren@atco.com, Benjamin.Grosch@duke-energy.com, Michael.hyun@pseg.com, Mark.devoli@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Steven.Fleischer@pseg.com, Calford.pardo@pseg.com, Suzanne.Klar@pseg.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, NGrindstall@QuantaServices.com, Greer.Mendelow@duke-energy.com, Michael.Rib@duke-energy.com, Rufus.Jackson@duke-energy.com, Jozuel.Martinez@duke-energy.com, Carim.Khouzami@exeloncorp.com, Robert.wouderberg@pseg.com, Dianne.larocca@pseg.com, Kim.hanemann@pseg.com, susie.wash@pseg.com, Ferdinand.DVuko@pseg.com, Joyce.Helms@pseg.com, MColgan@QuantaServices.com, MFOX@quantaservices.com, KRiddle@QuantaServices.com, jgoffin@QuantaServices.com, Joseph.Miller2@duke-energy.com, eric.helt@exeloncorp.com, Mariana.Jove@pseg.com, Stephanie.olexson@pseg.com, Joseph.Hain@pseg.com, Michael.palumbo@pseg.com, Karen.S.BassinReil@pseg.com, John.Bridges@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Carlo.Amato@pseg.com, mario@zuconconsulting.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, EFragoso@QuantaServices.com, mcammarata@QuantaServices.com, Vince.Zito@duke-energy.com, arpan.patel@exeloncorp.com, Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, David.daly@pseg.com, Thomas.mcnulty@pseg.com, Timothy.weeks@pseg.com, Geradine.Smith@pseg.com, mfitz@ques.com, mcompher@quantaservices.com, tlw@ionconsulting.com, jstone@QuantaServices.com, Karl.Newlin@duke-energy.com, Carim.Khouzami@exeloncorp.com, frank.gabrieli@peco-energy.com, Danielle.Lopez@pseg.com, Shella.rosales@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Frederick.duam@pseg.com, Antonio.mariano@pseg.com, Jorge.jimenez@pseg.com, Steven.Fleischer@pseg.com, Suzanne.Klar@pseg.com, Christine.Kenny@pseg.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, MCompher@QuantaServices.com, robertson@mobaupartners.com, aschwartzberg@quantaservices.com, aoarlando@QuantaServices.com, KRiddle@QuantaServices.com, mans.tweari@duke-energy.com, Edward.scott@duke-energy.com, Hector.DelgadoHernandez@duke-energy.com, John.Bridges@pseg.com.
88952	Puerto Rico Electric Power T and D System	1530383	08/19/19 11:43 AM (EDT)		Updated 10-Year CapEx Plan for Reliability	Good morning, An updated version of the 10-year CapEx Plan has been uploaded to the Intralinks data room as file 1.5.6.1. Please let us know if you would like to schedule a call to discuss with Sargent & Lundy. We are happy to arrange. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	PSEG, Quanta Services, Inc.	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@Quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Stephanie.olexson@pseg.com, Robert.wouderberg@pseg.com, Stephanie.olexson@pseg.com, Michael.palumbo@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, jstaka@me.com, Kaithe.han@pseg.com, Ferdinand.DVuko@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, jgoffin@QuantaServices.com, todd.mclaren@atco.com, Benjamin.Grosch@duke-energy.com, Michael.hyun@pseg.com, Mark.devoli@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Steven.Fleischer@pseg.com, Calford.pardo@pseg.com, Suzanne.Klar@pseg.com, MColgan@QuantaServices.com, MCompher@QuantaServices.com, NGrindstall@QuantaServices.com, Greer.Mendelow@duke-energy.com, Michael.Rib@duke-energy.com, Rufus.Jackson@duke-energy.com, Jozuel.Martinez@duke-energy.com, Carim.Khouzami@exeloncorp.com, Robert.wouderberg@pseg.com, Dianne.larocca@pseg.com, Kim.hanemann@pseg.com, susie.wash@pseg.com, Ferdinand.DVuko@pseg.com, Joyce.Helms@pseg.com, MColgan@QuantaServices.com, MFOX@quantaservices.com, KRiddle@QuantaServices.com, jgoffin@QuantaServices.com, Joseph.Miller2@duke-energy.com, eric.helt@exeloncorp.com, Mariana.Jove@pseg.com, Stephanie.olexson@pseg.com, Joseph.Hain@pseg.com, Michael.palumbo@pseg.com, Karen.S.BassinReil@pseg.com, John.Bridges@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Carlo.Amato@pseg.com, mario@zuconconsulting.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, EFragoso@QuantaServices.com, mcammarata@QuantaServices.com, Vince.Zito@duke-energy.com, arpan.patel@exeloncorp.com, Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, David.daly@pseg.com, Thomas.mcnulty@pseg.com, Timothy.weeks@pseg.com, Geradine.Smith@pseg.com, mfitz@ques.com, mcompher@quantaservices.com, tlw@ionconsulting.com, jstone@QuantaServices.com, Karl.Newlin@duke-energy.com, Carim.Khouzami@exeloncorp.com, frank.gabrieli@peco-energy.com, Danielle.Lopez@pseg.com, Shella.rosales@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Daniel.eschlimb@pseg.com, Joseph.Forline@pseg.com, Frederick.duam@pseg.com, Antonio.mariano@pseg.com, Jorge.jimenez@pseg.com, Steven.Fleischer@pseg.com, Suzanne.Klar@pseg.com, Christine.Kenny@pseg.com, KRiddle@QuantaServices.com, Jgwin@quanta-technology.com, MCompher@QuantaServices.com, robertson@mobaupartners.com, aschwartzberg@quantaservices.com, aoarlando@QuantaServices.com, KRiddle@QuantaServices.com, mans.tweari@duke-energy.com, Edward.scott@duke-energy.com, Hector.DelgadoHernandez@duke-energy.com, John.Bridges@pseg.com.

88952	Puerto Rico Electric Power T and D System	1529184	08/16/19 09:57 AM (EDT)	att_PREPA_Diligence_8_16.Msx	Additional Diligence Questions from HR on the CBA's	HR has requested answers to two additional questions. Please see attached.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rosiac@pseg.com, Michael.palumbo@pseg.com, Jrgn.carlones@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.layden@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.harmanen@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daty@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Nicholas.Tonzeich@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, Thomas.mcnulty@pseg.com, Joanna.Schilizer@pseg.com, sujata.walsh@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mcammarata@QuantaServices.com, DarrenMiller@quantamarine.com, Tom.McChan@atco.com, manu.tewari@duke-energy.com, Jared.Lawrence@duke-energy.com, kyie.crowley@exeloncorp.com, Liam.Okane@exeloncorp.com, 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kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, MGrinstaff@QuantaServices.com, jgiffelty@QuantaServices.com, robertsonj@mobiuspartners.com, Scott.jennings@pseg.com, Sheila.rosiac@pseg.com, Kailee.han@pseg.com, Mark.Pepe@pseg.com, Christine.Kerry@pseg.com, jgiffelty@quantaservices.com, Kindley@quantaservices.com, mftte@ques.com, mcammarata@QuantaServices.com, Tom.McChan@atco.com, Rufo.Jackson@duke-energy.com, Danielle.Lopez@pseg.com, Karen.S.BassiriReif@pseg.com, Thomas.mcnulty@pseg.com, Laurent.pommier@pseg.com, Steven.Fleischer@pseg.com, Joanna.Schilizer@pseg.com, DarrenMiller@quantamarine.com, Manu.Tewari@duke-energy.com, Joseph.Miller@duke-energy.com, Edward.scott@duke-energy.com, Markus.ramial@pseg.com, Joseph.triano@pseg.com, Christian.schutz@pseg.com, David.blow@pseg.com, Antonio.mannarino@pseg.com, Nicholas.nolau@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Vuolo@pseg.com, Joyce.Heckman@pseg.com, mcompher@quantaservices.com,
88952	Puerto Rico Electric Power T and D System	1532463	08/21/19 10:46 AM (EDT)		Clarification of Generation costs (discussion requested)	Dear Quanta / ATCO / IEM Consortium, Please note that two (2) files have been uploaded to the IntraLink data room in folder 1.1.2.3.16, which provides a reconciliation between the generation forecasts. Please let us know if a clarification call to discuss further would be helpful. Thank you. Regards, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 08/07/19 09:39 AM (EDT). --- Dear Public Private Partnerships Authority: We are trying to ensure we have a full understand of all costs which affect the overall rate and customer bill. As part of our diligence, we have assessed the various generation forecasts to better understand the cost picture. We have summarized our current understanding of the various forecasts and our attempts to reconcile in the attached document. Would it be possible to have a meeting / discussion with the appropriate stakeholders (P3, PREPA, Siemens, Citi, Ankara, etc.) to clarify? Thank you for your consideration. The Quanta / ATCO / IEM Consortium	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@cti.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonzeich@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, Thomas.mcnulty@pseg.com, Joanna.Schilizer@pseg.com, sujata.walsh@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mcammarata@QuantaServices.com, DarrenMiller@quantamarine.com, Tom.McChan@atco.com, manu.tewari@duke-energy.com, Jared.Lawrence@duke-energy.com, kyie.crowley@exeloncorp.com, Liam.Okane@exeloncorp.com, Michael.hyun@pseg.com, Sheila.rosiac@pseg.com, Susan.zsafranski@pseg.com, Sean.adams@pseg.com, Mark.devoti@pseg.com, John.oconnell@pseg.com, Antonio.mannarino@pseg.com, jstake@ine.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, david.lyons@pseg.com, Ferdinand.D'Vuolo@pseg.com, Christine.Kerry@pseg.com, cwillins@quanta-technology.com, DarrenMiller@quantamarine.com, tw@ioncorating.com, tschneider@quantaservices.com, Kindley@quantaservices.com, mftte@ques.com, Tom.McChan@atco.com, soarando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amilla@quantaservices.com, Fernando.Gonzalez@morganst, MColgan@QuantaServices.com, istone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, tewari@QuantaServices.com, BDucey@QuantaServices.com, mario@zaconruling.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, MGrinstaff@QuantaServices.com, jgiffelty@QuantaServices.com, robertsonj@mobiuspartners.com, Scott.jennings@pseg.com, Sheila.rosiac@pseg.com, Kailee.han@pseg.com, Mark.Pepe@pseg.com, Christine.Kerry@pseg.com, jgiffelty@quantaservices.com, Kindley@quantaservices.com, mftte@ques.com, mcammarata@QuantaServices.com, Tom.McChan@atco.com, Rufo.Jackson@duke-energy.com, Danielle.Lopez@pseg.com, Karen.S.BassiriReif@pseg.com, Thomas.mcnulty@pseg.com, Laurent.pommier@pseg.com, Steven.Fleischer@pseg.com, Joanna.Schilizer@pseg.com, DarrenMiller@quantamarine.com, Manu.Tewari@duke-energy.com, Joseph.Miller@duke-energy.com, Edward.scott@duke-energy.com, Markus.ramial@pseg.com, Joseph.triano@pseg.com, Christian.schutz@pseg.com, David.blow@pseg.com, Antonio.mannarino@pseg.com, Nicholas.nolau@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Vuolo@pseg.com, Joyce.Heckman@pseg.com, mcompher@quantaservices.com,
88952	Puerto Rico Electric Power T and D System	1521780	08/07/19 09:39 AM (EDT)	att_20190806_Generation_Cost_Clarification_Request.pdf	Clarification of Generation costs (discussion requested)	Dear Public Private Partnerships Authority: We are trying to ensure we have a full understand of all costs which affect the overall rate and customer bill. As part of our diligence, we have assessed the various generation forecasts to better understand the cost picture. We have summarized our current understanding of the various forecasts and our attempts to reconcile in the attached document. Would it be possible to have a meeting / discussion with the appropriate stakeholders (P3, PREPA, Siemens, Citi, Ankara, etc.) to clarify? Thank you for your consideration. The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	ashwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonzeich@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, Thomas.mcnulty@pseg.com, Joanna.Schilizer@pseg.com, sujata.walsh@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mcammarata@QuantaServices.com, DarrenMiller@quantamarine.com, Tom.McChan@atco.com, manu.tewari@duke-energy.com, Jared.Lawrence@duke-energy.com, kyie.crowley@exeloncorp.com, Liam.Okane@exeloncorp.com, Michael.hyun@pseg.com, Sheila.rosiac@pseg.com, Susan.zsafranski@pseg.com, Sean.adams@pseg.com, Mark.devoti@pseg.com, John.oconnell@pseg.com, Antonio.mannarino@pseg.com, jstake@ine.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, david.lyons@pseg.com, Ferdinand.D'Vuolo@pseg.com, Christine.Kerry@pseg.com, cwillins@quanta-technology.com, DarrenMiller@quantamarine.com, tw@ioncorating.com, tschneider@quantaservices.com, Kindley@quantaservices.com, mftte@ques.com, Tom.McChan@atco.com, soarando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amilla@quantaservices.com, Fernando.Gonzalez@morganst, MColgan@QuantaServices.com, istone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, tewari@QuantaServices.com, BDucey@QuantaServices.com, mario@zaconruling.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, MGrinstaff@QuantaServices.com, jgiffelty@QuantaServices.com, robertsonj@mobiuspartners.com, Scott.jennings@pseg.com, Sheila.rosiac@pseg.com, Kailee.han@pseg.com, Mark.Pepe@pseg.com, Christine.Kerry@pseg.com, jgiffelty@quantaservices.com, Kindley@quantaservices.com, mftte@ques.com, mcammarata@QuantaServices.com, Tom.McChan@atco.com, Rufo.Jackson@duke-energy.com, Danielle.Lopez@pseg.com, Karen.S.BassiriReif@pseg.com, Thomas.mcnulty@pseg.com, Laurent.pommier@pseg.com, Steven.Fleischer@pseg.com, Joanna.Schilizer@pseg.com, DarrenMiller@quantamarine.com, Manu.Tewari@duke-energy.com, Joseph.Miller@duke-energy.com, Edward.scott@duke-energy.com, Markus.ramial@pseg.com, Joseph.triano@pseg.com, Christian.schutz@pseg.com, David.blow@pseg.com, Antonio.mannarino@pseg.com, Nicholas.nolau@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Vuolo@pseg.com, Joyce.Heckman@pseg.com, mcompher@quantaservices.com,
88952	Puerto Rico Electric Power T and D System	1517521	07/31/19 11:24 PM (EDT)		Additional Diligence Qustions from HR-Legal	Rob, Thank you very much for these. Confirming your questions have been received. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 07/30/19 04:06 PM (EDT). --- Attached are additional diligence questions from HR-Legal. Rob	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@cti.com	Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftte@ques.com, Jgwin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, ashley.english@atco.com, Scott.jennings@pseg.com, Liam.Okane@exeloncorp.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Scott.jennings@pseg.com, Sheila.rosiac@pseg.com, Kailee.han@pseg.com, Mark.Pepe@pseg.com, Christine.Kerry@pseg.com, jgiffelty@quantaservices.com, Kindley@quantaservices.com, mftte@ques.com, mcammarata@QuantaServices.com, Tom.McChan@atco.com, Rufo.Jackson@duke-energy.com, Danielle.Lopez@pseg.com, Karen.S.BassiriReif@pseg.com, Thomas.mcnulty@pseg.com, Laurent.pommier@pseg.com, Steven.Fleischer@pseg.com, Joanna.Schilizer@pseg.com, DarrenMiller@quantamarine.com, Manu.Tewari@duke-energy.com, Joseph.Miller@duke-energy.com, Edward.scott@duke-energy.com, Markus.ramial@pseg.com, Joseph.triano@pseg.com, Christian.schutz@pseg.com, David.blow@pseg.com, Antonio.mannarino@pseg.com, Nicholas.nolau@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Vuolo@pseg.com, Joyce.Heckman@pseg.com, mcompher@quantaservices.com,

88952	Puerto Rico Electric Power T and D System	1516231	07/30/19 04:06 PM (EDT)	att_PREPA_Diligence_7_30.xlsx	Additional Diligence Questions from HR-Legal	Attached are additional diligence questions from HR-Legal.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buveda@dupiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rostiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardeasa@pseg.com, Joseph.Fortine@pseg.com, Joseph.Fortine@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuuolo@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.kryden@pseg.com, Mark.devoti@pseg.com, Gerakine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Daniele.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1515047	07/29/19 04:00 PM (EDT)	att_PREPA_Diligence_7_29.xlsx	Additional Diligence Questions from HR-Legal and Procurement	The attached has follow up diligence questions related to Pensions and Procurement.	PSEG	Robert.woudenberg@pseg.com	Sean.adams@pseg.com, nikos.buveda@dupiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Joseph.santamaria@pseg.com, Sheila.rostiac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardeasa@pseg.com, Joseph.Fortine@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVuuolo@pseg.com, Nicholas.Tonzetich@pseg.com, Shawn.kryden@pseg.com, Mark.devoti@pseg.com, Gerakine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanmam@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Daniele.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1515312	07/29/19 08:17 PM (EDT)		Sales and use tax treatment under Act 29 and PR Treasury Department (Confidentiality requested)	Andrew, Thank you very much for providing your availability. Our team is also available on Thursday, 8/1 at 11am ET. We will circulate a calendar planner for that time. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shores@dcil.com	Sean.adams@pseg.com, nikos.buveda@dupiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Robert.woudenberg@pseg.com, Marianela.Jove@pseg.com, Lynn.manganaro@pseg.com, Stephanie.olexson@pseg.com, Jorge.cardeasa@pseg.com, Jorge.jimenez@pseg.com, Robert.pollock@pseg.com, Kieran.Brown@pseg.com, Christine.Kerry@pseg.com, monroe@milesstockbridge.com, bschraeder@quantaservices.com, ashley.english@atco.com, Greer.Mendelow@duke-energy.com, manu.lewan@duke-energy.com, Laurance.Lawrence@duke-energy.com, Steven.oster@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Daniel.eichhorn@pseg.com, Tim.fagan@pseg.com, Jifika@me.com, mcompher@quantaservices.com, KRiddle@QuantaServices.com, MFO@quantaservices.com, NGindstaff@QuantaServices.com, Rubus.Jackson@duke-energy.com, Bill.Kardash@consultation.com, Daniele.Lopez@pseg.com, Patricia.seigel@pseg.com, Laurent.pommier@pseg.com, Michael.kayes@pseg.com,
88952	Puerto Rico Electric Power T and D System	1515013	07/29/19 03:38 PM (EDT)		Sales and use tax treatment under Act 29 and PR Treasury Department (Confidentiality requested)	Dear P3 Authority, For this week, our availability is as follows: 1. Tuesday 7/30, after 1pm ET 2. Wednesday 7/31, after 2pm ET 3. Thursday, 8/1, morning: 11am-1pm ET Please let us know if you are able to match any of these windows. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 07/26/19 02:54 PM (EDT). --- Quanta / ATCO / IEM Consortium, Unfortunately, we were unable to get schedules to align to hold this call this week. Please let us know your availability for this upcoming week, we will happily work to get a time on the calendar. Thanks, The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buveda@dupiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quartamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwilkins@quanta-technology.com, DarienMiller@quartamine.com, btw@ionconsulting.com, bschraeder@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, soriando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@dupiper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jpinson@QuantaServices.com, mcompher@quantaservices.com, ramler@quantaservices.com, Fernando.Gonzalez@morganstall.com, MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOx@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGindstaff@QuantaServices.com, jgrrfm@QuantaServices.com, robertson@mobisparters.com,

88952	Puerto Rico Electric Power T and D System	1513770	07/26/19 02:54 PM (EDT)	Sales and use tax treatment under Act 29 and PR Treasury Department (Confidentiality requested)	Quanta / ATCO / IEM Consortium, Unfortunately, we were unable to get schedules to align to hold this call this week. Please let us know your availability for this upcoming week, we will happily work to get a time on the calendar. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 07/21/19 07:28 PM (EDT). --- Dear P3 Authority, After coordinating with our advisors, we have the following availability this week: Monday, July 22nd, 2:30pm ET or later Wednesday, July 24th, 3pm ET or later Friday, July 26th, 3pm ET or later Please let us know if any of these times work with your availability. Feel free to send a calendar invite to Andrew Schwartzberg that can be circulated to the rest of our team. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 07/19/19 06:33 PM (EDT). --- Thank you, team. We are coordinating with our advisors and will revert back with our availability soon.	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@ctci.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgiffely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonetch@pseg.com, Sheila.rosiak@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, Clifford.pardo@pseg.com, David.lyons@pseg.com, bryan.koon@iem.com, jgiffely@quantaservices.com, DCortez@QuantaServices.com, Casey.Freedy@duke-energy.co Joseph.Miller2@duke-energy.ct eric.helt@exeloncorp.com, Wendy.LeNoir@bge.com, frank.gabrieli@peco-energy.com Robert.wouderberg@pseg.com rmonroe@milesstockbridge.com bachtrader@quantaservices.com blw@ionconsulting.com, MCompher@QuantaServices.co jstone@QuantaServices.com, jgiffin@QuantaServices.com, Tom.McChan@atco.com, ashley.english@atco.com, Shawn.lyden@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Jorge.cardenas@pseg.com, John.bridges@pseg.com, Tim.fagan@pseg.com, cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, nikos.buexda@dapper.com, nikos.buexda@dapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor
88952	Puerto Rico Electric Power T and D System	1508758	07/21/19 07:28 PM (EDT)	Sales and use tax treatment under Act 29 and PR Treasury Department (Confidentiality requested)	Dear P3 Authority, After coordinating with our advisors, we have the following availability this week: Monday, July 22nd, 2:30pm ET or later Wednesday, July 24th, 3pm ET or later Friday, July 26th, 3pm ET or later Please let us know if any of these times work with your availability. Feel free to send a calendar invite to Andrew Schwartzberg that can be circulated to the rest of our team. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 07/19/19 06:33 PM (EDT). --- Thank you, team. We are coordinating with our advisors and will revert back with our availability soon. Have a great weekend! The Quanta / ATCO / IEM Consortium --- Original Message Sent 07/19/19 12:40 PM (EDT). --- Quanta / ATCO / IEM Consortium, Thank you for raising this question, we are happy to discuss. We propose a call between yourselves, your local counsel, and our local counsel (PMA) to discuss the question below. Please let us know your availability to have this call, we are happy to set something up on the calendar. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 07/19/19 05:17 PM (EDT). --- Dear P3 Authority, As part of our diligence, we wish to confirm the tax treatment of P3 operators - specifically the income tax treatment provided by Act 29-2009 and that the Operator will enjoy the same sales and use tax exemption that PREPA would otherwise enjoy. Based on our understanding, the airport P3 dealt with a similar issue, and had its treatment confirmed by the Puerto Rico Treasury Department via a Closing Agreement. Given the importance of this matter to the overall economics, we would like to either receive similar confirmation from the Treasury Department and/or allow our counsel to meet with them on a no names basis prior to submission of our consortium's Proposal. Please let us know the best path forward to resolve. Sincerely, The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgiffely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonetch@pseg.com, Sheila.rosiak@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, Clifford.pardo@pseg.com, David.lyons@pseg.com, bryan.koon@iem.com, jgiffely@quantaservices.com, DCortez@QuantaServices.com, Casey.Freedy@duke-energy.co Joseph.Miller2@duke-energy.ct eric.helt@exeloncorp.com, Wendy.LeNoir@bge.com, frank.gabrieli@peco-energy.com Robert.wouderberg@pseg.com rmonroe@milesstockbridge.com bachtrader@quantaservices.com blw@ionconsulting.com, MCompher@QuantaServices.co jstone@QuantaServices.com, jgiffin@QuantaServices.com, Tom.McChan@atco.com, ashley.english@atco.com, Shawn.lyden@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Jorge.cardenas@pseg.com, John.bridges@pseg.com, Tim.fagan@pseg.com, cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, nikos.buexda@dapper.com, nikos.buexda@dapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor
88952	Puerto Rico Electric Power T and D System	1508672	07/19/19 06:33 PM (EDT)	Sales and use tax treatment under Act 29 and PR Treasury Department (Confidentiality requested)	Thank you, team. We are coordinating with our advisors and will revert back with our availability soon. Have a great weekend! The Quanta / ATCO / IEM Consortium --- Original Message Sent 07/19/19 12:40 PM (EDT). --- Quanta / ATCO / IEM Consortium, Thank you for raising this question, we are happy to discuss. We propose a call between yourselves, your local counsel, and our local counsel (PMA) to discuss the question below. Please let us know your availability to have this call, we are happy to set something up on the calendar. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 07/17/19 05:17 PM (EDT). --- Dear P3 Authority, As part of our diligence, we wish to confirm the tax treatment of P3 operators - specifically the income tax treatment provided by Act 29-2009 and that the Operator will enjoy the same sales and use tax exemption that PREPA would otherwise enjoy. Based on our understanding, the airport P3 dealt with a similar issue, and had its treatment confirmed by the Puerto Rico Treasury Department via a Closing Agreement. Given the importance of this matter to the overall economics, we would like to either receive similar confirmation from the Treasury Department and/or allow our counsel to meet with them on a no names basis prior to submission of our consortium's Proposal. Please let us know the best path forward to resolve. Sincerely, The Quanta / ATCO / IEM Consortium	Quanta Services, Inc.	aschwartzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgiffely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonetch@pseg.com, Sheila.rosiak@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, Clifford.pardo@pseg.com, David.lyons@pseg.com, bryan.koon@iem.com, jgiffely@quantaservices.com, DCortez@QuantaServices.com, Casey.Freedy@duke-energy.co Joseph.Miller2@duke-energy.ct eric.helt@exeloncorp.com, Wendy.LeNoir@bge.com, frank.gabrieli@peco-energy.com Robert.wouderberg@pseg.com rmonroe@milesstockbridge.com bachtrader@quantaservices.com blw@ionconsulting.com, MCompher@QuantaServices.co jstone@QuantaServices.com, jgiffin@QuantaServices.com, Tom.McChan@atco.com, ashley.english@atco.com, Shawn.lyden@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Jorge.cardenas@pseg.com, John.bridges@pseg.com, Tim.fagan@pseg.com, cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, nikos.buexda@dapper.com, nikos.buexda@dapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor
88952	Puerto Rico Electric Power T and D System	1508229	07/19/19 12:40 PM (EDT)	Sales and use tax treatment under Act 29 and PR Treasury Department (Confidentiality requested)	Thank you for raising this question, we are happy to discuss. We propose a call between yourselves, your local counsel, and our local counsel (PMA) to discuss the question below. Please let us know your availability to have this call, we are happy to set something up on the calendar. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 07/17/19 05:17 PM (EDT). --- Dear P3 Authority, As part of our diligence, we wish to confirm the tax treatment of P3 operators - specifically the income tax treatment provided by Act 29-2009 and that the Operator will enjoy the same sales and use tax exemption that PREPA would otherwise enjoy. Based on our understanding, the airport P3 dealt with a similar issue, and had its treatment confirmed by the Puerto Rico Treasury Department via a Closing Agreement. Given the importance of this matter to the overall economics, we would like to either receive similar confirmation from the Treasury Department and/or allow our counsel to meet with them on a no names basis prior to submission of our consortium's Proposal. Please let us know the best path forward to resolve. Sincerely, The Quanta / ATCO / IEM Consortium	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@ctci.com	Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgiffely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonetch@pseg.com, Sheila.rosiak@pseg.com, Timothy.weeks@pseg.com, Christian.schultz@pseg.com, Clifford.pardo@pseg.com, David.lyons@pseg.com, bryan.koon@iem.com, jgiffely@quantaservices.com, DCortez@QuantaServices.com, Casey.Freedy@duke-energy.co Joseph.Miller2@duke-energy.ct eric.helt@exeloncorp.com, Wendy.LeNoir@bge.com, frank.gabrieli@peco-energy.com Robert.wouderberg@pseg.com rmonroe@milesstockbridge.com bachtrader@quantaservices.com blw@ionconsulting.com, MCompher@QuantaServices.co jstone@QuantaServices.com, jgiffin@QuantaServices.com, Tom.McChan@atco.com, ashley.english@atco.com, Shawn.lyden@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Jorge.cardenas@pseg.com, John.bridges@pseg.com, Tim.fagan@pseg.com, cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor cwilliams@quanta-technology.co DarrenMiller@quantamine.com blw@ionconsulting.com, bachtrader@quantaservices.com Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcammara@QuantaServices.com, nikos.buexda@dapper.com, nikos.buexda@dapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstone@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, schwartzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaf@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor

88952	Puerto Rico Electric Power T and D System 1506743	07/17/19 06:17 PM (EDT)	Sales and use tax treatment under Act 29 and PR Treasury Department (Confidentiality requested)	<p>Dear PJ Authority:</p> <p>As part of our diligence, we wish to confirm the tax treatment of PJ operators - specifically the income tax treatment provided by Act 29-2009 and that the Operator will enjoy the same sales and use tax exemption that PREPA would otherwise enjoy.</p> <p>Based on our understanding, the airport PJ dealt with a similar issue, and had its treatment confirmed by the Puerto Rico Treasury Department via a Closing Agreement.</p> <p>Given the importance of this matter to the overall economics, we would like to either receive similar confirmation from the Treasury Department and/or allow our counsel to meet with them on a no names basis prior to submission of our consortium's Proposal.</p> <p>Please let us know the best path forward to resolve.</p> <p>Sincerely, The Quanta / ATCO / IEM Consortium</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.Larocca@pseg.com, David.Lyons@pseg.com, Lynn.Manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc. cwillins@quanta-technology.co Darren.Miller@quantamarine.co blw@ionconsulting.com, bschradler@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, robertsonj@mobiuspartners.com, cwillins@quanta-technology.co Darren.Miller@quantamarine.co blw@ionconsulting.com, bschradler@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, robertsonj@mobiuspartners.com,
88952	Puerto Rico Electric Power T and D System 1506681	07/17/19 04:25 PM (EDT)	Federal Funding and Procurement Guidelines (confidentiality requested)	<p>Dear Public-Private Partnerships Authority:</p> <p>As a further follow-up to our June 25 discussions in NYC regarding the O&M Agreement, we would like to have additional discussions regarding federal funding and compliance with procurement guidelines. As discussed in the meeting, we believe that there are no prohibitions of an Operator participating in federally funded projects for the PREPA T&D system, subject to appropriate policies and procedures related to mitigation of organizational conflicts of interest.</p> <p>At the time, we understood the path forward would include further guidance, clarification and discussions with the PJ's counsel on the issue, Baker Donelson. We would like to follow up and have a chance to discuss these issues, share our views, and understand the PJ's perspective in greater detail.</p> <p>Given the complexity, we believe it would be productive for representatives from the PJ / COR3, Baker Donelson, Citl, our consortium, and our outside counsel to discuss these issues, ideally in person. Please let us know if we can get something scheduled - we are eager to discuss at your earliest convenience given the scope and scale of the issue.</p> <p>Best, The Quanta / ATCO / IEM Consortium</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.Larocca@pseg.com, David.Lyons@pseg.com, Lynn.Manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc. cwillins@quanta-technology.co Darren.Miller@quantamarine.co blw@ionconsulting.com, bschradler@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, robertsonj@mobiuspartners.com,
88952	Puerto Rico Electric Power T and D System 1505211	07/16/19 07:19 PM (EDT)	Updated Requests for Clarification (July 16 - confidentiality requested)	<p>Dear Public-Private Partnerships Authority:</p> <p>Please find attached an updated set of open RFC questions from the Quanta ATCO team.</p> <p>Thank you again for the work you've done in addressing the questions to date.</p> <p>Best regards, The Quanta / ATCO / IEM Consortium</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.Larocca@pseg.com, David.Lyons@pseg.com, Lynn.Manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc. cwillins@quanta-technology.co Darren.Miller@quantamarine.co blw@ionconsulting.com, bschradler@quantaservices.com, kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, robertsonj@mobiuspartners.com,
88952	Puerto Rico Electric Power T and D System 1522405	08/07/19 04:39 PM (EDT)	Additional site visit requests	<p>Quanta / ATCO / IEM Consortium,</p> <p>Please find attached an updated version of the anticipated agenda for the diligence sessions this Thursday / Friday, which includes PREPA management attendees. Transportation will be provided from Caribe Hilton each morning at 8.30am. Thursday's meetings will be held in NEOS room 805. Please let us know if you have any questions.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 08/06/19 08:44 PM (EDT). --- Quanta / ATCO / IEM Consortium.</p> <p>Thank you. We have confirmed the site visits for August 8 - 9 with PREPA management. We will follow up with more details on logistics.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 08/05/19 09:36 PM (EDT). --- Dear PJ Authority,</p> <p>Thank you for the availability. We would like to proceed with the meetings on risk and insurance - please find attached a proposed agenda. Our attendees will be as follows:</p> <ol style="list-style-type: none"> Stephanie Fisher - Director of Risk Management and Insurance - Quanta Services, Inc. John G. Stone, IV - International Risk Manager - Quanta Services, Inc. Todd Hasselhorst - Senior Vice President/Account Executive - Lockton Companies Jonathan Keller - Senior Vice President/Senior Property Broker - Lockton Power Practices/ Lockton Companies Afonse Baki - Associate Account Executive - Lockton Companies Mario Hurtado - Zua Consulting Derek Carson - Senior Manager, Health, Environmental, and Quality - Quanta Services <p>With respect to audit, we believe a meeting may be more productive once we've had a chance to further review the audit reports.</p> <p>Thank you again for your time and consideration.</p>	Puerto Rico Public - Private Partnerships Authority (PJ3)	daniel.yu@citl.com	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.Larocca@pseg.com, David.Lyons@pseg.com, Lynn.Manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, Darren.Miller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc. Joseph.santamaria@pseg.com, Shelia.nostae@pseg.com, Michael.palumbo@pseg.com, Ernesto.cadiz@pseg.com, Antonio.marcano@pseg.com, Joyce.Heckman@pseg.com, mario@zuaconsulting.com, cwillins@quanta-technology.co MCompher@QuantaServices.co jstone@QuantaServices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, robertsonj@mobiuspartners.com, Joseph.santamaria@pseg.com, Shelia.nostae@pseg.com, Michael.palumbo@pseg.com, Ernesto.cadiz@pseg.com, Antonio.marcano@pseg.com, Joyce.Heckman@pseg.com, mario@zuaconsulting.com, cwillins@quanta-technology.co MCompher@QuantaServices.co jstone@QuantaServices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstone@QuantaServices.com, Jgwin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, robertsonj@mobiuspartners.com,

88952	Puerto Rico Electric Power T and D System	1521598	08/06/19 08:44 PM (EDT)	Additional site visit requests	<p>Quanta / ATCO / IEM Consortium.</p> <p>Thank you. We have confirmed the site visits for August 8 - 9 with PREPA management. We will follow up with more details on logistics.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 08/05/19 09:36 PM (EDT). --- Dear PJ Authority,</p> <p>Thank you for the availability. We would like to proceed with the meetings on risk and insurance - please find attached a proposed agenda. Our attendees will be as follows:</p> <ol style="list-style-type: none"> Stephanie Fisher - Director of Risk Management and Insurance - Quanta Services, Inc. John G. Stone, IV - International Risk Manager - Quanta Services, Inc. Todd Haselhorst - Senior Vice President/Account Executive - Lockton Companies Jonathan Keller - Senior Vice President/Senior Property Broker - Lockton Power Practices/ Lockton Companies Alfonse Baki - Associate Account Executive - Lockton Companies Mario Hurtado - Zia Consulting Derek Carson - Senior Manager, Health, Environmental, and Quality - Quanta Services <p>With respect to audit, we believe a meeting may be more productive once we've had a chance to further review the audit reports.</p> <p>Thank you again for your time and consideration, The Quanta / ATCO / IEM Consortium</p> <p>--- Original Message Sent 07/31/19 07:26 PM (EDT). --- Quanta / ATCO / IEM Consortium.</p> <p>PREPA management is available on August 8-9 to meet with your team regarding the request below. Unfortunately, external auditors will not be available. Please let us know if these dates work for your team.</p> <p>We would appreciate if you could send across meeting attendees and a list of potential discussion topics. Additionally, please let us know what key sites you are hoping to visit as part of the Insurance and Risk diligence session.</p>	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgrvin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, Liam.Okane@exeloncorp.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, David.Lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantaamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, 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Joyce.Hackman@pseg.com, bhw@ionconsulting.com, ashley.english@atco.com, Karl.Newlin@duke-energy.com, Greer.Mendelow@duke-energy.com, manu.tewari@duke-energy.com, kyie.crowley@exeloncorp.com, Joseph.santamaria@pseg.com, Sheila.rostac@pseg.com, Stephanie.olexson@pseg.com, Mark.devoti@pseg.com, Michael.kayes@pseg.com, Antonio.marinaino@pseg.com, jrtaska@me.com, Nicholas.nolau@pseg.com, Mark.Pep@pseg.com, bschrader@quantaservices.com, mrite@ques.com, amiller@quantaservices.com, cwiklins@quanta-technology.co Benjamin.Borsch@duke-energy.com, R.B.Matthews@duke-energy.com, Nicholas.Tonzeitch@pseg.com, cwiklins@quanta-technology.co DarrinMiller@quantamine.com, bhw@ionconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, sofiando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jgrvin@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.cor jstone@QuantaServices.com, Jgrvin@quanta-technology.com, MFOx@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaff@QuantaServices.co jgrfm@QuantaServices.com, robertson@nobispartners.com, Marianela.Jove@pseg.com, Joseph.Trainor@pseg.com, Michael.cabrera@pseg.com, Christian.schultz@pseg.com, John.Bridges@pseg.com, David.benly@pseg.com, jrtaska@me.com, Christian.schultz@pseg.com, sujata.wash@pseg.com, Joyce.Hackman@pseg.com, BDucy@QuantaServices.com, MColigan@QuantaServices.com, sofiando@QuantaServices.com, DarrinMiller@quantamine.com, Fernando.Gonzalez@morganst nikos.buexda@dappier.com, Edward.scott@duke-energy.com, Ariel.Laverone@duke-energy.com, Liam.Okane@exeloncorp.com, Danielle.Lopez@pseg.com, Tim.lagan@pseg.com, Nicholas.nolau@pseg.com, Christine.Kerry@pseg.com, rmonroe@milesstockbridge.com, mrite@ques.com, aschwaltzberg@quantaservices.com, Vince.Zio@duke-energy.com, Greer.Mendelow@duke-energy.com, Bill.Kardosh@constellation.com, Scott.jennings@pseg.com, Jorge.cardenas@pseg.com, cwiklins@quanta-technology.co DarrinMiller@quantamine.com, bhw@ionconsulting.com, bschrader@quantaservices.com, kfindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, sofiando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@QuantaServices.com, nikos.buexda@dappier.com, jgrvin@QuantaServices.com, simon.crowley@atco.com, jgrvin@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.cor jstone@QuantaServices.com, Jgrvin@quanta-technology.com, MFOx@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.co NGindstaff@QuantaServices.co jgrfm@QuantaServices.com, robertson@nobispartners.com,</p>
88952	Puerto Rico Electric Power T and D System	1520565	08/05/19 09:36 PM (EDT)	att_Project_Commonwealth_Agenda_Quanta_Additional site visit requests and_ATCO_final.pdf	<p>Dear PJ Authority,</p> <p>Thank you for the availability. We would like to proceed with the meetings on risk and insurance - please find attached a proposed agenda. Our attendees will be as follows:</p> <ol style="list-style-type: none"> Stephanie Fisher - Director of Risk Management and Insurance - Quanta Services, Inc. John G. Stone, IV - International Risk Manager - Quanta Services, Inc. Todd Haselhorst - Senior Vice President/Account Executive - Lockton Companies Jonathan Keller - Senior Vice President/Senior Property Broker - Lockton Power Practices/ Lockton Companies Alfonse Baki - Associate Account Executive - Lockton Companies Mario Hurtado - Zia Consulting Derek Carson - Senior Manager, Health, Environmental, and Quality - Quanta Services <p>With respect to audit, we believe a meeting may be more productive once we've had a chance to further review the audit reports.</p> <p>Thank you again for your time and consideration, The Quanta / ATCO / IEM Consortium</p> <p>--- Original Message Sent 07/31/19 07:26 PM (EDT). --- Quanta / ATCO / IEM Consortium.</p> <p>PREPA management is available on August 8-9 to meet with your team regarding the request below. Unfortunately, external auditors will not be available. Please let us know if these dates work for your team.</p> <p>We would appreciate if you could send across meeting attendees and a list of potential discussion topics. Additionally, please let us know what key sites you are hoping to visit as part of the Insurance and Risk diligence session.</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgrvin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, Liam.Okane@exeloncorp.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, David.Lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantaamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgrvin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, Liam.Okane@exeloncorp.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, David.Lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantaamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	
88952	Puerto Rico Electric Power T and D System	1517490	07/31/19 07:26 PM (EDT)	Additional site visit requests	<p>Quanta / ATCO / IEM Consortium.</p> <p>PREPA management is available on August 8-9 to meet with your team regarding the request below. Unfortunately, external auditors will not be available. Please let us know if these dates work for your team.</p> <p>We would appreciate if you could send across meeting attendees and a list of potential discussion topics. Additionally, please let us know what key sites you are hoping to visit as part of the Insurance and Risk diligence session.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 07/12/19 09:37 AM (EDT). --- Dear Public-Private Partnerships Authority:</p> <p>Thank you for your continued support of our diligence activities as part of this process. At this time we would like to request additional site visits as follows:</p>	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgrvin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, Liam.Okane@exeloncorp.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, David.Lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantaamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgrvin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, Liam.Okane@exeloncorp.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, David.Lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantaamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	
88952	Puerto Rico Electric Power T and D System	1501896	07/12/19 09:37 AM (EDT)	Additional site visit requests	<p>Dear Public-Private Partnerships Authority:</p> <p>Thank you for your continued support of our diligence activities as part of this process. At this time we would like to request additional site visits as follows:</p> <ol style="list-style-type: none"> Insurance and Risk -- 2 days, primarily to visit with the CFO and the head of insurance at PREPA. The visit would ideally include time at headquarters and then 2-3 of the key sites. We would likely have 3-4 attendees from our team plus 1-2 outside advisors from JLL. Finance and Audit - 1 day, ideally meeting with the head of internal audit, and any key external auditors if possible. <p>Thank you for your consideration. We'd ideally like to coordinate for dates around the end of July / early August but are happy to work with you and be flexible with respect to timing.</p> <p>- The Quanta / ATCO / IEM Consortium</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mrite@ques.com, Jgrvin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, Liam.Okane@exeloncorp.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, David.Lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantaamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	

88952	Puerto Rico Electric Power T and D System 1516501	07/31/19 12:34 AM (EDT) att_July_30_IEM_response_re_potential_COI.pdf	Letter regarding potential Conflict of Interest	Dear Fermin and the Partnership Committee.	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexa@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexa@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Steven.oster@pseg.com, Dianne.larocca@pseg.com, Susan.sulfranski@pseg.com, Joseph.Forina@pseg.com, Karen.S.Bassett@pseg.com, Laurent.pommier@pseg.com, Antonio.marramino@pseg.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, david.lyons@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, kindley@quantaservices.com, E.Franzoni@QuantaServices.com, jstinson@QuantaServices.com, Frank.gallieri@poco-energy.com, Shawn.leyden@pseg.com, Sheila.rosiac@pseg.com, Lynn.manganaro@pseg.com, Stephanie.olexson@pseg.com, Patricia.siegel@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, jfletch@iem.com, Clifford.pardo@pseg.com, Brenda.Molina@pseg.com, jgtoftely@quantaservices.com, mrite@ques.com,	Quanta Services, Inc.	
In response to your letter, please find attached a response from IEM regarding the information requested.									
Please let us know if you have any questions. Thank you again for your consideration in this process.									
Best, The Quanta / ATCO / IEM Consortium									
--- Original Message Sent 07/26/19 12:02 PM (EDT). --- Thank you Fermin,									
We have reviewed the letter and are working on a response to the requests from the Partnership Committee. We anticipate we should be able to provide the information requested (along with any clarifications) by mid next week.									
All the best, Quanta / ATCO / IEM Consortium									
--- Original Message Sent 07/26/19 10:34 AM (EDT). --- Good morning Andrew,									
On behalf of the Puerto Rico Public Private Partnerships Authority and the Partnership Committee, attached is the response to the July 10, 2019 letter regarding a potential conflict of interest.									
Please let us know if you have any questions regarding the same.									
Thanks, Fermin									
--- Original Message Sent 07/16/19 04:53 PM (EDT). --- Dear Fermin,									
88952	Puerto Rico Electric Power T and D System 1513465	07/26/19 12:02 PM (EDT)	Letter regarding potential Conflict of Interest	Dear Fermin,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexa@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexa@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Steven.oster@pseg.com, Dianne.larocca@pseg.com, Susan.sulfranski@pseg.com, Joseph.Forina@pseg.com, Karen.S.Bassett@pseg.com, Laurent.pommier@pseg.com, Antonio.marramino@pseg.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, david.lyons@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, kindley@quantaservices.com, E.Franzoni@QuantaServices.com, jstinson@QuantaServices.com, Frank.gallieri@poco-energy.com, Shawn.leyden@pseg.com, Sheila.rosiac@pseg.com, Lynn.manganaro@pseg.com, Stephanie.olexson@pseg.com, Patricia.siegel@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, jfletch@iem.com, Clifford.pardo@pseg.com, Brenda.Molina@pseg.com, jgtoftely@quantaservices.com, mrite@ques.com,	Quanta Services, Inc.	
We have reviewed the letter and are working on a response to the requests from the Partnership Committee. We anticipate we should be able to provide the information requested (along with any clarifications) by mid next week.									
All the best, Quanta / ATCO / IEM Consortium									
--- Original Message Sent 07/26/19 10:34 AM (EDT). --- Good morning Andrew,									
On behalf of the Puerto Rico Public Private Partnerships Authority and the Partnership Committee, attached is the response to the July 10, 2019 letter regarding a potential conflict of interest.									
Please let us know if you have any questions regarding the same.									
Thanks, Fermin									
--- Original Message Sent 07/16/19 04:53 PM (EDT). --- Dear Fermin,									
Thank you for your response.									
IEM's role is intended to be that of a subcontractor to the Quanta/ATCO JV, and an advisor to the proposal itself. The JV will become a legal entity wholly owned by Quanta and ATCO - IEM will not have any equity in the JV itself.									
For reference, we've included the relevant page from our original RFQ response.									
We hope that helps. The Quanta / ATCO / IEM consortium									
88952	Puerto Rico Electric Power T and D System 1513302	07/26/19 10:34 AM (EDT)	Letter regarding potential Conflict of Interest	Good morning Andrew,	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fortanes@p3.pr.gov	Steven.oster@pseg.com, Dianne.larocca@pseg.com, Susan.sulfranski@pseg.com, Joseph.Forina@pseg.com, Karen.S.Bassett@pseg.com, Laurent.pommier@pseg.com, Antonio.marramino@pseg.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, david.lyons@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, kindley@quantaservices.com, E.Franzoni@QuantaServices.com, jstinson@QuantaServices.com, Frank.gallieri@poco-energy.com, Shawn.leyden@pseg.com, Sheila.rosiac@pseg.com, Lynn.manganaro@pseg.com, Stephanie.olexson@pseg.com, Patricia.siegel@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, jfletch@iem.com, Clifford.pardo@pseg.com, Brenda.Molina@pseg.com, jgtoftely@quantaservices.com, mrite@ques.com,	Quanta Services, Inc.	
On behalf of the Puerto Rico Public Private Partnerships Authority and the Partnership Committee, attached is the response to the July 10, 2019 letter regarding a potential conflict of interest.									
Please let us know if you have any questions regarding the same.									
Thanks, Fermin									
--- Original Message Sent 07/16/19 04:53 PM (EDT). --- Dear Fermin,									
Thank you for your response.									
IEM's role is intended to be that of a subcontractor to the Quanta/ATCO JV, and an advisor to the proposal itself. The JV will become a legal entity wholly owned by Quanta and ATCO - IEM will not have any equity in the JV itself.									
For reference, we've included the relevant page from our original RFQ response.									
We hope that helps. The Quanta / ATCO / IEM consortium									
--- Original Message Sent 07/12/19 11:58 AM (EDT). --- Dear Andrew,									
We confirm receipt of the letter dated July 10, 2019 from Innovative Emergency Management, Inc. ("IEM") setting forth IEM's assessment of the potential conflicts of interest that may arise as a result of the potential award of the FEMA Hazard Mitigation Assistance Program Support Technical Assistance opportunity to IEM and its participation in the Request for Proposals for the Puerto Rico Electric Power Transmission and Distribution (the "RFP"). We are in the process of gathering facts and consulting with external counsel to analyze IEM's assessment.									
In order to expedite this analysis, we ask that IEM provide additional details regarding its role in the Quanta / ATCO / IEM Consortium, including whether IEM is or intends to participate in the capacity of an equity member, subcontractor or advisor to the Consortium in connection with the RFP.									
We remind you that, under Section 5.7 of the RFP, there is continuous obligation to keep the Authority apprised of "all Conflicts of Interests or any situation that may be reasonably perceived as a Conflict of Interest that exist now or may exist in the future."									
88952	Puerto Rico Electric Power T and D System 1506606	07/16/19 04:53 PM (EDT) att_Pg_17_RFQ_Response_(Quanta_ATCO).pdf	Letter regarding potential Conflict of Interest	Dear Fermin,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexa@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kindley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgtoftely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, korbbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Steven.oster@pseg.com, Dianne.larocca@pseg.com, Susan.sulfranski@pseg.com, Joseph.Forina@pseg.com, Karen.S.Bassett@pseg.com, Laurent.pommier@pseg.com, Antonio.marramino@pseg.com, Ahmed.mousa@pseg.com, Robert.pollock@pseg.com, david.lyons@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com, kindley@quantaservices.com, E.Franzoni@QuantaServices.com, jstinson@QuantaServices.com, Frank.gallieri@poco-energy.com, Shawn.leyden@pseg.com, Sheila.rosiac@pseg.com, Lynn.manganaro@pseg.com, Stephanie.olexson@pseg.com, Patricia.siegel@pseg.com, Sean.adams@pseg.com, Michael.palumbo@pseg.com, Thomas.mcnulty@pseg.com, jfletch@iem.com, Clifford.pardo@pseg.com, Brenda.Molina@pseg.com, jgtoftely@quantaservices.com, mrite@ques.com,	Quanta Services, Inc.	
Thank you for your response.									
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For reference, we've included the relevant page from our original RFQ response.									
We hope that helps. The Quanta / ATCO / IEM consortium									
--- Original Message Sent 07/12/19 11:58 AM (EDT). --- Dear Andrew,									
We confirm receipt of the letter dated July 10, 2019 from Innovative Emergency Management, Inc. ("IEM") setting forth IEM's assessment of the potential conflicts of interest that may arise as a result of the potential award of the FEMA Hazard Mitigation Assistance Program Support Technical Assistance opportunity to IEM and its participation in the Request for Proposals for the Puerto Rico Electric Power Transmission and Distribution (the "RFP"). We are in the process of gathering facts and consulting with external counsel to analyze IEM's assessment.									
In order to expedite this analysis, we ask that IEM provide additional details regarding its role in the Quanta / ATCO / IEM Consortium, including whether IEM is or intends to participate in the capacity of an equity member, subcontractor or advisor to the Consortium in connection with the RFP.									
We remind you that, under Section 5.7 of the RFP, there is continuous obligation to keep the Authority apprised of "all Conflicts of Interests or any situation that may be reasonably perceived as a Conflict of Interest that exist now or may exist in the future."									
Thank you,									
Fermin									
This communication is subject to confidentiality undertakings and all other terms of the RFP									
--- Original Message Sent 07/10/19 09:22 PM (EDT). --- Dear Public-Private Partnerships Authority:									
On behalf of IEM, please find attached a letter regarding the potential conflict of interest that may arise as a result of IEM's prospective award of the FEMA Hazard Mitigation Assistance Program Support Technical Assistance opportunity and this PREPA T&D System RFP.									

88952	Puerto Rico Electric Power T and D System 1498563	07/06/19 02:20 PM (EDT)	PR T&D System RFP - Upcoming Contract Discussions	<p>Thank you.</p> <p>Attending on behalf of PSEG are:</p> <ol style="list-style-type: none"> 1. Scott Jennings, SVP - Corporate planning, Strategy and Utility Finance 2. Shawn Layden, Vice President Legal 3. Mike Palumbo, General Commercial Counsel 4. Mariatella Jove, Senior Compliance Counsel <p>I am working with our counsel on the rate item.</p> <p>We look forward to seeing you on Tuesday morning. Safe travels.</p> <p>Scott</p> <p>--- Original Message Sent 07/03/19 12:27 PM (EDT). --- Dear Proponent -</p> <p>On behalf of the Puerto Rico Public Private Partnerships Authority (the "Authority"), we thank you for providing comments to the first draft of the O&M Agreement included in Annex D to Addendum No. 2 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on May 24, 2019. The Authority appreciates your thorough and thoughtful comments and looks forward to meeting with you and your advisors to discuss your markup of the O&M Agreement on Tuesday, July 9, 2019.</p> <p>The meetings will take place in New York City, at the offices of Cleary Gottlieb located at One Liberty Plaza. We kindly ask that you and your advisors arrive at 9:00 am in order for discussions to begin promptly at 9:30 am. A light breakfast and a full lunch will be provided. Additional details will be included in a calendar invitation.</p> <p>The meetings are intended to be interactive and give you and the Authority the opportunity to ask questions on your comments to the O&M Agreement.</p> <p>In advance of the meetings and by no later than Friday, July 5, please provide the following via email addressed to vdeiro@cgh.com:</p> <p>(1) your list of participants for the meeting (approximately 10, including advisors).</p> <p>In addition, by no later than Monday, July 8, please provide the following to the email address stated above:</p> <p>Dear Proponent -</p> <p>On behalf of the Puerto Rico Public Private Partnerships Authority (the "Authority"), we thank you for providing comments to the first draft of the O&M Agreement included in Annex D to Addendum No. 2 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on May 24, 2019. The Authority appreciates your thorough and thoughtful comments and looks forward to meeting with you and your advisors to discuss your markup of the O&M Agreement on Tuesday, July 9, 2019.</p> <p>The meetings will take place in New York City, at the offices of Cleary Gottlieb located at One Liberty Plaza. We kindly ask that you and your advisors arrive at 9:00 am in order for discussions to begin promptly at 9:30 am. A light breakfast and a full lunch will be provided. Additional details will be included in a calendar invitation.</p> <p>The meetings are intended to be interactive and give you and the Authority the opportunity to ask questions on your comments to the O&M Agreement.</p> <p>In advance of the meetings and by no later than Friday, July 5, please provide the following via email addressed to vdeiro@cgh.com:</p> <p>(1) your list of participants for the meeting (approximately 10, including advisors).</p> <p>In addition, by no later than Monday, July 8, please provide the following to the email address stated above:</p> <p>(1) a copy of the rate and budget setting proposal referenced in your footnote to Section 5.5(g) of the O&M Agreement.</p> <p>This communication is subject to confidentiality undertakings and all other terms of the RFP.</p> <p>Please let us know if you have any questions or comments.</p> <p>Thank you The Puerto Rico Public-Private Partnerships Authority</p>	PSEG	Scott.jennings@pseg.com	<p>Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	PSEG	<p>Joseph.santamaria@pseg.com, Sheila.rostac@pseg.com, Michael.palumbo@pseg.com, Jorge.carfenes@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzelich@pseg.com, Shawn.layden@pseg.com, Mark.devoti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, 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Robert.wouderberg@pseg.com, Danielle.Lopez@pseg.com, Sheila.rostac@pseg.com, kwillins@quanta-technology.co DarienMiller@quantomarine.co btlw@iconsulting.com, bechrader@quantaservices.com kfindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, arjando@QuantaServices.com, KRIckle@QuantaServices.com, mcammarata@QuantaServices.com, simon.crowley@atco.com, jinson@QuantaServices.com, mcompher@quantaservices.com, eramiler@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgavin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortebeck@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGindstaff@QuantaServices.o jgottfely@QuantaServices.com, robertson@mobisparters.com</p>
88952	Puerto Rico Electric Power T and D System 1497660	07/03/19 12:27 PM (EDT)	PR T&D System RFP - Upcoming Contract Discussions	<p>Dear Proponent -</p> <p>On behalf of the Puerto Rico Public Private Partnerships Authority (the "Authority"), we thank you for providing comments to the first draft of the O&M Agreement included in Annex D to Addendum No. 2 to the Request for Proposals for Puerto Rico Electric Power Transmission and Distribution (the "RFP") issued by the Authority on May 24, 2019. The Authority appreciates your thorough and thoughtful comments and looks forward to meeting with you and your advisors to discuss your markup of the O&M Agreement on Tuesday, July 9, 2019.</p> <p>The meetings will take place in New York City, at the offices of Cleary Gottlieb located at One Liberty Plaza. We kindly ask that you and your advisors arrive at 9:00 am in order for discussions to begin promptly at 9:30 am. A light breakfast and a full lunch will be provided. Additional details will be included in a calendar invitation.</p> <p>The meetings are intended to be interactive and give you and the Authority the opportunity to ask questions on your comments to the O&M Agreement.</p> <p>In advance of the meetings and by no later than Friday, July 5, please provide the following via email addressed to vdeiro@cgh.com:</p> <p>(1) your list of participants for the meeting (approximately 10, including advisors).</p> <p>In addition, by no later than Monday, July 8, please provide the following to the email address stated above:</p> <p>(1) a copy of the rate and budget setting proposal referenced in your footnote to Section 5.5(g) of the O&M Agreement.</p> <p>This communication is subject to confidentiality undertakings and all other terms of the RFP.</p> <p>Please let us know if you have any questions or comments.</p> <p>Thank you The Puerto Rico Public-Private Partnerships Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	<p>Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, 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88952	Puerto Rico Electric Power T and D System 1495275	06/28/19 03:40 PM (EDT)	Updated Requests for Clarification with priorities	<p>Andrew,</p> <p>Thank you very much for sending this across. The high priority requests have been noted.</p> <p>A number of the RFCs have been addressed in the RFC Log sent out a few moments ago. Attached please find the file you sent across updated to note which of the "open" questions have been "closed" to-date.</p> <p>Please continue to let us know of any additional questions. We hope you have a lovely weekend.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent: 06/28/19 10:17 AM (EDT). --- Dear P3 Authority team:</p> <p>Thank you again for taking the time to discuss our comments to the O&M agreement earlier this week. We plan to follow-up on a few of the items we discussed.</p> <p>We have gone through our outstanding RFCs - please find attached a current list of the open RFCs (based on our notes). We have gone through a prioritization process and have notated which requests are still "High" in priority.</p> <p>All the best, The Quanta / ATCO / IEM Consortium</p>	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shores@icli.com	<p>Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, 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aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGindstaff@QuantaServices.o jgottfely@QuantaServices.com, robertson@mobisparters.com</p>
88952	Puerto Rico Electric Power T and D System 1494801	06/28/19 10:17 AM (EDT) att_att_2019.06.28_Q_A_Questions_as_of_20 19.06.28.xlsx	Updated Requests for Clarification with priorities	<p>Dear P3 Authority team:</p> <p>Thank you again for taking the time to discuss our comments to the O&M agreement earlier this week. We plan to follow-up on a few of the items we discussed.</p> <p>We have gone through our outstanding RFCs - please find attached a current list of the open RFCs (based on our notes). We have gone through a prioritization process and have notated which requests are still "High" in priority.</p> <p>All the best, The Quanta / ATCO / IEM Consortium</p>	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, kfindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortebeck@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>Joseph.santamaria@pseg.com, Sheila.rostac@pseg.com, Michael.palumbo@pseg.com, Jorge.carfenes@pseg.com, Joseph.Forline@pseg.com, Tim.lagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Vuolo@pseg.com, Nicholas.Tonzelich@pseg.com, Shawn.layden@pseg.com, Mark.devoti@pseg.com, Geraldine.Smith@pseg.com, Christine.Kerry@pseg.com, Dianne.larocca@pseg.com, Danel.eichhorn@pseg.com, Kim.harveman@pseg.com, Ahmed.mousa@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.hyun@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schutz@pseg.com, David.daty@pseg.com, Laurent.pommer@pseg.com, Robert.pollock@pseg.com, Suzanne.Klar@pseg.com, Richard.Walden@pseg.com, Mark.Pepe@pseg.com, Stephanie.olexson@pseg.com, Danielle.Lopez@pseg.com, Timothy.weeks@pseg.com, Tim.lagan@pseg.com, Laurent.pommer@pseg.com, Antonio.mariano@pseg.com, BDucey@QuantaServices.com, KIndley@QuantaServices.com, marin@zuiconsulting.com, mcammarata@QuantaServices.com, manu.trewan@duke-energy.com, Edward.scott@duke-energy.com, Michael.Rb@duke-energy.com, Hector.DelgadoHernandez@dul kyie.crowley@exeloncorp.com, Bill.Kardosh@constellation.com, frank.gabrieli@peco-energy.com, Steven.oster@pseg.com, Dianne.larocca@pseg.com, John.coonnell@pseg.com, Ernesto.cadiz@pseg.com, Jorge.jimenez@pseg.com, Ahmed.mousa@pseg.com, Geraldine.Smith@pseg.com, Brenda.Molina@pseg.com, KRIckle@QuantaServices.com, jinson@QuantaServices.com, NGindstaff@QuantaServices.o todd.mclaren@atco.com, arpan.patel@exeloncorp.com, eric.helt@exeloncorp.com, Karen.S.BassinReif@pseg.com, david.lyons@pseg.com, Susan.szafarski@pseg.com, Karen.S.BassinReif@pseg.com, Tim.lagan@pseg.com, John.coonnell@pseg.com, Geraldine.Smith@pseg.com, Joanna.Schitzer@pseg.com, mario@zuiconsulting.com, KRIckle@QuantaServices.com, mcammarata@QuantaServices.com, MColgan@QuantaServices.cor ston@QuantaServices.com, todd.mclaren@atco.com, Edward.scott@duke-energy.com, Patricia.siegel@pseg.com, Sean.adams@pseg.com, Timothy.weeks@pseg.com, Thomas.mcnulty@pseg.com, Robert.pollock@pseg.com, Brian.Sasano@pseg.com, monroe@milesstockbridge.com BDucey@QuantaServices.com, mffe@ques.com, NGindstaff@QuantaServices.o Karl.Newlin@duke-energy.com, kyie.crowley@exeloncorp.com, Shawn.layden@pseg.com, Michael.hyun@pseg.com, Robert.wouderberg@pseg.com, Danielle.Lopez@pseg.com, Sheila.rostac@pseg.com, kwillins@quanta-technology.co DarienMiller@quantomarine.co btlw@iconsulting.com, bechrader@quantaservices.com kfindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, arjando@QuantaServices.com, KRIckle@QuantaServices.com, mcammarata@QuantaServices.com, simon.crowley@atco.com, jinson@QuantaServices.com, mcompher@quantaservices.com, eramiler@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgavin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortebeck@bennettjones.com, aschwaltzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGindstaff@QuantaServices.o jgottfely@QuantaServices.com, robertson@mobisparters.com</p>

88952	Puerto Rico Electric Power T and D System	1459818	05/10/19 07:54 PM (EDT)	Additional comments to O&M Term Sheet and Federal Funding (Confidentiality requested)	Dear Quanta/ATCO/TEM Consortium, Please find attached responses to the RFC submitted 4/30/2019. Sincerely, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/30/19 03:27 PM (EDT). --- Dear Puerto Rico Public-Private Partnerships Authority: Pursuant to our discussion on the O&M term sheet regarding additional comments on April 5, please find attached a few additional clarifications of the Federal Funding elements. Based on our understanding of the guidelines, we have proposed additional clarifications to our original term sheet markup to better address the federal funding elements of the term sheet in a cumulative redline (Appendix A). In addition, we found that a few of our initial term sheet comments were lost in our submission - we have re-attached those original comments as Appendix B. We are happy to discuss in more detail or clarify any of our comments at your convenience. All the best, The Quanta/ATCO/TEM Consortium	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kintley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonzeich@pseg.com, Christian.schultz@pseg.com, Ernesto.cadiz@pseg.com, Kaike.han@pseg.com, Kieran.Brown@pseg.com, mrite@ques.com, istone@QuantaServices.com, awalker@QuantaServices.com, simon.crowley@atco.com, Joseph.Milico@duke-energy.com, arpan.patel@exeloncorp.com, carter.culver@exeloncorp.com, Danielle.Lopez@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Markus.ramtal@pseg.com, Sean.adams@pseg.com, Timothy.weeks@pseg.com, Kim.harerman@pseg.com, Frederick.daum@pseg.com, Suzanne.Klar@pseg.com, Brenda.Molina@pseg.com, Carlo.Amato@pseg.com, amiller@quantaservices.com, lhw@onconsulting.com, Jgwin@quanta-technology.com, MCompher@QuantaServices.com, NConstaff@QuantaServices.com, R.B.Mathews@duke-energy.com, Jozee.Martinez@duke-energy.com, Bill.Kardosh@constellation.com, Nadim.Kazi@exeloncorp.com, cwilkins@quanta-technology.com, DarrinMiller@quantomarine.com, lhw@onconsulting.com, bwh@onconsulting.com, Kintley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, soriando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jgwin@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganstall.com, MColgan@QuantaServices.com, istone@QuantaServices.com, Jgwin@quanta-technology.com, MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, ashchwaizberg@quantaservices.com, ashley.engiloom@atco.com, MCompher@QuantaServices.com, NConstaff@QuantaServices.com, jgwin@QuantaServices.com, robertson@robospartners.com, Joseph.santamaria@pseg.com, Shella.rostac@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forina@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.lawson@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kern@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.harerman@pseg.com, Ahmed.mousa@pseg.com, Joyce.Hackman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.lyon@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.poltoc@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Mark.Papa@pseg.com, Stephanie.olexson@pseg.com, Danielle.Lopez@pseg.com, Patricia.sage@pseg.com, Ernesto.cadiz@pseg.com, David.blewitt@pseg.com, Jorge.jimenez@pseg.com, Steven.Fleischer@pseg.com, david.lyons@pseg.com, Mark.Papa@pseg.com, bryan.koon@iem.com, mario@zuaconsulting.com, amiller@quantaservices.com, mcammarrata@QuantaServices.com, soriando@QuantaServices.com, MFox@quantaservices.com, NConstaff@QuantaServices.com, awalker@QuantaServices.com, todd.mclaren@atco.com, Greer.Mendelow@duke-energy.com, Benjamin.Borsch@duke-energy.com, Ruben.Jackson@duke-energy.com, kyie.crowley@exeloncorp.com, Steven.oster@pseg.com, Bill.Kardosh@constellation.com, carter.culver@exeloncorp.com, Steven.oster@pseg.com, Markus.ramtal@pseg.com, Karen.Bassiri@pseg.com, Antonio.mannarino@pseg.com, Nicholas.nolan@pseg.com, Gerardine.Smith@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.DVullo@pseg.com, BDucey@QuantaServices.com,
88952	Puerto Rico Electric Power T and D System	1451036	04/30/19 03:27 PM (EDT)	ait_20190430_Confidential_RFC_re_Federal_Funding_with_Term_Sheet_comments.pdf Additional comments to O&M Term Sheet and Federal Funding (Confidentiality requested)	Dear Puerto Rico Public-Private Partnerships Authority: Pursuant to our discussion on the O&M term sheet regarding additional comments on April 5, please find attached a few additional clarifications of the Federal Funding elements. Based on our understanding of the guidelines, we have proposed additional clarifications to our original term sheet markup to better address the federal funding elements of the term sheet in a cumulative redline (Appendix A). In addition, we found that a few of our initial term sheet comments were lost in our submission - we have re-attached those original comments as Appendix B. We are happy to discuss in more detail or clarify any of our comments at your convenience. All the best, The Quanta/ATCO/TEM Consortium	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kintley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kintley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1441667	04/17/19 01:31 PM (EDT)	RFP Addendum No. 1	Thanks Fermin, Scott --- Original Message Sent 04/17/19 01:15 PM (EDT). --- Dear Qualified Respondent z We thank you for your participation in the management presentations over the past couple of weeks. The Puerto Rico Public-Private Partnerships Authority (the "Authority") and all other stakeholders are committed to moving the process forward, with the objective of transforming Puerto Rico's electric system for the benefit of all residents of the island. Towards that end, the Authority hereby includes Addendum No. 1 to the RFP and provides the following process updates and details on next steps: 1.Transaction Structure z The Partnership Committee has determined to structure the Partnership Contract based on the terms and conditions contemplated in the O&M Term Sheet distributed to Qualified Respondents on March 13, 2019 and included in Addendum No. 1 to the RFP. 2.Key Milestones z Addendum No. 1 to the RFP also includes an updated timeline for the RFP Process. 3.Contract Generally z The Authority will incorporate feedback on the O&M term sheet received from Qualified Respondents into the draft Partnership Contract that will be circulated at the end of May. The Authority expects to have meetings with each Qualified Respondent to discuss its comments to the draft Partnership Contract. As indicated in the updated timeline, Qualified Respondents will be asked to provide comments to the second draft of the Partnership Contract with their Proposal. Comments to the second draft of the Partnership Contract will be considered as part of the evaluation and selection process. 4.Funding Structure z The Authority intends to provide preliminary terms and conditions with respect to a funding structure as part of the draft Partnership Contract to be circulated at the end of May. Qualified Respondents will be asked to commit to the funding structure as part of their Proposals. 5.Evaluation Criteria z The Authority expects to provide a baseline set of evaluation criteria (in	PSEG	Scott.jennings@pseg.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kintley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Michael.rostac@pseg.com, Nicolas.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forina@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.DVullo@pseg.com, Nicholas.Tonzeich@pseg.com, Shawn.lawson@pseg.com, Mark.devoti@pseg.com, Gerardine.Smith@pseg.com, Christine.Kern@pseg.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Kim.harerman@pseg.com, Ahmed.mousa@pseg.com, Joyce.Hackman@pseg.com, Carlo.Amato@pseg.com, Scott.jennings@pseg.com, Michael.lyon@pseg.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Laurent.pommier@pseg.com, Robert.poltoc@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Mark.Papa@pseg.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1441615	04/17/19 01:15 PM (EDT)	RFP Addendum No. 1	Dear Qualified Respondent z We thank you for your participation in the management presentations over the past couple of weeks. The Puerto Rico Public-Private Partnerships Authority (the "Authority") and all other stakeholders are committed to moving the process forward, with the objective of transforming Puerto Rico's electric system for the benefit of all residents of the island. Towards that end, the Authority hereby includes Addendum No. 1 to the RFP and provides the following process updates and details on next steps: 1.Transaction Structure z The Partnership Committee has determined to structure the Partnership Contract based on the terms and conditions contemplated in the O&M Term Sheet distributed to Qualified Respondents on March 13, 2019 and included in Addendum No. 1 to the RFP. 2.Key Milestones z Addendum No. 1 to the RFP also includes an updated timeline for the RFP Process. 3.Contract Generally z The Authority will incorporate feedback on the O&M term sheet received from Qualified Respondents into the draft Partnership Contract that will be circulated at the end of May. The Authority expects to have meetings with each Qualified Respondent to discuss its comments to the draft Partnership Contract. As indicated in the updated timeline, Qualified Respondents will be asked to provide comments to the second draft of the Partnership Contract with their Proposal. Comments to the second draft of the Partnership Contract will be considered as part of the evaluation and selection process. 4.Funding Structure z The Authority intends to provide preliminary terms and conditions with respect to a funding structure as part of the draft Partnership Contract to be circulated at the end of May. Qualified Respondents will be asked to commit to the funding structure as part of their Proposals. 5.Evaluation Criteria z The Authority expects to provide a baseline set of evaluation criteria (including but not limited to certain performance metrics) via an addendum to the RFP before the end of May. 6.Diligence Q&A z The Authority expects that requests for clarification submitted by Qualified Respondents as part of the diligence process will be answered on a rolling basis. 7.Creditor Negotiations and Title III Process z The Authority expects to schedule follow up calls to update Qualified Respondents on the creditor negotiations and the Title III Process. 8.White Papers z Updates to the white papers will be prepared as necessary and uploaded to the data room. *This communication is subject to confidentiality undertakings and all other terms of the RFP* Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kintley@quantaservices.com, mrite@ques.com, Jgwin@quanta-technology.com, jgottfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quantomarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG, Duke Energy Corporation, Quanta Services, Inc.	Danielle.Lopez@pseg.com, Patricia.sage@pseg.com, Ernesto.cadiz@pseg.com, David.blewitt@pseg.com, Jorge.jimenez@pseg.com, Steven.Fleischer@pseg.com, david.lyons@pseg.com, Mark.Papa@pseg.com, bryan.koon@iem.com, mario@zuaconsulting.com, amiller@quantaservices.com, mcammarrata@QuantaServices.com, soriando@QuantaServices.com, MFox@quantaservices.com, NConstaff@QuantaServices.com, awalker@QuantaServices.com, todd.mclaren@atco.com, Greer.Mendelow@duke-energy.com, Benjamin.Borsch@duke-energy.com, Ruben.Jackson@duke-energy.com, kyie.crowley@exeloncorp.com, Steven.oster@pseg.com, Bill.Kardosh@constellation.com, carter.culver@exeloncorp.com, Steven.oster@pseg.com, Markus.ramtal@pseg.com, Karen.Bassiri@pseg.com, Antonio.mannarino@pseg.com, Nicholas.nolan@pseg.com, Gerardine.Smith@pseg.com, Suzanne.Klar@pseg.com,

88952	Puerto Rico Electric Power T and D System 1448429	04/25/19 06:23 PM (EDT)	att_Revised_Markup_of_att_PREPA_P3_Proje PREPA T&D Management Presentation Follow-Up Questions ct_Management_Pres_OA_QuantATCO_v4p rl_25.xlsx	Dear Puerto Rico Public-Private Partnerships Authority, Thank you for your list of questions. In the attached file, we have clarified and added additional questions. We appreciate your consideration and responses to these questions. Best, The Quanta / ATCO / IEM Team --- Original Message Sent 04/12/19 05:50 PM (EDT). --- Quanta / ATCO / IEM Team, Thank you for your attendance at this week's management presentation. We have attached a list of follow up questions which were raised during the sessions. Please let us know if you have any additions / revisions to this log and we can distribute to the appropriate individuals to address. Thanks, The Puerto Rico Public-Private Partnerships Authority	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, 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John.bridges@pseg.com, Michael.kayes@pseg.com, Jorge.jimenez@pseg.com, Kailee.han@pseg.com, Joanna.Schiltzer@pseg.com, mario@zuiconsulting.com, Jgwin@quanta-technology.com, nikos.buexda@disapper.com, Bill.Kardosh@consultation.com, Nadim.Kazi@exeloncorp.com, Wendy.LaNon@pseg.com, Shawn.Lyden@pseg.com, Stephanie.olexson@pseg.com, Joseph.Fortine@pseg.com, Antonio.marram@pseg.com, Robert.pollock@pseg.com, Brian.Sasano@pseg.com, sujata.walsh@pseg.com, Richard.Walzen@pseg.com, Brenda.Molina@pseg.com, NGrindstad@QuantaServices.co Manu.Tewari@duke-energy.com, Carol.Melendez@duke-energy.c Joseph.Miller@duke-energy.co Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Timothy.weeks@pseg.com, Kareem.Basim@pseg.com, Tim.ligash@pseg.com, Laurent.pommer@pseg.com, John.oconnell@pseg.com, Ernesto.cadiz@pseg.com, Michael.kayes@pseg.com, David.buwalk@pseg.com, Ahmed.mousa@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Urso@pseg.com, Mark.Pepe@pseg.com, 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nikos.buexda@disapper.com, carter.cuiver@exeloncorp.com, kyte.crowley@exeloncorp.com, Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Christian.schultz@pseg.com, Jorge.cardenas@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com,
88952	Puerto Rico Electric Power T and D System 1438781	04/12/19 05:50 PM (EDT)	PREPA T&D Management Presentation Follow-Up Questions	Quanta / ATCO / IEM Team, Thank you for your attendance at this week's management presentation. We have attached a list of follow up questions which were raised during the sessions. Please let us know if you have any additions / revisions to this log and we can distribute to the appropriate individuals to address. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Marianela.Jove@pseg.com, Shella.rostiac@pseg.com, Patricia.sigel@pseg.com, Mark.devoir@pseg.com, Christian.schultz@pseg.com, David.daly@pseg.com, Daniel.eichhorn@pseg.com, Thomas.mcnulty@pseg.com, John.bridges@pseg.com, Michael.kayes@pseg.com, Jorge.jimenez@pseg.com, Kailee.han@pseg.com, Joanna.Schiltzer@pseg.com, mario@zuiconsulting.com, Jgwin@quanta-technology.com, nikos.buexda@disapper.com, Bill.Kardosh@consultation.com, Nadim.Kazi@exeloncorp.com, Wendy.LaNon@pseg.com, Shawn.Lyden@pseg.com, Stephanie.olexson@pseg.com, Joseph.Fortine@pseg.com, Antonio.marram@pseg.com, Robert.pollock@pseg.com, Brian.Sasano@pseg.com, sujata.walsh@pseg.com, Richard.Walzen@pseg.com, Brenda.Molina@pseg.com, NGrindstad@QuantaServices.co Manu.Tewari@duke-energy.com, Carol.Melendez@duke-energy.c Joseph.Miller@duke-energy.co Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Timothy.weeks@pseg.com, Kareem.Basim@pseg.com, Tim.ligash@pseg.com, Laurent.pommer@pseg.com, John.oconnell@pseg.com, Ernesto.cadiz@pseg.com, Michael.kayes@pseg.com, David.buwalk@pseg.com, Ahmed.mousa@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Urso@pseg.com, Mark.Pepe@pseg.com, rmonroe@milesstockbridge.com, jgotfelty@quantaservices.com, KRiddle@QuantaServices.com, jstone@QuantaServices.com, jgriffin@QuantaServices.com, aschwaltzberg@quantaservices R.B.Mathews@duke-energy.co Bill.Kardosh@consultation.com, Frank.gabrieli@poco-energy.com, Shella.rostiac@pseg.com, Jorge.cardenas@pseg.com, Thomas.mcnulty@pseg.com, Nicholas.nolau@pseg.com, Robert.pollock@pseg.com, Kailee.han@pseg.com, mario@zuiconsulting.com, Lynn.manganaro@pseg.com, Maximus.santali@pseg.com, John.oconnell@pseg.com, Nicholas.nolau@pseg.com, Brenda.Molina@pseg.com, Mark.Pepe@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, jstinson@QuantaServices.com, awalker@QuantaServices.com, aschwaltzberg@quantaservices Greer.Mendelow@duke-energy Bill.Kardosh@consultation.com, Stephanie.olexson@pseg.com, Michael.kayes@pseg.com, Geraldine.Smith@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Gerakline.Smith@pseg.com, BDucey@QuantaServices.com, jstone@QuantaServices.com, nikos.buexda@disapper.com, carter.cuiver@exeloncorp.com, kyte.crowley@exeloncorp.com, Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Christian.schultz@pseg.com, Jorge.cardenas@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com,
88952	Puerto Rico Electric Power T and D System 1438778	04/12/19 05:47 PM (EDT)	PREPA T&D Management Presentation Follow-Up Questions	Duke Team, Thank you for your attendance at this week's management presentation. We have attached a list of follow up questions which were raised during the sessions. Please let us know if you have any additions / revisions to this log and we can distribute to the appropriate individuals to address. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctli.com	Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Duke Energy Corporation	Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Timothy.weeks@pseg.com, Kareem.Basim@pseg.com, Tim.ligash@pseg.com, Laurent.pommer@pseg.com, John.oconnell@pseg.com, Ernesto.cadiz@pseg.com, Michael.kayes@pseg.com, David.buwalk@pseg.com, Ahmed.mousa@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Urso@pseg.com, Mark.Pepe@pseg.com, rmonroe@milesstockbridge.com, jgotfelty@quantaservices.com, KRiddle@QuantaServices.com, jstone@QuantaServices.com, jgriffin@QuantaServices.com, aschwaltzberg@quantaservices R.B.Mathews@duke-energy.co Bill.Kardosh@consultation.com, Frank.gabrieli@poco-energy.com, Shella.rostiac@pseg.com, Jorge.cardenas@pseg.com, Thomas.mcnulty@pseg.com, Nicholas.nolau@pseg.com, Robert.pollock@pseg.com, Kailee.han@pseg.com, mario@zuiconsulting.com, Lynn.manganaro@pseg.com, Maximus.santali@pseg.com, John.oconnell@pseg.com, Nicholas.nolau@pseg.com, Brenda.Molina@pseg.com, Mark.Pepe@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, jstinson@QuantaServices.com, awalker@QuantaServices.com, aschwaltzberg@quantaservices Greer.Mendelow@duke-energy Bill.Kardosh@consultation.com, Stephanie.olexson@pseg.com, Michael.kayes@pseg.com, Geraldine.Smith@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Gerakline.Smith@pseg.com, BDucey@QuantaServices.com, jstone@QuantaServices.com, nikos.buexda@disapper.com, carter.cuiver@exeloncorp.com, kyte.crowley@exeloncorp.com, Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Christian.schultz@pseg.com, Jorge.cardenas@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com,
88952	Puerto Rico Electric Power T and D System 1598064	11/22/19 09:06 PM (EST)	Responses to Requests for Clarification ("RFC")	Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 11/15/19 07:18 PM (EST) --- Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 10/14/19 01:49 PM (EDT) --- Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/29/19 03:27 PM (EDT) --- Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 09/20/19 07:58 PM (EDT) --- Please find attached additional responses to select Requests for Clarifications.	Puerto Rico Public - Private Partnerships Authority (P3)	chris.hall@ctli.com	Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@disapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.Jennings@pseg.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG, Quanta Services, Inc.	Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Timothy.weeks@pseg.com, Kareem.Basim@pseg.com, Tim.ligash@pseg.com, Laurent.pommer@pseg.com, John.oconnell@pseg.com, Ernesto.cadiz@pseg.com, Michael.kayes@pseg.com, David.buwalk@pseg.com, Ahmed.mousa@pseg.com, Suzanne.Klar@pseg.com, Ferdinand.D'Urso@pseg.com, Mark.Pepe@pseg.com, rmonroe@milesstockbridge.com, jgotfelty@quantaservices.com, KRiddle@QuantaServices.com, jstone@QuantaServices.com, jgriffin@QuantaServices.com, aschwaltzberg@quantaservices R.B.Mathews@duke-energy.co Bill.Kardosh@consultation.com, Frank.gabrieli@poco-energy.com, Shella.rostiac@pseg.com, Jorge.cardenas@pseg.com, Thomas.mcnulty@pseg.com, Nicholas.nolau@pseg.com, Robert.pollock@pseg.com, Kailee.han@pseg.com, mario@zuiconsulting.com, Lynn.manganaro@pseg.com, Maximus.santali@pseg.com, John.oconnell@pseg.com, Nicholas.nolau@pseg.com, Brenda.Molina@pseg.com, Mark.Pepe@pseg.com, bryan.koon@iem.com, DCortez@QuantaServices.com, jstinson@QuantaServices.com, awalker@QuantaServices.com, aschwaltzberg@quantaservices Greer.Mendelow@duke-energy Bill.Kardosh@consultation.com, Stephanie.olexson@pseg.com, Michael.kayes@pseg.com, Geraldine.Smith@pseg.com, Thomas.mcnulty@pseg.com, Michael.kayes@pseg.com, Gerakline.Smith@pseg.com, BDucey@QuantaServices.com, jstone@QuantaServices.com, nikos.buexda@disapper.com, carter.cuiver@exeloncorp.com, kyte.crowley@exeloncorp.com, Michael.hyun@pseg.com, Marianela.Jove@pseg.com, Dianne.larocca@pseg.com, Christian.schultz@pseg.com, Jorge.cardenas@pseg.com, Daniel.eichhorn@pseg.com, Kim.hanemann@pseg.com,

88952	Puerto Rico Electric Power T and D System 1563161	10/03/19 11:49 AM (EDT)	Responses to Requests for Clarification ("RFC")	<p>Quanta / ATCO / IEM Consortium,</p> <p>Thank you for your additional RFCs and we are working to formulate responses to your questions.</p> <p>In terms of outstanding questions as referenced in the RFC log sent across this morning, we wanted to direct you to a couple of responses:</p> <p>Question 385 & 386 - Please see response 376 in the latest posted RFC Log (2019.09.27 PREPA P3 Project RFC Log)</p> <p>Question 197 - Please see question 455 in the latest posted RFC Log (2019.09.27 PREPA P3 Project RFC Log)</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 10/03/19 08:06 AM (EDT). --- Dear Public-Private Partnerships Authority</p> <p>Please find attached an updated list of RFCs, reflecting the ones we believe to be outstanding.</p> <p>Thank you for your continued support of our diligence,</p> <p>The Quanta / ATCO / IEM Consortium</p> <p>--- Original Message Sent 09/28/19 03:27 PM (EDT). --- Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 09/20/19 07:58 PM (EDT). --- Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3) chris.hall@ctli.com	<p>Sean.adams@pseg.com, nikos.buveda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, DarienMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olesson@pseg.com,</p>	Quanta Services, Inc.	<p>Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Stephanie.olesson@pseg.com, Tim.lagan@pseg.com, jflaska@me.com, DCortez@QuantaServices.com, NGrensdal@QuantaServices.o jgriffin@QuantaServices.com, robertson@nobispartners.cor aschwaltzberg@quantaservices Joseph.Miller2@duke-energy.ct Hector.DelgadoHernandez@dul arpan.patel@exeloncorp.com, Carim.Khouzami@exeloncorp.o Nicholas.Tonzelech@pseg.com, Joseph.Fortin@pseg.com, Antonio.mannarino@pseg.com, Kailee.han@pseg.com, Kieran.Brown@pseg.com, sujata.walsh@pseg.com, Mark.Pepe@pseg.com, Christine.Kenny@pseg.com, Kindley@quantaservices.com, amiller@quantaservices.com, MCompher@QuantaServices.o kortbeekm@bennettjones.com, Jozze.Martinez@duke-energy.c Liam.Okane@exeloncorp.com, Robert.wouderberg@pseg.com, Karen.S.Bassari@pseg.com, david.lyons@pseg.com, bschrader@quantaservices.com cwkilens@quanta-technology.co DarienMiller@quantamine.com blw@inconsulting.com, bschrader@quantaservices.com Kindley@quantaservices.com, mrite@ques.com, Tom.McChan@atco.com, santando@QuantaServices.com KRiodes@QuantaServices.com, mcammarrata@QuantaServices nikos.buveda@diappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.cor amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.cor jstone@QuantaServices.com, Jgavin@quanta-technology.com MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, kortbeekm@bennettjones.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaltzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.o NGrensdal@QuantaServices.o jgriffin@QuantaServices.com, robertson@nobispartners.cor Marianela.Jove@pseg.com, Danielle.Lopez@pseg.com, Lynn.manganaro@pseg.com, Patricia.siegel@pseg.com, David.daly@pseg.com, Frederick.Duan@pseg.com, Karen.S.Bassari@pseg.com, Michael.kayes@pseg.com, bryan.koon@iem.com, mcompher@quantaservices.cor EFerguson@QuantaServices.ct todd.mclaren@atco.com, Fernando.Gonzalez@morganst Casey.Reedy@duke-energy.co Caro.Mendoza@duke-energy.c Michael.RB@duke-energy.com Michael.hyun@pseg.com, Markus.ramall@pseg.com, Stephanie.olesson@pseg.com, Mark.devoti@pseg.com, Jorge.jimenez@pseg.com, Brenda.Molina@pseg.com, monroe@milesstockbridge.com BDucey@QuantaServices.com, jgotfely@quantaservices.com, Jgavin@quanta-technology.com MColgan@QuantaServices.cor ashley.english@atco.com, Karl.Newlin@duke-energy.com, Manu.Tewari@duke-energy.cor Hector.DelgadoHernandez@dul Carim.Khouzami@exeloncorp.o Michael.palumbo@pseg.com, Daniel.eichhorn@pseg.com, Karen.S.Bassari@pseg.com, Thomas.mcnulty@pseg.com, Kailee.han@pseg.com, jstinson@QuantaServices.com, awalker@QuantaServices.com, robertson@nobispartners.cor todd.mclaren@atco.com, Vince.Zito@duke-energy.com, manu.tewari@duke-energy.com R.B.Mathews@duke-energy.ct frank.gabrieli@peco-energy.com Joseph.santamaria@pseg.com, Markus.ramall@pseg.com, Timothy.weeks@pseg.com, Mark.devoti@pseg.com, Ernesto.cadiz@pseg.com, Mark.Pepe@pseg.com, Michael.kayes@pseg.com, Brenda.Molina@pseg.com, Mark.Pepe@pseg.com, jgotfely@quantaservices.com, Kindley@quantaservices.com, mrite@ques.com, jstone@QuantaServices.com, kortbeekm@bennettjones.com, Greer.Mendelow@duke-energy Hector.DelgadoHernandez@dul arpan.patel@exeloncorp.com, Bill.Kardosh@constellation.com Wendy.LeNair@bge.com, Scott.jennings@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1562844	10/03/19 08:06 AM (EDT) att_2019.10.02_TD_P3_Project_OA_Log_Item	Responses to Requests for Clarification ("RFC") pate.xlsx	<p>Dear Public-Private Partnerships Authority -</p> <p>Please find attached an updated list of RFCs, reflecting the ones we believe to be outstanding.</p> <p>Thank you for your continued support of our diligence,</p> <p>The Quanta / ATCO / IEM Consortium</p> <p>--- Original Message Sent 09/28/19 03:27 PM (EDT). --- Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 09/20/19 07:58 PM (EDT). --- Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p>	Quanta Services, Inc. aschwaltzberg@quantaservices.com	<p>Sean.adams@pseg.com, nikos.buveda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, DarienMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olesson@pseg.com,</p>	Quanta Services, Inc.	<p>Sean.adams@pseg.com, nikos.buveda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olesson@pseg.com, Stephanie.olesson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1559589	09/28/19 03:27 PM (EDT)	Responses to Requests for Clarification ("RFC")	<p>Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks, The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 09/20/19 07:58 PM (EDT). --- Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 08/31/19 09:49 AM (EDT). --- Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 08/16/19 08:19 PM (EDT). --- Dear Proponent,</p> <p>Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3) chris.hall@ctli.com	<p>Sean.adams@pseg.com, nikos.buveda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olesson@pseg.com,</p>	PSEG, Quanta Services, Inc.	<p>Sean.adams@pseg.com, nikos.buveda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olesson@pseg.com,</p>
88952	Puerto Rico Electric Power T and D System 1554927	09/20/19 07:58 PM (EDT)	Responses to Requests for Clarification ("RFC")	<p>Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 08/31/19 09:49 AM (EDT). --- Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p> <p>--- Original Message Sent 08/16/19 08:19 PM (EDT). --- Dear Proponent,</p> <p>Please find attached additional responses to select Requests for Clarifications.</p> <p>Thanks,</p> <p>The Puerto Rico Public-Private Partnerships Authority</p>	Puerto Rico Public - Private Partnerships Authority (P3) chris.hall@ctli.com	<p>Sean.adams@pseg.com, nikos.buveda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olesson@pseg.com,</p>	Quanta Services, Inc., PSEG	<p>Sean.adams@pseg.com, nikos.buveda@diappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mrite@ques.com, Jgavin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantamine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olesson@pseg.com,</p>

88952	Puerto Rico Electric Power T and D System	1470086	05/24/19 04:18 PM (EDT)	Responses to Requests for Clarification ("RFC")	Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Please have a lovely weekend. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/22/19 12:49 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/09/19 02:07 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/12/19 04:58 PM (EDT). --- Dear Proponent, Andrew, Thank you for sending this across, your additional questions have been noted. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/22/19 04:19 PM (EDT). --- Dear P3 Team, Thank you again for your prompt responses. Please find attached an updated set of question requests from our team. The new questions begin with Question 134. Please let us know if you require any clarification. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 05/22/19 12:49 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/09/19 02:07 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications.	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@citi.com	Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG	Michael.hyun@pseg.com, Lynn.manganaro@pseg.com, Joseph.FoRine@pseg.com, Karen.S.Bassett@pseg.com, John.Bridges@pseg.com, Laurent.pommier@pseg.com, John.cocrorell@pseg.com, Jorge.jimenez@pseg.com, Robert.palock@pseg.com, Kaithe.han@pseg.com, KRiddle@QuantaServices.com, bw@ioncorralting.com, MColgan@QuantaServices.cor jstinson@QuantaServices.com, Karl.Nevins@duke-energy.com, Greer.Mendelow@duke-energy.c arpan.patel@exeloncorp.com, Antonio.mannarino@pseg.com, Nicholas.nolan@pseg.com, Carlo.Amato@pseg.com, DCortez@QuantaServices.com, mcompher@quantaservices.cor mcamarrata@QuantaServices.c owilkins@quanta-technology.co Jgavin@quanta-technology.com DarrenMiller@quantamine.co Fernando.Gonzalez@morganst nikos.buveda@dpaper.com, Edward.scott@duke-energy.c Jared.Lawrence@duke-energy.c	
88952	Puerto Rico Electric Power T and D System	1468263	05/22/19 05:22 PM (EDT)	Responses to Requests for Clarification ("RFC")	Dear P3 Team, Thank you again for your prompt responses. Please find attached an updated set of question requests from our team. The new questions begin with Question 134. Please let us know if you require any clarification. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 05/22/19 04:19 PM (EDT). --- Dear P3 Team, Thank you again for your prompt responses. Please find attached an updated set of question requests from our team. The new questions begin with Question 134. Please let us know if you require any clarification. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 05/22/19 04:19 PM (EDT). --- Dear P3 Team, Thank you again for your prompt responses. Please find attached an updated set of question requests from our team. The new questions begin with Question 134. Please let us know if you require any clarification. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 05/22/19 12:49 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarification ("RFC"). Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/09/19 02:07 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/12/19 04:58 PM (EDT). --- Dear Proponent, Please find attached responses to select Requests for Clarification ("RFC"). Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/12/19 04:58 PM (EDT). --- Dear Proponent, Please find attached responses to select Requests for Clarification ("RFC"). Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@citi.com	Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Michael.hyun@pseg.com, Robert.mouderberg@pseg.com, Mark.devoti@pseg.com, Ahmed.mousa@pseg.com, Joanna.Schiltar@pseg.com, Richard.Walton@pseg.com, Ferdiand.DVullo@pseg.com, Mark.Pepe@pseg.com, BDucey@QuantaServices.com, kortbeek@bennettjones.com, Nashim.Kazi@exeloncorp.com, Nicholas.Tonzeitch@pseg.com, Joseph.santamaria@pseg.com, Michael.palumbo@pseg.com, Daniel.eichhorn@pseg.com, John.Bridges@pseg.com, Kaithe.han@pseg.com, sujata.walsh@pseg.com, Christine.Kerny@pseg.com, Kindley@quantaservices.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, Tom.McChan@atco.com, ashley.english@atco.com, Steven.oster@pseg.com, Sean.adams@pseg.com, Timothy.weeks@pseg.com, Thomas.mcnulty@pseg.com, Christian.schutz@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, rmonroe@milesstockbridge.com owilkins@quanta-technology.co DarrenMiller@quantamine.co bw@ioncorralting.com, tschneider@quantaservices.com Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com KRiddle@QuantaServices.com, mcamarrata@QuantaServices.c nikos.buveda@dpaper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.cor amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.cor Jgavin@quanta-technology.com JFerguson@QuantaServices.com, Mark.Pepe@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, schwartzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.co MGrinstaff@QuantaServices.co jgiffin@QuantaServices.com, robertson@mobuspartners.cor Scott.Jennings@pseg.com, Mazarella.Jove@pseg.com, Timothy.weeks@pseg.com, Christian.schutz@pseg.com, Daniel.eichhorn@pseg.com, Jorge.jimenez@pseg.com, david.lyons@pseg.com, Brenda.Molina@pseg.com, mffe@ques.com, mcompher@quantaservices.cor EFerguson@QuantaServices.c jstone@QuantaServices.com, ashley.english@atco.com, Danielle.Lopez@pseg.com, Steven.oster@pseg.com, Sheila.rostac@pseg.com, Stephanie.olexson@pseg.com, Laurent.pommier@pseg.com, Mark.Pepe@pseg.com, BDucey@QuantaServices.com, KRiddle@QuantaServices.com, mcamarrata@QuantaServices.c Vinco.Zito@duke-energy.com, Jezeel.Martinez@duke-energy.c kylie.crowley@exeloncorp.com, John.Bridges@pseg.com, Robert.palock@pseg.com, Mark.devoti@pseg.com, John.Bridges@pseg.com, Robert.palock@pseg.com, Brian.Sassano@pseg.com, Richard.Walton@pseg.com,	
88952	Puerto Rico Electric Power T and D System	1468183	05/22/19 04:19 PM (EDT)	Responses to Requests for Clarification ("RFC")	Dear P3 Team, Thank you again for your prompt responses. Please find attached an updated set of question requests from our team. The new questions begin with Question 134. Please let us know if you require any clarification. Best, The Quanta / ATCO / IEM Consortium --- Original Message Sent 05/22/19 12:49 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/09/19 02:07 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/12/19 04:58 PM (EDT). --- Dear Proponent, Please find attached responses to select Requests for Clarification ("RFC"). Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/12/19 04:58 PM (EDT). --- Dear Proponent, Please find attached responses to select Requests for Clarification ("RFC"). Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@citi.com	Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	aschwaltzberg@quantaservices.com	Quanta Services, Inc.
88952	Puerto Rico Electric Power T and D System	1467780	05/22/19 12:49 PM (EDT)	Responses to Requests for Clarification ("RFC")	Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/09/19 02:07 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 05/09/19 02:07 PM (EDT). --- Dear Proponent, Please find attached additional responses to select Requests for Clarifications. Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/12/19 04:58 PM (EDT). --- Dear Proponent, Please find attached responses to select Requests for Clarification ("RFC"). Thanks, The Puerto Rico Public-Private Partnerships Authority --- Original Message Sent 04/12/19 04:58 PM (EDT). --- Dear Proponent, Please find attached responses to select Requests for Clarification ("RFC"). Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@citi.com	Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buveda@dpaper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kylie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shones@citi.com	PSEG, Quanta Services, Inc.

88952	Puerto Rico Electric Power T and D System	1424116	03/25/19 09:11 PM (EDT)	PREPA T&D Management Presentation	Dear Proponent, Please find attached a logistics package for the upcoming PREPA T&D Management Presentation. We look forward to seeing you soon. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buades@dlappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mfta@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Stephanie.olexson@pseg.com, Timothy.weeks@pseg.com, Joseph.Forline@pseg.com, Kim.harlemann@pseg.com, Karen.S.BassinReif@pseg.com, John.Bridges@pseg.com, Jorge.Jimenez@pseg.com, Steven.Fleischer@pseg.com, Ahmed.mousa@pseg.com, Christian.schultz@pseg.com, Kailee.han@pseg.com, Kieran.Brown@pseg.com, Brenda.Moines@pseg.com, Mark.Pepe@pseg.com, Christine.Kerry@pseg.com, KRiddle@QuantaServices.com, Fernando.Gonzalez@morgansti Karl.Nevin@duke-energy.com, Robert.wouldenberg@pseg.com, Danielle.Lopez@pseg.com, Christian.schultz@pseg.com, Thomas.mcnulty@pseg.com, Tim.fagan@pseg.com, John.coonnell@pseg.com, jstata@me.com, sujata.walsh@pseg.com, Richard.Walden@pseg.com, MFox@quantaservices.com, Edward.scott@duke-energy.ccr Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, Dianne.larocca@pseg.com, cwkilns@quanta-technology.co DarienMiller@quantomarine.co bhw@ionconsulting.com, bschrader@quantaservices.com Kindley@quantaservices.com, mfta@ques.com, Tom.McChan@atco.com, sordani@QuantaServices.com KRiddle@QuantaServices.com, mcammarata@QuantaServices nikos.buades@dlappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jpitson@QuantaServices.com, mcompher@quantaservices.ccr amiller@quantaservices.com, Fernando.Gonzalez@morgansti MColgan@QuantaServices.ccr jstone@QuantaServices.com, Jgavin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuiconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, ashchwaizberg@quantaservices ashley.engiloom@atco.com, MCompher@QuantaServices.c NGrimdstaff@QuantaServices.c jgriffin@QuantaServices.com, robertson@robospartners.ccr Shawn.leyden@pseg.com, Michael.hyun@pseg.com, Steven.oster@pseg.com, Lynn.manganaro@pseg.com, Daniel.eichhorn@pseg.com, Joseph.Forline@pseg.com, Karen.S.BassinReif@pseg.com, John.Bridges@pseg.com, Jorge.Jimenez@pseg.com, jstata@me.com, Nicholas.nolau@pseg.com, Gerardine.Smith@pseg.com, Richard.Walden@pseg.com, bschrader@quantaservices.com Kindley@quantaservices.com, Jgavin@quanta-technology.com Edward.scott@duke-energy.ccr R.B.Matthews@duke-energy.ccr carter.culver@exeloncorp.com, Daniele.Lopez@pseg.com, Susan.szafranski@pseg.com, Michael.palumbo@pseg.com, Mark.devoti@pseg.com, Frederick.daum@pseg.com, Ahmed.mousa@pseg.com, Suzanne.Klar@pseg.com, EFerguson@QuantaServices.c bhw@ionconsulting.com, NGrimdstaff@QuantaServices.c robertson@robospartners.ccr kortbeekm@bennettjones.com, Susan.szafranski@pseg.com, Karen.S.BassinReif@pseg.com, John.Bridges@pseg.com, John.coonnell@pseg.com, Clifford.pardo@pseg.com, Suzanne.Klar@pseg.com, sujata.walsh@pseg.com, Ferdinand.D'Uso@pseg.com, Mark.Pepe@pseg.com, monroe@milesstockbridge.com mfta@ques.com, mcammarata@QuantaServices, MColgan@QuantaServices.ccr awalker@QuantaServices.com, Fernando.Gonzalez@morgansti kortbeekm@bennettjones.com, nikos.buades@dlappier.com, Manu.Tewari@duke-energy.ccr Vince.Zito@duke-energy.com, manu.tewari@duke-energy.com Joseph.Miller2@duke-energy.ccr R.B.Matthews@duke-energy.ccr Jazz.Martinez@duke-energy.c Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, David.daly@pseg.com, Frederick.daum@pseg.com, jstata@me.com, Christine.Kerry@pseg.com, Carlo.Amato@pseg.com, EFerguson@QuantaServices.ccr cwkilns@quanta-technology.co
88952	Puerto Rico Electric Power T and D System	1422922	03/22/19 06:08 PM (EDT)	att_Quanta-ATCO_March_22_submission_Appendx_A_a rd_B.pdf PREPA T&D Management Presentation	Dear Puerto Rico Public-Private Partnerships Authority, Thank you very much for the confirmation of the management presentation date. We found the initial list of proposed topics to be comprehensive and are eager to hear management's perspective. To aid the discussion, we have attached a list of specific questions (Appendix A) that we would like to see addressed during the course of the management presentation, grouped by topic. In addition to the initial proposed breakout topics (federal funding, Puerto Rico law considerations, and regulatory framework), two additional breakout topics we would like to add are: * Revenue collection - Metering Status and Issues (historical, technical, and non-technical) * Meeting with the leadership of the craft labor unions representing T&D workers - based on the CIM. We understand this would primarily be the leadership of UTIER We understand the request was for a max of 20 people but would very much appreciate if you can accommodate our full group to make this meeting as productive as possible. Please find this list attached (Appendix B). Separate from the management discussions, we would like to find additional opportunities to engage in Puerto Rico. If possible, we would like to meet with the P3 itself to discuss the overall process and next steps. In addition, we would like to visit the grid operations offices / control centers. If it is possible to schedule these around our meeting with PREPA management, that would be helpful, but we can be available on additional dates as needed. Once again, we are very much looking forward to meeting with the team and engaging in discussions. Please let us know if you require any further clarifications. Best regards, The Quanta-ATCO-HEM Consortium	Quanta Services, Inc.	aschwaizberg@quantaservices.com	Sean.adams@pseg.com, nikos.buades@dlappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mfta@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buades@dlappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mfta@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1421210	03/21/19 11:30 PM (EDT)	PREPA T&D Management Presentation	Dear Proponent, The Puerto Rico Public-Private Partnerships Authority is cordially inviting you to attend the PREPA T&D Management Presentation. The Management Presentation will take place on Tuesday, April 9, 2019 from 8:30am - 6:00pm at the Puerto Rico Convention Center in San Juan, Puerto Rico. By Friday, March 22, please be sure to confirm: *The number of attendees from your team (limited to a maximum of 20), including company affiliation, title, and functional experience *Specific questions you would like addressed during the management presentation *Feedback on the proposed topics and which breakout sessions you would be interested in having Please do not hesitate to reach out with any questions. We look forward to seeing you in the coming weeks. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	mariah.shores@ctci.com	Sean.adams@pseg.com, nikos.buades@dlappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mfta@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buades@dlappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mfta@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1424115	03/25/19 09:12 PM (EDT)	PREPA T&D Management Presentation	Dear Proponent, Please find attached a logistics package for the upcoming PREPA T&D Management Presentation. We look forward to seeing you soon. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buades@dlappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mfta@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuiconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarienMiller@quantomarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Duke Energy Corporation	Susan.szafranski@pseg.com, Karen.S.BassinReif@pseg.com, John.Bridges@pseg.com, John.coonnell@pseg.com, Clifford.pardo@pseg.com, Suzanne.Klar@pseg.com, sujata.walsh@pseg.com, Ferdinand.D'Uso@pseg.com, Mark.Pepe@pseg.com, monroe@milesstockbridge.com mfta@ques.com, mcammarata@QuantaServices, MColgan@QuantaServices.ccr awalker@QuantaServices.com, Fernando.Gonzalez@morgansti kortbeekm@bennettjones.com, nikos.buades@dlappier.com, Manu.Tewari@duke-energy.com Vince.Zito@duke-energy.com, manu.tewari@duke-energy.com Joseph.Miller2@duke-energy.ccr R.B.Matthews@duke-energy.ccr Jazz.Martinez@duke-energy.c Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, David.daly@pseg.com, Frederick.daum@pseg.com, jstata@me.com, Christine.Kerry@pseg.com, Carlo.Amato@pseg.com, EFerguson@QuantaServices.ccr cwkilns@quanta-technology.co

88952	Puerto Rico Electric Power T and D System 1422119	03/21/19 11:27 PM (EDT)	PREPA T&D Management Presentation	Dear Proponent, The Puerto Rico Public-Private Partnerships Authority is cordially inviting you to attend the PREPA T&D Management Presentation. The Management Presentation will take place on Monday, April 8, 2019 from 8:30am - 6:00pm at the Puerto Rico Convention Center in San Juan, Puerto Rico. By Friday, March 22, please be sure to confirm: *The number of attendees from your team (limited to a maximum of 20), including company affiliation, title, and functional experience *Specific questions you would like addressed during the management presentation *Feedback on the proposed topics and which breakout sessions you would be interested in having Please do not hesitate to reach out with any questions. We look forward to seeing you in the coming weeks. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3) maria.shones@ctci.com	Sean.adams@pseg.com, nikos.buexda@dapiper.com, Ernesto.cadiz@pseg.com, MColigan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyle.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucy@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfely@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrinMiller@quartamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Duke Energy Corporation	Scott.jennings@pseg.com, Steven.oster@pseg.com, Sheila.rosales@pseg.com, Kim.haneman@pseg.com, Antonio.mannarino@pseg.com, Jorge.jimenez@pseg.com, rlstka@me.com, Clifford.pardo@pseg.com, Gerardine.Smith@pseg.com, Suzanne.Klar@pseg.com, jstone@QuantaServices.com, jgiffin@QuantaServices.com, awalker@QuantaServices.com, Joseph.Miller2@duke-energy.ct Benjamin.Borsch@duke-energy Michael.B@duke-energy.com Liam.Okane@exeloncorp.com Bill.Kardosh@constellation.com Shawn.Lyden@pseg.com Markus.ramall@pseg.com, Patricia.siegel@pseg.com, Joseph.trainor@pseg.com, Timothy.weeks@pseg.com, Jorge.cardenas@pseg.com, Michael.layton@pseg.com, mario@zuaconsulting.com, E.Ferguson@QuantaServices.ct mcamarrata@QuantaServices btw@ionconsulting.com, kortbeek@bennettjones.com, Card.Melendez@duke-energy.c Edward.scott@duke-energy.ccr Shawn.Lyden@pseg.com, Sheila.rosales@pseg.com, Markus.ramall@pseg.com, Timothy.weeks@pseg.com, Jorge.cardenas@pseg.com, Frederick.daum@pseg.com, rlstka@me.com, Robert.poltocz@pseg.com, david.lyons@pseg.com, Richard.Walton@pseg.com, bryan.koon@iem.com, mffe@ques.com, amiller@quantaservices.com, mcamarrata@QuantaServices cwkilins@quanta-technology.co Rufus.Jackson@duke-energy.c kyle.crowley@exeloncorp.com, Wendy.LeNoir@bge.com, Nicholas.Tonzech@pseg.com, Joseph.santamaria@pseg.com, Dianne.larocca@pseg.com, Lynn.manganaro@pseg.com, Joseph.trainor@pseg.com, Joseph.Forline@pseg.com, Ernesto.cadiz@pseg.com, Steven.Fischer@pseg.com, Ahmed.mousa@pseg.com, Kieran.Brown@pseg.com, Brian.Sassano@pseg.com, Suzanne.Klar@pseg.com, jgotfely@quantaservices.com, btw@ionconsulting.com, Scott.jennings@pseg.com, Mark.devoti@pseg.com, Ernesto.cadiz@pseg.com, Christen.schulz@pseg.com, Brenda.Molina@pseg.com, Fernando.DVukob@pseg.com, Christine.Kern@pseg.com, Kindley@quantaservices.com, jinson@QuantaServices.com, nikos.buexda@dapiper.com, manu.tewari@duke-energy.com, Edward.scott@duke-energy.ccr kyle.crowley@exeloncorp.com, Bill.Kardosh@constellation.com eric.helt@exeloncorp.com, Michael.hyun@pseg.com, Robert.woudenberg@pseg.com Kim.haneman@pseg.com, John.bridges@pseg.com, Ahmed.mousa@pseg.com, Mark.Pepe@pseg.com, rmonroe@milesstockbridge.ccr bryan.koon@iem.com, Jgwin@quanta-technology.ccr MColigan@QuantaServices.ccr jgiffin@QuantaServices.com, Mimi.Tewari@duke-energy.ccr Greer.Mendelow@duke-energy Hector.DelgadoHernandez@dul Sheila.rosales@pseg.com, Markus.ramall@pseg.com, cwkilins@quanta-technology.co DarrinMiller@quartamine.co btw@ionconsulting.com, bechrader@quantaservices.com Kindley@quantaservices.com KRiddle@QuantaServices.com, Tom.McChan@atco.com, sarin@QuantaServices.com KRiddle@QuantaServices.com, mcamarrata@QuantaServices nikos.buexda@dapiper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jinson@QuantaServices.com mcompher@quantaservices.ccr amiller@quantaservices.com, Fernando.Gonzalez@morganst MColigan@QuantaServices.ccr jstone@QuantaServices.com, awalker@QuantaServices.com, BDucy@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaitzberg@quantaservices ashley.english@atco.com, MCompher@QuantaServices.c NGindstall@QuantaServices.c jgiffin@QuantaServices.com, robertson@mobisparters.ccr
88952	Puerto Rico Electric Power T and D System 1422112	03/25/19 09:12 PM (EDT)	PREPA T&D Management Presentation	Dear Proponent, Please find attached a logistics package for the upcoming PREPA T&D Management Presentation. We look forward to seeing you soon. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3) daniel.yu@ctci.com	PSEG		
88952	Puerto Rico Electric Power T and D System 1422113	03/21/19 11:23 PM (EDT)	PREPA T&D Management Presentation	Dear Proponent, The Puerto Rico Public-Private Partnerships Authority is cordially inviting you to attend the PREPA T&D Management Presentation. The Management Presentation will take place on Wednesday, April 3, 2019 from 8:30am - 6:00pm at the Puerto Rico Convention Center in San Juan, Puerto Rico. By Friday, March 22, please be sure to confirm: *The number of attendees from your team (limited to a maximum of 20), including company affiliation, title, and functional experience *Specific questions you would like addressed during the management presentation *Feedback on the proposed topics and which breakout sessions you would be interested in having Please do not hesitate to reach out with any questions. We look forward to seeing you in the coming weeks. Thanks, The Puerto Rico Public-Private Partnerships Authority	Puerto Rico Public - Private Partnerships Authority (P3) maria.shones@ctci.com	PSEG		
88952	Puerto Rico Electric Power T and D System 1419712	03/19/19 06:01 PM (EDT)	att_PREPA_P3_Project_QA_Log_Quantat.xls Resubmitted Questions	Please see resubmitted questions attached. Thank you, Leigh-Ann Hill	Quanta Services, Inc. leighann.hill@quantaservices.com	Quanta Services, Inc.		

88952	Puerto Rico Electric Power T and D System 1418548	03/18/19 06:05 PM (EDT)	Q&A Sheet	Dear Quanta team, We were informed by PowerAdvocate that Quanta had uploaded their clarification Q&A sheet to the T&D bid rather than sending it as a message attachment through the messaging tab. Please note that since this is a sealed bid, Buyer Team (including the P3 and its advisors) cannot access any uploaded documents until the bid closes. Therefore, any communication you would like the Buyer Team to review at this time must be submitted through the messaging tab of PowerAdvocate. P3 kindly asks Quanta to resubmit the Q&A sheet through the aforementioned messaging tab in order to be able to review and start working on the responses. If you wish, feel free to remove the Q&A sheet that was previously submitted as part of the T&D bid process. We are very sorry for any inconvenience this may have caused. Thanks	Puerto Rico Public - Private Partnerships Authority (P3) iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Nicholas.Tonzeich@pseg.com, Danielle.Lopez@pseg.com, Joseph.santamaria@pseg.com, Timothy.weeks@pseg.com, David.daly@pseg.com, John.coonell@pseg.com, Michael.kayes@pseg.com, David.blewiv@pseg.com, Robert.polkov@pseg.com, EFerguson@QuantaServices.com, MColgan@QuantaServices.com, sachswaitzberg@quantaservices.com, Sheila.rosiac@pseg.com, Frederick.daum@pseg.com, Karen.S.BassiniReif@pseg.com, Tim.lagan@pseg.com, Laurent.pommier@pseg.com, Brenda.Molina@pseg.com, nikos.buveda@dapiper.com, Karl.Newlin@duke-energy.com, carter.culver@exeloncorp.com, Steven.coster@pseg.com, Dianne.larocca@pseg.com, Joseph.tranor@pseg.com, Christian.schutz@pseg.com, Ernesto.cadiz@pseg.com, Steven.Fleischer@pseg.com, Kieran.Brown@pseg.com, Joyce.Heckman@pseg.com, Carlo.Amato@pseg.com, DCortez@QuantaServices.com, amiller@quantaservices.com, Michael.hyun@pseg.com, Susan.szafarski@pseg.com, Timothy.weeks@pseg.com, John.bridges@pseg.com, Nicholas.nolan@pseg.com, Steven.Fleischer@pseg.com, Clifford.pardo@pseg.com, Geraldine.Smith@pseg.com, Joanna.Schiltzer@pseg.com, Richard.Walton@pseg.com, Carlo.Amato@pseg.com, bschrader@quantaservices.com, jstone@QuantaServices.com, robertson@mobuspartners.com, DarrenMiller@quantamarine.com, nikos.buveda@dapiper.com, Mam.Tewari@duke-energy.com, Vince.Zao@duke-energy.com, Caro.Melendez@duke-energy.com, arpan.patel@exeloncorp.com, Wendy.LeNair@bge.com, frank.gabrieli@peco-energy.com, Steven.coster@pseg.com, Sean.adams@pseg.com, Michael.salambo@pseg.com, David.daly@pseg.com, Mark.Pepe@pseg.com, bryan.koon@iem.com, BDucey@QuantaServices.com, jgiffelty@quantaservices.com, MCompher@QuantaServices.com, MFox@quantaservices.com, cwilliams@quanta-technology.com, DarrenMiller@quantamarine.com, lawdionconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mfitz@ques.com, Tom.McChan@atco.com, soarlando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarata@atco.com, nikos.buveda@dapiper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganstern.com, Jgavin@quanta-technology.com, MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, sachswaitzberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGimndstaf@QuantaServices.com, jgiffelty@QuantaServices.com, robertson@mobuspartners.com, Nicholas.Tonzeich@pseg.com, Robert.woudenberg@pseg.com, Sean.adams@pseg.com, Tim.lagan@pseg.com, Michael.kayes@pseg.com, Steven.Fleischer@pseg.com, Kailee.han@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Christine.Kerry@pseg.com, mario@zuconconsulting.com, EFerguson@QuantaServices.com, NGimndstaf@QuantaServices.com, awalker@QuantaServices.com, DarrenMiller@quantamarine.com, Vince.Zao@duke-energy.com, Gret.Mendelow@duke-energy.com, Michael.Rib@duke-energy.com, Wendy.LeNair@bge.com, Mareketa.Jove@pseg.com, Danielle.Lopez@pseg.com, Sheila.rosiac@pseg.com, Jorge.cardenas@pseg.com, Nicholas.nolan@pseg.com, Christian.schutz@pseg.com, Carlo.Amato@pseg.com, MCompher@QuantaServices.com, robertson@mobuspartners.com, todd.mclaren@atco.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System 1416032	03/14/19 12:05 PM (EDT)	O&M Term Sheet	Dear Proponent - On behalf of the Puerto Rico Public Private Partnerships Authority, we thank you again for participating in the discussions regarding the transaction structure on March 4. As discussed this week, please find attached a term sheet contemplating an O&M transaction structure (the "O&M Term Sheet"). We ask that you provide markups of this O&M Term Sheet and the Concession Term Sheet dated February 1 by no later than Wednesday, March 27. These markups should reflect the feedback from all of the members of your team in a single electronic document for each Term Sheet, and should indicate the proposed modifications with explanatory footnotes where appropriate. This communication is subject to the confidentiality undertakings and all other terms of the RFP. Thank you.	Puerto Rico Public - Private Partnerships Authority (P3) fermin.fontanes@p3.pr.gov	Duke Energy Corporation	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	
88952	Puerto Rico Electric Power T and D System 1426290	03/27/19 08:21 PM (EDT)	O&M Term Sheet	Dear Puerto Rico Public-Private Partnerships Authority: Per your instructions, please find attached the initial Quanta-ATCO-HEM Consortium comments on the term sheets received on February 1 (the Concession Term Sheet) and March 13 (the O&M Term Sheet). We are very much looking forward to the management meetings and site visits taking place on April 9, which will provide us with valuable insight into the PREPA business and may yield additional comments. As you will find referenced in our markups, we also believe there may be alternatives that could create additional value for PREPA, its customers, and Puerto Rico through enhanced integration of the capital program. We welcome the opportunity to further discuss our comments on the term sheets and the additional potential value creation opportunities with you and PREPA management at your convenience. Best regards, The Quanta-ATCO-HEM Consortium --- Original Message Sent: 03/14/19 11:55 AM (EDT). --- Dear Proponent On behalf of the Puerto Rico Public-Private Partnerships Authority, we thank you again for participating in the meetings to discuss the transaction structure on February 27. As discussed this week, please find attached a term sheet contemplating an O&M transaction structure (the "O&M Term Sheet"). We ask that you provide markups of this O&M Term Sheet and the Concession Term Sheet dated February 1 by no later than Wednesday, March 27. These markups should reflect the feedback from all of the members of your team in a single electronic document for each Term Sheet, and should indicate the proposed modifications with explanatory footnotes where appropriate. This communication is subject to the confidentiality undertakings and all other terms of the RFP. Thank you.	Quanta Services, Inc. aschwaltzberg@quantaservices.com	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	
88952	Puerto Rico Electric Power T and D System 1415984	03/14/19 11:55 AM (EDT)	O&M Term Sheet	Dear Proponent On behalf of the Puerto Rico Public-Private Partnerships Authority, we thank you again for participating in the meetings to discuss the transaction structure on February 27. As discussed this week, please find attached a term sheet contemplating an O&M transaction structure (the "O&M Term Sheet"). We ask that you provide markups of this O&M Term Sheet and the Concession Term Sheet dated February 1 by no later than Wednesday, March 27. These markups should reflect the feedback from all of the members of your team in a single electronic document for each Term Sheet, and should indicate the proposed modifications with explanatory footnotes where appropriate. This communication is subject to the confidentiality undertakings and all other terms of the RFP. Thank you.	Puerto Rico Public - Private Partnerships Authority (P3) fermin.fontanes@p3.pr.gov	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buveda@dapiper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mfitz@ques.com, Jgavin@quanta-technology.com, jgiffelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuconconsulting.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	

88952	Puerto Rico Electric Power T and D System	1415906	03/14/19 11:04 AM (EDT)	O&M Term Sheet	Dear Proponent - On behalf of the Puerto Rico Public Private Partnerships Authority, we thank you again for participating in the meetings to discuss the transaction structure on February 26. As discussed this week, attached is a term sheet contemplating an O&M transaction structure (the "O&M Term Sheet"). We ask that you provide a markup of this O&M Term Sheet and the Concession Term Sheet by no later than Wednesday, March 27. These markups should reflect the feedback from all of the members of your team in a single electronic document, and should indicate the proposed modifications with explanatory footnotes where appropriate. This communication is subject to the confidentiality undertakings and all other terms of the RFP. Thank you	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fontanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG	Robert.woudenberg@pseg.com, Danielle.Lopez@pseg.com, Markus.ramirez@pseg.com, Patricia.sage@pseg.com, Michael.palumbo@pseg.com, Timothy.weeks@pseg.com, Mark.devoit@pseg.com, Kim.hanemarrn@pseg.com, Frederick.dawn@pseg.com, Tim.fagan@pseg.com, Laurent.pommier@pseg.com, jstaka@me.com, Kieran.Brown@pseg.com, mcammarrata@QuantaServices.com, kortbeek@bennettjones.com, Joseph.Miller2@duke-energy.com, Benjamin.Borsch@duke-energy.com, Michael.Rb@duke-energy.com, R-@Matthews@duke-energy.com, Jezzel.Martinez@duke-energy.com, Hector.DelgadoHernandez@dulfrank.gabrieli@peco-energy.com, Michael.hyun@pseg.com, Joseph.santamaria@pseg.com, Daniel.eichhorn@pseg.com, Karen.S.BassinReif@pseg.com, Nicholas.nolan@pseg.com, Clifford.pardo@pseg.com, Richard.Walden@pseg.com, Brenda.Molina@pseg.com, Joyce.Hackman@pseg.com, Christine.Kerry@pseg.com, cwilkins@quanta-technology.com, DarrenMiller@quantamine.com, bhw@iconconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mftie@ques.com, Tom.McChan@atco.com, soriando@QuantaServices.com, KRiddle@QuantaServices.com, mcammarrata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jgriffon@QuantaServices.com, Fernando.Gonzalez@moraganusa.com, mcompher@quantaservices.com, amiller@quantaservices.com, MColgan@QuantaServices.com, Jgavin@quanta-technology.com, MFOX@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zuaconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, ashchwaizberg@quantaservices.com, ashley.english@atco.com, MCompher@QuantaServices.com, NGindstaff@QuantaServices.com, jgriffin@QuantaServices.com, robertson@robispartners.com, Timothy.weeks@pseg.com, John.bridges@pseg.com, David.brehw@pseg.com, jstaka@me.com, Richard.Walden@pseg.com, bschrader@quantaservices.com, amiller@quantaservices.com, KRiddle@QuantaServices.com, NGindstaff@QuantaServices.com, robertson@robispartners.com, Joseph.Furlin@pseg.com, Kim.hanemarrn@pseg.com, Laurent.pommier@pseg.com, Antonio.mannarino@pseg.com, Jorge.jimenez@pseg.com, Christian.schultz@pseg.com, Gerardine.Smith@pseg.com, Mark.Pipe@pseg.com, Jgavin@quanta-technology.com, jgriffin@QuantaServices.com, Tom.McChan@atco.com, Karl.Newlin@duke-energy.com, manu.tewari@duke-energy.com, Tim.fagan@pseg.com, Danielle.Lopez@pseg.com, Christian.schultz@pseg.com, Brien.Sassano@pseg.com, sujata.walsh@pseg.com, Joseph.santamaria@pseg.com, Shelia.nostee@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Forties@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Uso@pseg.com, cwilkins@quanta-technology.com, DarrenMiller@quantamine.com, bhw@iconconsulting.com, bschrader@quantaservices.com, frank.gabrieli@peco-energy.com, Nicholas.Torceloni@pseg.com, Shawn.leyden@pseg.com, Mark.devoit@pseg.com, Gerardine.Smith@pseg.com, Christine.Kerry@pseg.com, Kindley@quantaservices.com, mftie@pseg.com, Joseph.Miller2@duke-energy.com, Benjamin.Borsch@duke-energy.com, Liam.Okane@exeloncorp.com, carter.culver@exeloncorp.com, eric.helt@exeloncorp.com, kyte.crowley@exeloncorp.com, Dianne.larocca@pseg.com, Daniel.eichhorn@pseg.com, Liam.Okane@exeloncorp.com, Kim.hanemarrn@pseg.com, Ahmed.mousa@pseg.com, Joyce.Hackman@pseg.com, Carlo.Amato@pseg.com,
88952	Puerto Rico Electric Power T and D System	1412856	03/08/19 07:12 PM (EST)	T&D Management Presentations	Thank you for the communication. Our team is working through the topics we will want to cover during the breakout sessions and specific questions for the management presentation. Per your request, we will submit them on Friday March 22nd. With regards to a meeting date, during the week of April 1 for various different reasons only Thursday, April 4 or Friday, April 5th works for our team. Thank you for the understanding and we look forward to the T&D Management Presentations. Best Regards, --- Original Message Sent 03/07/19 09:54 PM (EST) --- *This communication is subject to confidentiality undertakings and all other terms of the RFP*	Quanta Services, Inc.	BDucey@QuantaServices.com	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,
88952	Puerto Rico Electric Power T and D System	1411986	03/07/19 09:54 PM (EST)	T&D Management Presentations	*This communication is subject to confidentiality undertakings and all other terms of the RFP*	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctci.com	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	PSEG, Duke Energy Corporation, Quanta Services, Inc.	Dear Proponent, On behalf of the Puerto Rico Public-Private Partnerships Authority ("P3A"), we invite you and your advisors to participate in meetings with representatives of AAFAF, P3A, PREPA and their advisors (the "Management Presentations"). The Management Presentations will include an overview of the T&D Project, presentations by PREPA management and advisors and diligence question and answer sessions. The Management Presentations will be held as a one-day event at the Puerto Rico Convention Center located at 100 Bulevar Saint John, San Juan during the week of April 1. In advance of the Management Presentations, we request that you provide, by no later than Friday, March 15, your availability to participate in meetings during the following time blocks, ranked in order of preference: * Monday, April 1 - 8:30 am to 6:00 pm * Tuesday, April 2 - 8:30 am to 6:00 pm * Wednesday, April 3 - 8:30 am to 6:00 pm * Thursday, April 4 - 8:30 am to 6:00 pm It is anticipated that the Management Presentations will consist primarily of presentations by PREPA management followed by breakout sessions on specific topics in the afternoon. The preliminary agenda for the Management Presentations is as follows: Morning Session - Discussion Topics: * Overview of the current T&D system * Dispatch considerations of the current system * Contemplated future state of the energy infrastructure system * Recent P3A / PREPA procurement activities Afternoon Session - Discussion Topics: * Customer service and billing * Environmental * Human resources and safety * Information technology * Financial overview Afternoon Breakout Sessions - Potential Discussion Topics: * Federal funding * Puerto Rico law considerations (labor, tax, etc.) Dear Proponents, As previously communicated, the timing for submitting term sheet comments has been revised and Proponents do not need to submit comments by this Friday, March 8th. The P3A team will provide further guidance on the term sheet comment process by the middle of next week. Thanks
88952	Puerto Rico Electric Power T and D System	1402999	03/05/19 05:41 PM (EST)	Comments to Term Sheet	Dear Proponents, As previously communicated, the timing for submitting term sheet comments has been revised and Proponents do not need to submit comments by this Friday, March 8th. The P3A team will provide further guidance on the term sheet comment process by the middle of next week. Thanks	Puerto Rico Public - Private Partnerships Authority (P3)	iperez@p3.pr.gov	Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyte.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.english@atco.com, Kindley@quantaservices.com, mftie@ques.com, Jgavin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zuaconsulting.com, Scott.Jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG, Exelon Corporation, Duke Energy Corporation	

88952	Puerto Rico Electric Power T and D System 1403659	02/26/19 07:03 AM (EST)	PR T&D System RFP - Upcoming Term Sheet Discussions (Additional Attendees)	<p>For the Term Sheet Discussion on Feb 27th with our Consortium, please add the following attendees:</p> <p>Ray Spitzley - Morgan Stanley Jim Allen - Morgan Stanley</p> <p>Thank you for the understanding.</p>	Quanta Services, Inc.	BDucey@QuantaServices.com	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>cwkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, techtrader@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amille@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOx@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaiconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaitzberg@quantaservices ashley.engiloom@atco.com, MCompher@QuantaServices.co NGmndstf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Robert.woudenberg@pseg.com, Danielle.Lopez@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Kim.harsman@pseg.com, Jorge.jimenez@pseg.com, BDucey@QuantaServices.com, Tom.McChan@atco.com, MFOx@quantaservices.com, NGmndstf@QuantaServices.co Tom.McChan@atco.com, aschwaitzberg@quantaservices ashley.engiloom@atco.com, kortbeek@bennettjones.com, Rufus.Jackson@duke-energy.o Jared.Lawrence@duke-energy.o eric.helt@exeloncorp.com, Mariana.Jove@pseg.com, Dianne.larocca@pseg.com, Sean.adams@pseg.com, Timothy.weeks@pseg.com, Jorge.cardenas@pseg.com, David.newlin@pseg.com, Nicholas.nolau@pseg.com, Joanna.Schiltzer@pseg.com, jgotfelty@quantaservices.com, mffe@ques.com, E.Ferguson@QuantaServices.co bhw@ionconsulting.com, robertsonj@mobiuspartners.com, Karl.Newlin@duke-energy.com, Vince.Zuo@duke-energy.com, cwkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, techtrader@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amille@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOx@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaiconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaitzberg@quantaservices ashley.engiloom@atco.com, MCompher@QuantaServices.co NGmndstf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Dianne.larocca@pseg.com, Shelia.nolas@pseg.com, Susan.zafranski@pseg.com, Sean.adams@pseg.com, Christian.schulz@pseg.com, John.bridges@pseg.com, jstaka@me.com, Clifford.pardo@pseg.com, Christian.schulz@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mffe@ques.com, jgriffin@QuantaServices.com, Vince.Zuo@duke-energy.com, Greer.Mendelow@duke-energy Frank.gabrieli@peco-energy.com Stephanie.olexson@pseg.com, Daniel.eichhorn@pseg.com, John.coonnell@pseg.com, Ernesto.cadiz@pseg.com, Brian.Sassano@pseg.com, david.lyons@pseg.com, Joyce.Hackman@pseg.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com jstinson@QuantaServices.com, simon.crowley@atco.com, mano.tewari@duke-energy.com, carter.culver@exeloncorp.com,</p>
88952	Puerto Rico Electric Power T and D System 1401865	02/21/19 03:34 PM (EST)	PR T&D System RFP - Upcoming Term Sheet Discussions	<p>Dear Proponent -</p> <p>Thank you for indicating your availability to participate in the meeting to discuss the Term Sheet.</p> <p>We hereby confirm your meeting is scheduled for Wednesday, February 27, from 9:30 am to 12:30 pm. The meeting will take place at the New York offices of Cleary Gottlieb, One Liberty Plaza (at the intersection of Broadway and Liberty Street) on the 38th floor.</p> <p>Participants will need to provide a government-issued ID to access the building. The following list of participants that you provided have been pre-cleared for entry:</p> <ul style="list-style-type: none"> * Paul Goguen (ATCO) * Todd McLaren (ATCO) * Bill Ducey (Quanta) * Jesse Morris (Quanta) * Jimmy Giotfelty (Quanta) * Kai Findley (Quanta) * Bryan Koon (IEM) * Mark Kortbeek (Bennet Jones) * Nikos Buveda (DLA Piper) <p>As previewed, during the meeting the Authority and its advisors will walk through the structure contemplated by the Term Sheet and address the written feedback that you provided.</p> <p>Thank you.</p> <p>— Original Message Sent 02/20/19 06:05 PM (EST) — Please find attached documents concerning the upcoming Term Sheet Discussions.</p>	Puerto Rico Public - Private Partnerships Authority (P3)	iperex@p3.pr.gov	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, MColgan@QuantaServices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>Robert.woudenberg@pseg.com, Danielle.Lopez@pseg.com, Stephanie.olexson@pseg.com, David.daly@pseg.com, Kim.harsman@pseg.com, Jorge.jimenez@pseg.com, BDucey@QuantaServices.com, Tom.McChan@atco.com, MFOx@quantaservices.com, NGmndstf@QuantaServices.co Tom.McChan@atco.com, aschwaitzberg@quantaservices ashley.engiloom@atco.com, kortbeek@bennettjones.com, Rufus.Jackson@duke-energy.o Jared.Lawrence@duke-energy.o eric.helt@exeloncorp.com, Mariana.Jove@pseg.com, Dianne.larocca@pseg.com, Sean.adams@pseg.com, Timothy.weeks@pseg.com, Jorge.cardenas@pseg.com, David.newlin@pseg.com, Nicholas.nolau@pseg.com, Joanna.Schiltzer@pseg.com, jgotfelty@quantaservices.com, mffe@ques.com, E.Ferguson@QuantaServices.co bhw@ionconsulting.com, robertsonj@mobiuspartners.com, Karl.Newlin@duke-energy.com, Vince.Zuo@duke-energy.com, cwkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, techtrader@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amille@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOx@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaiconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaitzberg@quantaservices ashley.engiloom@atco.com, MCompher@QuantaServices.co NGmndstf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Dianne.larocca@pseg.com, Shelia.nolas@pseg.com, Susan.zafranski@pseg.com, Sean.adams@pseg.com, Christian.schulz@pseg.com, John.bridges@pseg.com, jstaka@me.com, Clifford.pardo@pseg.com, Christian.schulz@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mffe@ques.com, jgriffin@QuantaServices.com, Vince.Zuo@duke-energy.com, Greer.Mendelow@duke-energy Frank.gabrieli@peco-energy.com Stephanie.olexson@pseg.com, Daniel.eichhorn@pseg.com, John.coonnell@pseg.com, Ernesto.cadiz@pseg.com, Brian.Sassano@pseg.com, david.lyons@pseg.com, Joyce.Hackman@pseg.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com jstinson@QuantaServices.com, simon.crowley@atco.com, mano.tewari@duke-energy.com, carter.culver@exeloncorp.com,</p>
88952	Puerto Rico Electric Power T and D System 1400344	02/20/19 06:05 PM (EST)	PR T&D System RFP - Upcoming Term Sheet Discussions	<p>Please find attached documents concerning the upcoming Term Sheet Discussions.</p>	Quanta Services, Inc.	BDucey@QuantaServices.com	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>cwkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, techtrader@quantaservices.com, Kindley@quantaservices.com, mffe@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com, KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buveda@diapper.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amille@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, Jgwin@quanta-technology.com, MFOx@quantaservices.com, awaker@QuantaServices.com, BDucey@QuantaServices.com, mano@zaiconsulting.com, bryan.koon@iem.com, kortbeek@bennettjones.com, aschwaitzberg@quantaservices ashley.engiloom@atco.com, MCompher@QuantaServices.co NGmndstf@QuantaServices.co jgriffin@QuantaServices.com, robertsonj@mobiuspartners.com, Dianne.larocca@pseg.com, Shelia.nolas@pseg.com, Susan.zafranski@pseg.com, Sean.adams@pseg.com, Christian.schulz@pseg.com, John.bridges@pseg.com, jstaka@me.com, Clifford.pardo@pseg.com, Christian.schulz@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mffe@ques.com, jgriffin@QuantaServices.com, Vince.Zuo@duke-energy.com, Greer.Mendelow@duke-energy Frank.gabrieli@peco-energy.com Stephanie.olexson@pseg.com, Daniel.eichhorn@pseg.com, John.coonnell@pseg.com, Ernesto.cadiz@pseg.com, Brian.Sassano@pseg.com, david.lyons@pseg.com, Joyce.Hackman@pseg.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com jstinson@QuantaServices.com, simon.crowley@atco.com, mano.tewari@duke-energy.com, carter.culver@exeloncorp.com,</p>
88952	Puerto Rico Electric Power T and D System 1397051	02/15/19 02:54 PM (EST)	EcoElectrica	<p>Good afternoon,</p> <p>We make reference to your communication, dated February 14, 2019, submitted via PowerAdvocate in which you seek our views as to certain conflict of interest matters. In particular, you request our views as to whether the possible engagement of Quanta Technology, one of your subsidiaries, would conflict with your participation in the current P3 process. Although we appreciate you having reached out to us, the Authority is not in a position to opine as to whether the engagements that your subsidiaries or affiliates may choose to accept with a private, third-party will or may constitute a conflict with the P3 process.</p> <p>We look forward to continue working with you and your company in this process.</p> <p>Thank you</p> <p>Good afternoon P3 Authority:</p> <p>We are seeking your advice if a conflict of interest exists in a certain situation before us.</p> <p>It has been requested that our subsidiary, Quanta Technology, support a customer, EcoElectrica, in their intervention in the PREPA IRP proceeding.</p> <p>EcoElectrica owns generation assets in Puerto Rico and currently has a PPA with PREPA. The Puerto Rico Energy Bureau (PREB) will initiate proceedings to review the IRP very soon, and EcoElectrica will assume an active role in the proceedings as intervenor.</p> <p>EcoElectrica will need a technical consultant in order to become an effective as intervenor. This will include modeling, analysis and perhaps even witness testimony. The engagement is expected to begin in March 2019 and last until the IRP has been ruled on by the PREB.</p> <p>EcoElectrica has raised the question if Quanta Services and Quanta Technology have a conflict of interest due to the pending P3 process.</p> <p>Please advise your views on this issue. Thank you for your attention to this matter.</p>	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fontanes@p3.pr.gov	<p>Sean.adams@pseg.com, nikos.buveda@diapper.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.engiloom@atco.com, Kindley@quantaservices.com, mffe@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, eric.helt@exeloncorp.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeek@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, rmonroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,</p>	Quanta Services, Inc.	<p>Dianne.larocca@pseg.com, Shelia.nolas@pseg.com, Susan.zafranski@pseg.com, Sean.adams@pseg.com, Christian.schulz@pseg.com, John.bridges@pseg.com, jstaka@me.com, Clifford.pardo@pseg.com, Christian.schulz@pseg.com, Kieran.Brown@pseg.com, Suzanne.Klar@pseg.com, Richard.Walton@pseg.com, Carlo.Amato@pseg.com, BDucey@QuantaServices.com, mffe@ques.com, jgriffin@QuantaServices.com, Vince.Zuo@duke-energy.com, Greer.Mendelow@duke-energy Frank.gabrieli@peco-energy.com Stephanie.olexson@pseg.com, Daniel.eichhorn@pseg.com, John.coonnell@pseg.com, Ernesto.cadiz@pseg.com, Brian.Sassano@pseg.com, david.lyons@pseg.com, Joyce.Hackman@pseg.com, bhw@ionconsulting.com, Jgwin@quanta-technology.com jstinson@QuantaServices.com, simon.crowley@atco.com, mano.tewari@duke-energy.com, carter.culver@exeloncorp.com,</p>

88952	Puerto Rico Electric Power T and D System 1398128	02/14/19 03:17 PM (EST)	EcoElectrica	Good afternoon P3 Authority, We are seeking your advice if a conflict of interest exists in a certain situation before us. It has been requested that our subsidiary, Quanta Technology, support a customer, EcoElectrica, in their intervention in the PREPA IRP proceeding. EcoElectrica owns generation assets in Puerto Rico and currently has a PPA with PREPA. The Puerto Rico Energy Bureau (PREB) will initiate proceedings to review the IRP very soon, and EcoElectrica will assume an active role in the proceedings as intervenor. EcoElectrica will need a technical consultant in order to become an effective as intervenor. This will include modeling, analysis and perhaps even witness testimony. The engagement is expected to begin in March 2019 and last until the IRP has been ruled on by the PREB. EcoElectrica has raised the question if Quanta Services and Quanta Technology have a conflict of interest due to the pending P3 process. Please advise your views on this issue. Thank you for your attention to this matter.	Quanta Services, Inc.	leighann.hill@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zaconconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zaconconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	cwillkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com, jstinson@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zaconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaitzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgotfelty@QuantaServices.com, robertsonj@mobiuspartners.com Marianela.Jove@pseg.com, Sean.adams@pseg.com, Kim.hanemann@pseg.com, John.bridges@pseg.com, Jorge.jimenes@pseg.com, Suzanne.Klar@pseg.com, david.lyons@pseg.com, Kindley@quantaservices.com, aschwaitzberg@quantaservices jstinson@QuantaServices.com, aorlando@QuantaServices.com Ruben.Jackson@duke-energy.co Jezzel.Martinez@duke-energy.c carter.culver@exeloncorp.com, Nicholas.Torczon@pseg.com, Markus.ramfall@pseg.com, Stephanie.olexson@pseg.com, Susan.szafranski@pseg.com, Jorge.cardenas@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Antonio.mannarino@pseg.com, Robert.pollock@pseg.com, Geraldine.Smith@pseg.com, Mark.Pepe@pseg.com, bryan.koon@iem.com, MCompher@QuantaServices.co awalker@QuantaServices.com, Karl.Newlin@duke-energy.com, Edward.scott@duke-energy.com cwillkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstinson@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zaconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaitzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgotfelty@QuantaServices.com, robertsonj@mobiuspartners.com
88952	Puerto Rico Electric Power T and D System 1397003	02/15/19 02:30 PM (EST)	CONFIDENTIAL	Good afternoon, We make reference to your communication, dated February 14, 2019, submitted via PowerAdvocate in which you seek confirmation from the Authority that you may engage DLA Piper as legal counsel in the P3 process. In your communication, you state that DLA Piper contacted the Authority on February 1, 2019 to provide notice of such proposed representation and also ask that the Authority expedite its review of the matter. The Authority hereby clarifies that it received formal notice of the proposed representation on February 8, 2019 and the Authority has already informed DLA Piper of its official position. We look forward to continue working with you and your company in this process. Thank you. --- Original Message Sent 02/14/19 11:42 AM (EST). --- Dear Authority, Quanta and its Proponent team are seeking to engage DLA Piper as legal adviser for the PREPA Transmission & Distribution Project. Under Section 5.3 of the RFP, DLA Piper is not listed as a Restricted Party for the T&D Project. On February 1, DLA Piper contacted the Authority to notify it of the proposed representation and the absence of any conflict of interest. At the request of the Authority's Executive Director, DLA Piper submitted a disclosure memo to this effect. In response, the Authority suggested to DLA Piper that our Proponent team agree to certain restrictions on DLA Piper's representation, although an opinion received from Guillermo Figueroa Prieto and provided to the Authority indicated that no conflict of interest or unfair advantage would exist. The Authority has indicated to DLA Piper that it has requested an opinion from its own counsel regarding this potential representation. Given the Authority's request for our Proponent team and its advisors to participate in a meeting of February 25 to discuss the Term Sheet and to submit topics and questions in advance of the meeting, we respectfully ask the Authority to expedite the processing of the disclosure memo and approve DLA Piper's representation of Quanta without restrictions other than as required by applicable law. It is important for our team to have the advice of outside counsel for this meeting to make it more productive. We look forward to hearing from you at your earliest convenience. Best regards.	Puerto Rico Public - Private Partnerships Authority (P3)	fermin.fortanes@p3.pr.gov	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zaconconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zaconconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Marianela.Jove@pseg.com, Sean.adams@pseg.com, Kim.hanemann@pseg.com, John.bridges@pseg.com, Jorge.jimenes@pseg.com, Suzanne.Klar@pseg.com, david.lyons@pseg.com, Kindley@quantaservices.com, aschwaitzberg@quantaservices jstinson@QuantaServices.com, aorlando@QuantaServices.com Ruben.Jackson@duke-energy.co Jezzel.Martinez@duke-energy.c carter.culver@exeloncorp.com, Nicholas.Torczon@pseg.com, Markus.ramfall@pseg.com, Stephanie.olexson@pseg.com, Susan.szafranski@pseg.com, Jorge.cardenas@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Antonio.mannarino@pseg.com, Robert.pollock@pseg.com, Geraldine.Smith@pseg.com, Mark.Pepe@pseg.com, bryan.koon@iem.com, MCompher@QuantaServices.co awalker@QuantaServices.com, Karl.Newlin@duke-energy.com, Edward.scott@duke-energy.com cwillkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstinson@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zaconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaitzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgotfelty@QuantaServices.com, robertsonj@mobiuspartners.com
88952	Puerto Rico Electric Power T and D System 1395801	02/14/19 11:42 AM (EST)	CONFIDENTIAL	Dear Authority, Quanta and its Proponent team are seeking to engage DLA Piper as legal adviser for the PREPA Transmission & Distribution Project. Under Section 5.3 of the RFP, DLA Piper is not listed as a Restricted Party for the T&D Project. On February 1, DLA Piper contacted the Authority to notify it of the proposed representation and the absence of any conflict of interest. At the request of the Authority's Executive Director, DLA Piper submitted a disclosure memo to this effect. In response, the Authority suggested to DLA Piper that our Proponent team agree to certain restrictions on DLA Piper's representation, although an opinion received from Guillermo Figueroa Prieto and provided to the Authority indicated that no conflict of interest or unfair advantage would exist. The Authority has indicated to DLA Piper that it has requested an opinion from its own counsel regarding this potential representation. Given the Authority's request for our Proponent team and its advisors to participate in a meeting of February 25 to discuss the Term Sheet and to submit topics and questions in advance of the meeting, we respectfully ask the Authority to expedite the processing of the disclosure memo and approve DLA Piper's representation of Quanta without restrictions other than as required by applicable law. It is important for our team to have the advice of outside counsel for this meeting to make it more productive. We look forward to hearing from you at your earliest convenience. Best regards.	Quanta Services, Inc.	leighann.hill@quantaservices.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zaconconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com, Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zaconconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc.	Joseph.santamaria@pseg.com, Sheila.nozas@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Uso@pseg.com, cwillkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstinson@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zaconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaitzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgotfelty@QuantaServices.com, robertsonj@mobiuspartners.com
88952	Puerto Rico Electric Power T and D System 1394601	02/13/19 02:14 PM (EST)	Q&A Submission	Proponents interested in submitting diligence questions regarding the Project or documents contained within the Data Room may do so by submitting such questions via PowerAdvocate using the attached Q&A log, which can also be found on the RFX tab. Proponents are asked to categorize their questions using the functionality in the log to facilitate distribution to the appropriate parties. Answers to detailed due diligence questions will be provided via written response in the Q&A log as expeditiously as possible. Please submit any questions arising from review of the Data Room materials or any other questions by sending the Q&A log as an attachment through the PowerAdvocate Messaging feature.	Puerto Rico Public - Private Partnerships Authority (P3)	daniel.yu@ctiti.com	Sean.adams@pseg.com, nikos.buexda@dappier.com, Ernesto.cadiz@pseg.com, MColgan@QuantaServices.com, mcompher@quantaservices.com, DCortez@QuantaServices.com, kyie.crowley@exeloncorp.com, Hector.DelgadoHernandez@duke-energy.com, BDucey@QuantaServices.com, ashley.enghloom@atco.com, Kindley@quantaservices.com, mife@ques.com, Jgwin@quanta-technology.com, jgotfelty@quantaservices.com, eric.helt@exeloncorp.com, mario@zaconconsulting.com, Scott.jennings@pseg.com, Scott.jennings@pseg.com, Carim.Khouzami@exeloncorp.com, Suzanne.Klar@pseg.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, Dianne.larocca@pseg.com, david.lyons@pseg.com, Lynn.manganaro@pseg.com, Tom.McChan@atco.com, todd.mclaren@atco.com, Thomas.mcnulty@pseg.com, DarrenMiller@quantamarine.com, monroe@milesstockbridge.com, Ahmed.mousa@pseg.com, Liam.Okane@exeloncorp.com, Stephanie.olexson@pseg.com,	Quanta Services, Inc., PSEG, Exelon Corporation, Duke Energy Corporation	Joseph.santamaria@pseg.com, Sheila.nozas@pseg.com, Michael.palumbo@pseg.com, Jorge.cardenas@pseg.com, Joseph.Fortino@pseg.com, Tim.fagan@pseg.com, Ernesto.cadiz@pseg.com, Ferdinand.D'Uso@pseg.com, cwillkins@quanta-technology.co DarrenMiller@quantamarine.co bhw@ionconsulting.com, bschrader@quantaservices.com, Kindley@quantaservices.com, mife@ques.com, Tom.McChan@atco.com, aorlando@QuantaServices.com KRiddle@QuantaServices.com, mcmarrata@QuantaServices.com, nikos.buexda@dappier.com, todd.mclaren@atco.com, simon.crowley@atco.com, jstinson@QuantaServices.com, mcompher@quantaservices.com, amiller@quantaservices.com, Fernando.Gonzalez@morganst MColgan@QuantaServices.com jstinson@QuantaServices.com, Jgwin@quanta-technology.com MFox@quantaservices.com, awalker@QuantaServices.com, BDucey@QuantaServices.com, mario@zaconconsulting.com, bryan.koon@iem.com, kortbeekm@bennettjones.com, aschwaitzberg@quantaservices ashley.enghloom@atco.com, MCompher@QuantaServices.co NGinndstaf@QuantaServices.co jgotfelty@QuantaServices.com, robertsonj@mobiuspartners.com

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Carlo.Amato@pseg.com,

Dear Proponent -

On behalf of the Puerto Rico Public Private Partnerships Authority (the "Authority"), we invite you and your advisors to participate in meetings to discuss the Term Sheet annexed to the Authority's February 1 Request for Proposals ("RFP").

As further detailed below, the meetings will take place for a half day between February 25 through 27. The meetings are intended to be interactive. The Authority and its advisors will walk through the Term Sheet and explain the contemplated structure, and you and your advisors will have the opportunity to ask questions and provide feedback. You are encouraged to have your financial and legal advisors participate in the meetings. The meetings are expected to take place in New York City, at the offices of Cleary Gottlieb located at One Liberty Plaza.

In advance of the meetings and by no later than Wednesday, February 20, please provide the following:

- (1) a list of the topics and questions related to the Term Sheet that you would like to discuss with the Authority and its advisors;
- (2) your list of participants for the meeting (approximately 10, including advisors); and
- (3) your availability to participate in meetings during the following time blocks, ranked in order of preference:

- (A) Monday, February 25 - 2:30 pm to 5:30 pm
- (B) Tuesday, February 26 - 9:30 am to 12:30 pm
- (C) Tuesday, February 26 - 2:30 pm to 5:30 pm
- (D) Wednesday, February 27 - 9:30 am to 12:30 pm

You will then have an opportunity to provide written comments to the Term Sheet by Friday, March 8. As further described in the RFP, these comments should reflect the feedback from all of the members of your team (including your advisors) in a single electronic document.

This communication is subject to confidentiality undertakings and all other terms of the RFP.

Please let us know if you have any questions or comments.

Thank you
The Puerto Rico Public Partnerships Authority